# FINANCIAL TIMES

Start the week with...



**Bavarian bankers** Who will lead the latest merger?



MONDAY JULY 28 1997

Mexican tobacco

Foreign groups light up the market



Chinese equities

Asia's largest exchange opens in Shanghai

# Asean to take lead in tackling Cambodia crisis

The European Union and US have dropped their objections to the Association of South-East Asian Nations' policy of "constructive engage ment" with Burma and handed Asean the lead in diplomatic efforts to end the crisis in Cambodia. It will test Asean's regional influence as its expands and tries to maintain its policy of non-interference in the internal affairs of member states. Page 16

Thousands back Eta terrorists: Thousands of Basques have marched through San Sebastian in support of the Eta terrorist group. The march ended with a rally called by Eta's political wing Herri Batasuna which called for Basque independence from Spain and demanded the transfer of jailed terrorists to prisons in the Basque Country. Page 2

Berger triumphs in German Grand Prix



Austrian veteran Gerhard Berger, left, claimed victory after a three-race absence in the German Grand Prix at Hockenheim. The 37year-old Benetton driver - who had missed two months after a sinus operation and the death of his father - took the 10th

win of his career, coming home 17.5 seconds ahead of Ferrari's German championship leader Michael Schumacher.

Euro banks to agree self-regulation: Plans by Europe's leading banks to develop an American-style secondary market in bank loans will receive a boost in the next few weeks when the banks draw up their first agreement on selfregulation. Page 16

US finance chiefs double pay: Chief financial officers in the US have benefited from the stock market boom even more than chief executives, with average remuneration pack-

ages almost doubling last year to \$2,99m. Page 4

Finland deficit blow: Finland has been forced to revise its 1996 budget deficit upwards from 2.6 per cent to 3.1 per cent of GDP after a statistical error. The error is an embarrassment both for Helsinki and the European Commis-

Booming Boss: Hugo Boss, the German men's clothing company owned by Marzotto of Italy, has turned in a first-half profits performance well ahead of forecasts. Net income rose 25 per cent to DM38.5m (\$21.3m) and turnover was 17 per cent up at DM530m. Page 17

M strike deal: General Motors seems to to have averted severe disruption in its North American assembly plants after United Auto Workers union members in Michigan voted on a settlement to a local strike. Page 16

Bond defaults plummet: The default rate on global corporate bond issues is at its lowest level for 15 years, said credit rating agency Moody's Investors Service. Page 17

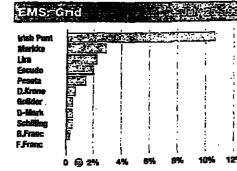
Yuan is safe, says China: China is in a strong position to resist speculation against the yuan, said government officials. Page 3

**UN weapons team in traq:** UN germ warfare experts have begun inspecting Iraqi sites to check whether Baghdad still posse biological weapons.

American millionaire Irving Moskowitz, who wants to build a Jewish settlement in Arab East Jerusalem, has vowed to go ahead with his plans. Page 4

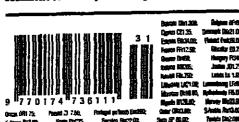
Galileo beats expectations: Galileo International, the airline reservation system said it has been valued at \$2.45hn in an initial public offering in New York - well above expectations. The US-based company said the \$784m offering was priced at \$24.50 a share. Page 17

European monetary system: The Irish punt stayed near the top of its fluctuation band within the European exchange-rate mechanism, 11.68 per cent above its central rate against the weakest currency, the French franc. The lira remained at the top of its unofficial 2.25 per cent band, prompting the Bank of Italy to sell the currency last week. Currencies, Page 23



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The ecceptions are the D-Mark and the guilder which move in a 2.25 per cent band.

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O THE FINANCIAL TIMES LIMITED 1997 No 33,354

# France to backdate tax rise

France's Socialist-led government is likely to force some French companies and ommunity.

The finance ministry's deci-sion to apply the new tax rate of 41.5 per cent for financial years ending on January 1 1997 and onwards is expected to provoke bad feeling in a business community already angry at being asked to bear most of the burden of last week's belttightening exercise.

Companies which do not have a December 31 financial year-end are expected to be forced to pay the new rate, increased from 36.6 per cent. on profits earned during the 1996 calendar year. Multinational companies with French

of most large French compamanufacturer.

Each of these groups has already reported its 1996-97 results, with Air France returning to the black for the first time since 1989 and Moulinex achieving a similar feat after five years of

The finance ministry's decision appears to leave open the possibility that some of these

adjusted to take account of the higher tax rate. Some tax experts expressed

nies would react to the government's plans.
Mr Dominic Pickard, corporate tax adviser at HSD Ernst & Young, the accountants, in Paris said tax directors of mul-

tinational companies had "an aversion to surprises". He added: "The 3.3 per cent tax hike in 1995 may have been accepted as a blip. I think this double whammy of another five points on the corporate income tax rates, plus, for the unfortunate, backdating of the

Mr Dominique Strauss-Kahn, finance and industry minister.

(\$5.26bn) package of deficit reduction measures aimed at keeping France on target to join the planned single Euro-

pean currency.

About FFr16bn - half of the government's revenue target is expected to be raised by increasing the rate of corporation tax.

Mr Strauss-Kahn emphasised that the new rate would apply in 1997 and 1998, and would be reduced progressively after that. He said the tax rise would not apply to companies with an annual turnover of

dence over the weekend that announced the new rate last they were much better servants.

terday as the Oder, or the Odra in Poland, kept rising.

Polish officials said Slubice

could suffer heavy flooding if

the weakening dykes along

the river burst. As in Ger-

many, frantic efforts were

being made to strengthen the

economic reality of Bulgaria.

received by the French public. A poll commissioned by the finance ministry indicated that two-thirds of respondents

approved of them.
The measures also received the seal of approval of Mr Michel Rocard, the former Socialist prime minister, who yesterday told Radio J that he "deeply" approved of them and that they formed "an intelligent structure".

His comments came as Mr Christian Sautter, budget minister, hinted at possible future measures to rein in expenditure, saying state spending would have to rise less quickly than GDP if the government was to bit its target of restricting the public deficit to 3 per

cent of GDP in 1998. Speaking on Radio Classique, Mr Sautter also said that next year would see po increase in the number of civil

# China Southern raises \$631m

China Southern, one of the country's three biggest airlines, has raised US\$631m in the mainland's biggest public offer to date.

The shares, to be listed in Hong Kong and New York later this week, were priced at the top end of the HK\$3.75 to HK\$4.75 range after strong international demand.

The H-shares - Hong Konglisted stock of mainland stateowned enterprises - have been priced at HK\$4.75, while the American Depositary Shares, each of which represents 50 H-shares, have been pitched at US\$30.66.

H-shares have been enjoying a rally since earlier this month, after restructurings by two companies and anticipation of further shake-ups. Restructurings at the parent companies can benefit the listed vehicles by removing unprofitable operations and re-injecting them into the H-share company when they start making money.

Analysts expect a strong debut for China Southern when trading in the H-shares starts on Thursday. The New York-listed ADSs commence trading on Wednesday.

The airline received an early ote of approval from several big Hong Kong companies. including two controlled by Mr Li Ka-shing, and developers Sun Hung Kai Properties and New World Development, which have all taken stakes in the company.

An affiliate of Goldman Sachs, which is sponsoring the issue, and Tai Fook Group. one of the main underwriters, have also bought shares in the airline.

In total, China Southern Unusually for a mainland issue, the larger international tranche proved more popular than the shares sold in Hong

According to bankers close to the deal, the overseas por-tion was 13 times subscribed, while the Hong Kong offering of 71m shares was just twoand-a-half times subscribed.

Continued on Page 16

# Companies face levy on 1996 profits

By David Owen in Paris

the French arms of some multinationals to pay higher corporation taxes on profits made last year in a move which will anger the business

By Andrew Fisher in Frankfurt

Poles were evacuated yester-

day as rising water threatened

to engulf low-lying towns, vil-lages and farmland on both

Mr Manfred Stolpe, prime

minister of the German state

of Brandenburg, said the

floods had caused damage

exceeding DM100m (\$55.50m).

The floods are a blow to hopes

of recovery in eastern Germany, which is suffering from

high unemployment and struc-

tural economic problems. The

government has promised

quick financial relief and low-

cost loans for households and

Helped by 9,000 soldiers,

sailors and marines in their

businesses hit by floods.

sides of the River Oder.

usands more Germans and

operations are also likely to be hit by the decision. Although the financial years concern over the way compa-

nies coincide with the calendar year, there are a number of exceptions including Air France, the state-controlled airline, Moulinex, the household appliance group, and Salomon, the sports-equipment

41.6 per cent rate to 1996, will cause considerably greater consternation.

Troops fight to contain river as worsening disaster kills 100 people

Some of the 9,000 servicemen constructing sandbag barriers against the rain-swollen Oder in Germany yesterday while local inhabitants head for safety

workers struggled yesterday tion of its 19,000 inhabitants -to reinforce sodden dykes almost 2,500 have already left.

vegetables, which was pictures to belp spot weak-

housands flee Oder floods

ued yesterday for the evacua-

Farm animals were also being

many's interior minister,

sought to reassure people

along the Oder that their

homes would not be plundered

The German government

Mr Kanther also met his

opposite number from Poland.

Mr Lleszek Miller, to discuss

the devastation. Thousands of

said it would use Tornado air-

craft to take detailed aerial

during evacuation.

nesses in dykes.

Mr Manfred Kanther, Ger-

less than FFr50m.

Though last week's measures may have proved unpopular with the business community, there was evi-

In-depth information on infrastructure projects, potential business partners and the attractive investment climate under the new political and

dykes with sandbags and

Many people had to rush

from their bomes when a large

section of dyke near Frank-

furt-an-der-Oder burst, seud-

ing water through an adjoin-

ing lake back into the river.

Berlin's back garden, Page 2

Economic notebook, Page 17

Sea of troubles, Page 15

raising its level further.

# Merrill Lynch wins legal battle with Greek port

the Hamburg floods of 1962,

to reinforce sodden dykes

holding back the fast rising

German officials fear the

floods, which have killed more

than 100 people in Poland and the Czech Republic, could ruin

the Oderbruch region, a large

area of fertile farmland produ-

cing sunflowers, maize, cauli-

flower, encumbers and other

reclaimed from the marshes

Although the dykes protect-

ing the Oderbruch were suc-

cessfully shored up at the

250 years ago.

biggest rescue operation since weekend, preparations contin-

swelled to record levels.

waters of the Oder, which led to safety.

By John Gapper, Banking Editor

Merrill Lynch, the US investment bank, has won the first round of an unusual legal tussle with the Greek port of Piraeus over whether the city's authorities have to repay a \$30m loan they used to build car parks. The investment bank has

won an English high court case in which the Greek city argued it was in a similar posi-tion to UK local authorities in the late 1980s, which entered swap agreements with banks without proper authority.

Although the UK authori-

ties, notably Hammersmith and Fulham in west London. won their argument that they had been acting ultra vires by agreeing swaps, Piraeus, which viewed the deal as a landmark in its struggle to tap alternative sources of public finance, failed in its plea that

its own swap deal had been the main gateway to the Greek

The case shows the legal risks run by investment banks that have expanded operations in southern European countries. Merrill won its case after defeating an attempt by Piraeus to have it heard in Piraeus, Greece's largest

commercial port, has appealed against the judgment that it had to repay the loan, and the \$6m cost of unwinding an interest rate swap after it defaulted two years ago. Merrill said it was "confident in the court's judgment". The legal tussie arose after

authorities of the city agreed with a syndicate of banks led by Bank of Tokyo-Mitsubishi Bank. The city's authorities wanted to build the car parks

islands, which was leading to businesses relocating away from the city centre. The loan had been combined

with a 20-year interest rate swap which meant Piraeus had to make fixed rate repayments in Greek drachma. When Piraeus defaulted Merrill unwound the swap, which added \$5m to the deal's cost. The legal argument turned

on whether the swap had been an integral part of the loan both sides that Piraeus would not have been permitted to reach any free-standing deal to swap payments.

A number of UK and interdefaulted on a \$30m loan national banks lost out five years ago after UK local authorities challenged the legality of £500m (\$835m) of swap deals under which the authorities had swapped fixed

# to relieve chronic traffic rate obligations for floating congestion around the port,

CONTENTS FT/S&P-A Wild Indices .... 20 Managed Funds \_\_\_\_\_ 26-28

Sofia, 22 - 24 October 1997

 Key addresses by Prime Minister Ivan Kostov and representatives of the EU, World Bank, IMF, IFC, and EBRD.

 Detailed presentations of investment opportunities in transport, telecommunications, chemicals, machine tools, textiles, food, tourism, and municipal infrastructure projects.

 Ministerial reports on specific economic sectors followed by afternoon workshops on Bulgaria's privatisation programme, economic reforms, banking system, capital market and investment incentives.

• Case studies of successful investment in Bulgaria presented by European, US and other foreign companies.

For registration and further details contact: Bulgarian Foreign Investment Agency 3, Sveta Sofia Str., 1000 Sofia, Bulgaria tel: +359 2 980 0918; fex: +359 2 980 1320 E-mail: fia@geobiz.com; internet: www.geobiz.com/fia



THIS INFORMATION APPEARS ON BEHALF OF THE BULGARIAN GOVERNMENT

By Lionel Barber in Brussels

Finland has had to revise upwards its 1996 budget deficit from 2.6 per cent to 3.1 per cent of gross domestic product because of an unexplained statistical error.

The revision is an embarrassment both for the Helsinki government and for the European Commission, which earlier this year recommended that Finland should come off a blacklist of countries running deficits above the Maastricht target

attacks

follow

tic product.

track to be among the founder members of economic and monetary union in 1999, but the slip-up highlights the difficulties European Union leaders face in obtaining reliable data when which countries have met the Emu entry criteria.

Mr Sauli Niinisto, Finnish

and relief helpers worked

frenziedly round the clock to

prevent flood waters break-

ing through the threatened

dykes. They succeeded, even

though the danger remains

acute as the water level rises

rising towards seven metres

and above. Yesterday, it

mexorably.

Finland is still well on error. But he added: "At least we are being honest latest figures from the 15 about the situation."

EU leaders will select Emu members next May on the basis of recommendations from the European Commission and the Frankfurt-based they decide next spring European Monetary Institute (Emi), forerunner of the European central bank. The Emu criteria cover inflation finance minister, said in an and interest rates, exchange interview with the Financial rate stability, public deficts, Times that the government and government debt.

ruary will be based on the member states, as well as on their own assessment of prospects for 1998 and whether the "convergence" toward the criteria is sus-

Germany has successfully pressed for EU leaders to still further revision, judge deficits according to the actual outturn for 1997 rather than forecasts which could be subject to manipulation. It has also proclaimed

cent for 1997, in contrast to France. In the Finnish case, however, the statistical mistake only came to light last month. The margin of error - nearly half a per cent of Finnish GDP - stunned officials in Brussels and Helsinki and could be subject to

upwards or downwards, according to Mr Niinisto. He stressed that the government's official statistical agency operated indepen-

for the size of the error other than saying that officials appeared to have overlooked the liabilities incurred by a public agency dealing with housing loans amounting to 0.1 per cent of GDP.

to meet the Emu targets. A Denmark. series of tough budgets has steadily shrunk the general per cent of GDP in 1993 to a clear trend downwards," within a whisker of the said one official.

1997," said Mr Nimisto.

Commission officials said last week that they did not expect finance ministers to reverse their earlier decision to remove Finland from the deficit blacklist for 1996 to Finland is deemed a model join the Netherlands, for those countries striving Ireland, Luxembourg and

"Even with the revision, Finland is still near enough government deficit from 8 to 3 per cent in 1996 to show

# **Business** balks at was still seeking a satisfactory explanation for the recommendations next February explanation for the recommendation for the recomme duties

The European Union's anti-dumping policy has again come under fire from businesses it is supposed to protect, after member states voted to impose 38 per cent duties on imported Chinese leather handbags.

The decision late last week came a fortnight after the European Commission reopened an investigation into alleged dumping of unbleached cotton from several Asian countries, including China and India, only months after ministers voted not to impose duties.

The cotton probe was reopened after EuroCoton, the EU producers' lobby issued a new complaint about dumping and after political pressure from France. But the move was attacked by EU cotton processors, clothes manufacturers and retailers, who say duties would destroy more jobs in those sectors than they save in cotton production.

Friday's decision to impose definitive anti-dumping duties on leather handbags has provoked similar criticism from EuroCommerce, which represents EU retailers and wholesalers. and has been opposed consistently by groups such as the British Luggage and Leathergoods Association.

They argue that the duties will damage manufacturers, importers, importer/manufacturers and retailers, as

well as hitting consumers. EuroCommerce adds that Chinese handbags have only a small share of the EU market and have not prevented Union producers raising production and exports. They also serve the low-quality

end of the market, and do

not pose a threat to the upmarket, high-fashion European industry. The UK's largest handbag manufacturer, Littlestone & Goodwin, last month announced it was closing its manufacturing base with the loss of 54 jobs, because of the pending duties. The company, which imports as well as manufactures, said duties would hit the most profitable nart of its business - import-

ing - forcing it to take ion on the le able, manufacturing. Opponents of the duties argue that Cedim, the European Committee for the Leathergoods industry, which made the original complaint to Brussels about dumping, represents only a minority of handbag makers. But Cedim claims it speaks for the industry and that its members are damaged by below-cost Chinese imports. The case highlights the difficulties faced by Brussels in assessing the potential impact anti-dumping duties will have on the broadest range of EU interests -

comething which its own guidelines now say it should The Commission imposed provisional, or temporary, duties of 38 per cent on Chinese handbags in February after Cedim's complaint, EU states must either confirm such duties after six months,

. 15

2:1-

and render them definitive, or vote to remove them. Only 10 out of 15 member states' representatives voted for the duties on Friday, accepting a compromise that the provisional duties in force since February would not be collected. There would also be a review of individual treatment granted to certain importers who could prove that Chinese companies they bought from were independent of the Chi-

# Firebomb | City's source of fresh produce risks disappearing beneath the rising waters

# Floods threaten Berlin's back garden

Eta rally vegetable garden. A fertile area of more than 600 sq km which was By Tom Burns in Madrid reclaimed from bog and marshland in the mid-18th century, the Oderbruch is home to some 20,000 people, Some 30 hooded attackers

firebombed barricades and 24,000 cattle, more than clashed with police in the 10,000 pigs, nearly 4,000 Basque city of San Sebastian sheep and 400,000 ducks, hens and geese. Storks and other wild birds and animals yesterday, hours after more than 20,000 people held a l also live there. peaceful raily supporting Over the weekend, the Eta guerrillas. region's inhabitants, soldiers

Uniformed Basque police who had kept a low profile during the march earlier in the day, were deployed on to the streets and fired rubber bullets in the air to ward off the attackers, witnesses

The clashes came shortly after the rally yesterday in support of the Eta terrorist group which had underlined the complex task facing Spanish authorities as they seek to end Basque violence by isolating radical nation-

alists who back the gunmen. The rally in San Sebastion's city centre was organised by Herri Batasuna, Eta's political wing. The marchers called for Basque independence, cheered Eta and demanded the transfer of jailed terrorists to prisons

in the Basque Country.

The rally had been banned allowed to go ahead yesterday to test the strength of Eta's support. The murder | in Geneva two weeks ago of a town councillor kidnapped by the terrorists had sparked off prompted moderate political

against Herri Batasuna. Herri Batasuna's violence prone youth wing, known as Jarrai, had remained off the streets in the wake of the anti-Eta demonstrations but it returned to the fray ahead of the San Sebastian march. There were reports of vandalism in the area on Friday and Saturday and the local headquarters of the main stream Basque Nationalist party was firebombed in the

town of Elorrio. Mr Floren Aoiz, a Herri Batasuna member of the Basone parliament, told the rally attempts to isolate radical nationalism were condemned to failure and called on the Madrid government to make a "gesture" to ease peace talks with Eta.

The Basque and the Madrid governments say there can be no dialogue with the terrorists until they maintain a prolonged ceasefire and they reject on security grounds relocation of some 500 imprisoned Eta mem bers to tails in or near the Basque Country.

Mr Julen Madariaga, who helped found Eta 30 years ago, and Mr Txema Mone tro, who was a Herri Bataboth called at the weekend on the radical party to sever its links with the gunmen.

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If the fields and farms were inundated, this would be disastrous not just for the animals and their owners. but also for the fields of sunflowers, maize, cauliflower, cucumbers, peas and other vegetables destined for the shops of Berlin, Dresden and

Tobacco, introduced by Huguenots more than 200 years ago, also used to be grown there; workers at Communist farming co-operatives supplemented their low wages with the crop. Today, as they struggle against high unemployment seven years after unification. local people view the floods as a cruel extra burden. Even if the Oderbruch is

The crisis team at Bad saved, further evacuation would mean there would not Freienwalde, a small town at the upper edge of the Oderbe enough people to harvest bruch which is north of the crops. Frankfurt an der Oder, Already, more than 2,000 people have left the Oder-bruch - which flooded expects the water to keep

before in the winter of 1947,

R. Oder GERMANY. Legnica R. Odre R. Nysa Klodzka CZECH PRAGUE REPUBLIC

cal areas.

Another 4,500 are in vil-

killing at least 15 and for evacuation. This will be swamping 56 villages - out done gradually to avoid clog-of some 4,500 living in critiging the roads.

The agriculture ministry in Bonn said it was too early lages regarded as being out to give an estimate of the of danger as these lie damage, since it was not slightly higher. The remain- known how the floods would der are preparing to leave. develop. Some crops had Farmers have also been colbeen ruined through floodlecting their animals ready ing south of Oderbruch,

immediate emergency assistance, with the Kreditanstalt für Wiederaufbau, the publicly owned development bank, ready to provide lowinterest loans totalling up to DM200m for repairs and

border with Poland.

rebuilding. Mr Theo Waigel, the finance minister, said those suffering financial losses payments. If the total damage were worse than expec-ted, the government would

which lies next to the River have to think again about Oder, forming part of the how much assistance was

Brandenburg state officials Mr Manfred Stolpe, prime said the flooded area was not minister of Brandenburg, heavily industrialised - it said "the millernium flood' was left relatively unscathed would cause damage of well over DM100m (\$55m) in the by Communist planners - so east German state. Unofficial that damage would be mainly confined to farming, estimates range above mainly confined to farming, DMIbn. Costs could not be homes and small companies. met out of the state's own Steel, paper and other manufacturing facilities in Eisenfinances and would require a hüttenstadt, Schwedt and special budget. The federal government Frankfurt an der Oder were has already announced that not regarded as being in dan-DM20m will be available for ger.

Until the floods recede, local anxieties will thus be concentrated on the Oder-

"Things look very, very black," said Mr Werner Müller, a senior official in Brandenburg's interior ministry, yesterday. His fear was that the dykes would not continue to hold and that would be able to delay tax nature would reverse two centuries of human effort.

Andrew Fisher

# Georgia talks lower risk of by the region's moderate nationalist government a week earlier and was

Three days of United Nations-sponsored discusbig demonstrations and sions between representatives of Georgia and the Abkhazia ended at the larger area of Abkhazia weekend with agreement on little more than to go on

Mr Liviu Bota, the UN's special representative for Georgia, said that the meeting had nevertheless achieved its primary purpose which was to reduce the threat of renewed fighting when the present mandate of Russian peacekeeping troops expired later this week.

The two sides have reaffirmed their commitment not to use force against each other, and Mr Bota said he was hopeful that the Russian peacekeepers would maintain their activities while a new mandate was agreed.

Russia attended last week's meeting alongside representatives of the Organisation for Security and Co-operation in Europe and the so-called "Friends of Georgia" group - US, Russia, France, Britain and Germany - which aims to assist the UN in resolving the con-

The 1,500-strong Russian contingent has policed a buffer zone between Abkhazia and Georgia since 1994, backing a UN team of 136 military observers monitoring the fragile peace. Abkhazia's rebellion in 1992-93 cost 10,000 lives and caused 300,000 people to flee

Most have been unable to return to the region because of violence and intimidation. Georgia said before last week's meeting that the peacekeeping force had to

leave after July 31 unless its that would enable more refugees to return. Moscow Mr Eduard Shevardnadze. Georgia's president, recently visited Washington and UN

press for the deployment of an international force to replace the Russians, but appears to have made little headway. Geneva The talks. attended by Mr Irakli Menagarishvili. Georgian foreign

headquarters in New York to

minister, and Mr Serger Shamba, his Abkhaz counterpart, were the first under UN auspices for more than two years. Previous UN talks stalled over the refusal of the Abkhaz authorities to accept

spite of being offered a wide measure of autonomy. However, UN and western officials believe both sides now have an interest in a deal. Georgia's nascent economic recovery, as well as plans to build a lucrative oil pipeline across its territory, could be jeopardised by renewed violence. Once prosperous Abkhazia, mean-

federation with Georgia, in

nomic situation and has failed to garner any international support for its independence cause. Azerbaijan looks to US, position have been sent to



Fire vehicles silhonetted on a burnt-out ridge above Marseilles yesterday. As northern Europe struggles with floods, the French region's worst blazes in five years have charred more than 3,500ha of forest and scrubland since Friday.

Tough conditions drafted for BA link with American Airlines

# Brussels sets airline hurdle high

and Stefan Wagstyl in

The European Commission has drafted a tough list of conditions which British Airways and American Airlines must meet if they are to win clearance for their planned

As well as demanding that they cede 350 take-off and landing slots at London's Heathrow airport, it also wants a reduction in the frequency of their flights on certain transatlantic routes. Details of the preliminary

and Industry and BA at the start of what is likely to be a long and tortuous negotiation between the two airlines, the Commission and the British competition authorities,

An official said he doubted whether Mr Karel Van Miert, the competition commissioner, could present his final position to the full Commission before October. Mr Robert Ayling, BA's chief executive, has threatened to pull out of the deal if approval is not given by November.

His worry about the proposed alliance is the domithe UK Department of Trade nance it would give the two

if BA and AA increase the size of the planes they use on those routes so that they are carrying the same number of people as before," said an official. "Our real concern is the number of flight fre-

The Commission has flights between Heathrow, Chicago, Miami, Boston and Philadelphia. It also wants the flights

from Heathrow and Manchester to New York and Los Angeles cut by a quarter. The number to Baltimore.

airlines on certain transat-lantic routes. "We don't care be frozen for the next five vears, and the two companies must operate independently of one another on the London-Dallas route. The demands have raised

eyebrows in other parts of the Commission - notably the transport directorate headed by Mr Neil Kinnock. demanded that BA and AA But yesterday an official halve the frequency of said the list represented a "maximalist" position. He pointed out that BA and AA would only have to cede slots and frequencies when a competitor demanded it. "We don't want to penalise the consumer," he said.

Business Travel, Page 10

# Swiss 'big three' put up \$15m to head off lawsuit

This week the bosses of US judge rules this week whether to hear class action by Holocaust survivors three" banks should learn whether one of the most unusual joint investments in the history of Swiss banking has paid off. On Thursday, Judge Edward Korman, a US federal judge in New York, will decide whether to hear a multibillion dollar class action against them by survivors of the Holocaust.

The three Swiss banks -Credit Suisse, Swiss Bank Corporation and Union Bank of Switzerland – are believed to be spending an estimated SFr23m (\$15m) to head off a lawsuit which could theoretically bankrupt them. And even if they survive financially, a high-profile court case in the US could do

with potential to bankrupt Switzerland's largest banks, writes William Hall and reputation at a time about. Not only was the sum hired Mr Paul Volkker, the the special fund for needy New York Times, Mr when their future livelihood of money found more than former chairman of the US victims of the Holocaust Volcker said that the class into dormant Swiss bank depends on the expansion of 50 per cent bigger than the banks' own figure of less the most wide-ranging investhan 18 months ago, and

their international business. Last week, they took the unprecedented step of pubmore than six times the banking system in an effort lishing a list of names of for- amount first disclosed in to find out how much money eign owners of dormant 1962, but the list included is still hidden. Swiss bank accounts in accounts apparently belongnewspapers in 28 countries ing to some well known Nazi and also on the internet criminals and the late (http://www.dormantac- mother of the current US counts.ch). This will be followed by the publication in October of more than 20,000 tion of the list of names is an essential element in the names of dormant Swiss bank accounts dating back Swiss banks' efforts to conto the second world war. vince the US judge that they Last week's list showed are taking steps to address

that the Swiss banks do not the complaints raised by the

ambassador to Switzerland. Nevertheless, the publica-

Federal Reserve, to oversee tigation of any country's abandon their own efforts to

They have also agreed to settle the claims of Holocaust survivors and hand the matter over to an international tribunal which will be supervised by Mr Volcker. The aim is to settle all claims within the next 12 months.

The final element in the banks' campaign to get the letter to the US court, which untold harm to their image have much to be proud US class actions. They have US class action dropped is was reported in Saturday's the Nazis. On his calcula-small change.

which was set up with an initial contribution of SFr100m from the Swiss banks. It made its first payout three weeks ago.

The banks are gambling that these initiatives will be enough to persuade the judge to refuse to hear the class actions. They argue "wastefully duplicative of cooperative efforts under way to resolve Holocaust victims' claims". Mr Volcker appears to have thrown his weight behind the banks' case. In a

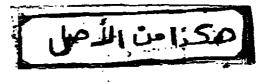
actions could have a "strongly adverse impact" to the point of ineffective-

However, the Swiss banks face a tough opponent in Mr Michael Hausfeld, the US lawyer leading the class action. Mr Hausfeld argues stake than the size of the dormant accounts still left in the Swiss banks. For Mr

tions, some 85 per cent of the \$12bn wealth of Europe's Jews on the eve of the war was laundered through Swiss banks.

Mr Volcker's investigation accounts is just "one small part of the offences that the on his inquiries "potentially. Swiss banks are charged with", says Mr Hausfeld, He is much more interested in the question of looted assets in Swiss banks which is largely outside the remit of the Volcker investigation. If the US court agrees to that the law suits are that there is far more at hear the case, then he believes that it could come

to trial within a year. If that happens, the Hausfeld and others it is a SFr23m that the Swiss banks question of how much the are believed to have paid out Swiss banks profited from to underwrite their current their war-time dealings with campaign will look like



# China 'in strong position' on yuan Shanghai's market

By Tony Walker in Beijing

China is in a strong position to resist speculation against its currency, unlike other Asian economies which have been hit by slower growth. declining exports and persistent current account deficits, according to Chinese offi-

The official China Daily Business Weekly, quoting officials of the State Administration of Exchange Con-trol, said China could build on its foreign exchange fallout from the currency reserves and inflow of investment capital to "hedge against the kind of currency

amounts" of foreign capital had flowed into China, but most was long-term direct investment and could not be withdrawn suddenly.

China hosted a meeting in Shanghai last week of Asian central bankers, who vowed to deepen co-ordination to protect regional currencies from speculation.

A representative in Beiling of an international lending institution said China was in a "good position" to avoid instability in the Asian region. The fact China had not moved to full capital account convertibility made it almost impossible for spec-

The paper noted "large ulators to attack the cur- controls" over inflow and years to develop our counrency - the yuan, or renminbl - adding: "This is not a market for speculators." Chinese officials were

quoted by China Daily as saying the composition of the country's foreign debt acted as a further check against speculative pressures: most of the debt was medium and long-term. China's foreign exchange

reserves stand at about \$120bn and are expected to exceed \$135bn by the end of the year. In the first six months China registered a trade surplus of \$17.7bn compared with about \$12bn for the whole of 1996. China Daily said "strict

outflow of capital was a fur- tries to this level but along ther check against speculation, saying it was impossi- lion dollars, and in a period ble for a large amount of of a two weeks has undone funds to flow out of China to most of the work we have trigger a financial crisis and done," Dr Mahathir said. currency devaluation.

■ Dr Mahathir Mohamad. Malaysia's prime minister, destabilising a country's curin Kuala Lumpur. His comments came after

he blamed Mr George Soros, the US financier, for the recent depreciation of south-east Asian currencies. admitting Burma, criticised "We have worked 30 to 40 for its human rights record.

comes a man with a few bil

Malaysia's foreign currency reserves fell M\$8.8bn (US\$3.3bn) during a 15-day Dr Mahathir said Mr Soros had attacked currencies of Asean nations because he wanted to punish them for

The Chinese foreign minis-ter also said that Beijing was

human rights as long as it

was not confrontational and

was conducted on the basis

of "respect and equality".

Such human rights ques-

tions could be discussed by

US and Chinese non-govern-

The question of Taiwan

suggested yesterday that battle with speculators recently. The ringgit, Malayrency through speculation sia's currency, has fallen sigshould be regarded as a nificantly, driving shortcrime, writes James Kynge term interest rates higher and the stock market lower.

ambitions take shape

ver the last seven years, the run-down Pujiang Hotel at the end of Shanghai's colonial waterfront has played host to two classes of customer, backpackers and stockbrokers.

Upstairs, budget travellers cram into some of the cheapest rooms in central Shanghai. while the once-Grand Ballroom on the ground floor has been the temporary home of the Shanghai Securities Exchange since it opened in 1990. But next month brokers start moving out and into altogether higher class accommodation: the new Shanghai Stock Exchange building, built at an estimated cost of \$250m, will be the largest trading floor in Asia and a monument to Shanghai's ambitions to become the region's preeminent financial centre.

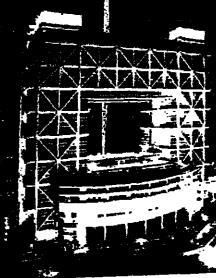
Emblematic of Shanghai's rediscovered relish for the stock markets, the high arch of blue glass walls, criss-crossed by a silverywhite aluminium frame, is designed to echo the Arc de Triomphe in Paris. The building is designed by WZMH architects from Can-ada and as Mr David Lam, chief representative in Shanghai, explained: "They wanted a

No expense has been spared on the interior. The trading screens were brought in from Japan, the sleek wood pannelling for the 1,600 trading booths were shipped from Italy and the acoustic ceiling undulating over the 3,600 sq metre main trading floor was imported from Germany.

But the physical construction of a state-oftheart exchange may prove the easy part of building a world class stock market in mainland China. The regulatory foundations of an efficient, transparent and international market are not yet in place - China lacks a fully convertible currency, a securities law. a modern corporate ownership structure and narket confidence. Shanghai can furnish China with the hardware to house a modern exchange, but it remains up to the political leadership in Beijing to develop the software of a modern securities industry.

Daily trading volume on Shanghai's fledgling market averages a modest \$1bn. In Shenzhen, the other mainland market that neighbours Hong Kong and rivals Shanghai, turnover levels are only slightly higher. Capitalisation of the mainland China stock markets this year is expected to reach roughly Yn1,400bn (\$168bn), roughly half the size of Hong Kong and similar to Singapore.

The bulk of China's mainland markets are A shares ~ denominated in local currency and reserved exclusively for mainland Chinese buyers - while B shares, which are bought and sold in foreign currency and, in theory, available only to foreigners, account for less than 5 per cent of the market. The total B share market capitalisation is just over \$5bn, around the same size as the stock market in Sri Lanka. To make Shanghai a viable proposition to international investors, the first hurdle is full currency convertibility, which economists generally forecast as happening in five years or more



Shanghai's new Stock Exchange building

In theory, capital account convertibility will precipitate a merger of the A and B share markets, multiplying the investment opportunities for foreigners in a single step. Reform of the share structure of Chinese companies is seen as an equally important building block for the equities markets.

ost listed companies remain statecontrolled, with shares registered in different categories - legal person shares, state shares, staff shares, individual shares - giving the holder varying. and often unclear, legal and economic rights. Investors in Shanghai hope to see some clarification on the issue of ownership when Beijing finally ratifies a national securities law. The delay to the legislation has been symptomatic of the central government's ambiguous attitude to the equities markets. On the one hand, the exchanges are pillars of the socialist market economy, raising much needed capital to fund China's investment-driven economic development. On the other, the Beijing leadership remains wary of forces it cannot control, fearing speculative markets could collapse.

Regulators have intervened in the market, barring state-owned enterprises and then state banks from operating in the market. After a price-rigging scandal in the bond futures market in 1995, Beijing closed down

the financial futures industry altogether. In the meantime, the Shanghai Stock Exchange is looking to build confidence in a growing market. Mr Zhao Jinglun, on site manager of the project, confesses: "This is a symbol. Trading floors these days do not need to be so big, as trading can be done electronically. In fact, it can be done from home. But we wanted crowds, the atmosphere of the market, to draw people in."

James Harding

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# Thais turn to former PM over economy

in Bangkok

A group of prominent Thai businessmen have urged the country's respected elder statesman. General Prem Tinsulanonda, to press for greater action to resolve the country's economic crisis.

The entrepreneurs including the chairmen of two steel companies and a petrochemicals group that many people were losing faith in the government's ability to tackle a

Chavalit Yongchaiyudh, who Chavalit's military boss and subsequently met Gen Prem retains, as a privy councilto try to deflect such worries, also came under more pressure to approach the International Monetary Fund for a loan. A former finance minister. Mr Virabongsa Ramangkura, said only a fully fledged IMP programme could save the econ- ttary intervention.

budget cuts and tax rises entail. But many financiers slowing economy.

By Farhan Bokhari in Islamabad

nomic problems.

Pakistan's prime minister,

Mr Nawaz Sharif, continues

to forge ahead with plans for solving his country's eco-

His success last week in

virtually securing \$1.6bn in

have said an IMF rescue may be the only way to revive confidence.

The Fund's deputy manage ing director, Mr Stanley Fischer, warned a week ago that Thailand urgently needed a "clear and complete package of measures".

Last week's promise from Mr Thanong Bidayas, the finance minister, to present a "comprehensive economic package" to cabinet on July warned over the weekend 5 has been treated with some scepticism in Bangkok.

Gen Prem, premier for most of the 1980s when the foundation of a decade-long The prime minister, Mr boom was laid, was once Mr lor, the ear of the revered King Bhumibol Adulyadej.

The Thai military have launched 17 coups and coup attempts in the last 60 years but a spokesman denied any such action; Gen Prem has been a clear opponent of mil-

The 20 per cent drop in the The government has so far baht's value since its flotashied away from accepting tion on July 2, combined the tough terms - including with rising interest rates. has hit companies struggling that an IMF loan would with a bad debt crisis and a

# US and Beijing work on summit accords

By James Kynge and Ted Bardacke in Kuala Lumpur

The US-China summit planned for October could be the most important encounter between the two countries for a decade, says a senior Chinese official.

Although Mr Jiang Zemin, China's president, and Mr Bill Clinton, the US president have held talks previously, their meeting would be the first formal Sino-US summit of the Clinton presi-

Both sides want to ensure that the bilateral talks - tentatively scheduled for October 28 in Washington - yield substantive results on trade and security matters and rise above pageantry. Mr Qian Qichen, China's

foreign minister, said the two sides had made progress at the weekend on resolving barriers to signing an accord in October which would let US companies sell nuclear energy equipment to China. The pact, called the Peaceful Nuclear Co-operation

agreement, was negotiated a decade ago but suspended. The main stumbling block to its implementation has

. Swie

dency.

system of arms export con-

Mr Nicholas Burns, ready for a dialogue on man for the US State Department, said that Beijing had indicated it would establish a "new series of measures that would build up export controls".

A senior Chinese official said that the two sides were mental groups, Mr Qian said. working intensively to

The two sides have made progress on allowing China to buy nuclear energy equipment from the US

ensure that a number of agreements could be con- the summit, said a senior cluded at the summit.

Progress on the issue came after a series of meetings between Mr Qian and Mrs Madeleine Albright, the US secretary of state, on the fringes of a meeting of the Association of South-East Asian Nations (Asean).

Mr Qian appealed to the US to show more "pragmatism and flexibility" over Beijing's admission to the World Trade Organisation, adding that Beijing had made big efforts to meet the been US insistence that criteria that Washington and China adhere to an effective others have laid down for and sufficiently transparent entry into the body.

was likely to be a topic at Chinese official, but it was unlikely that Beijing would press for the signing of a fourth Sino-US communique on relations with Taiwan. He said it was important that Washington showed its sincerity not by words but by actions

Relations soured in 1995 after the US granted a visa to Mr Lee Teng-hui, Taiwan's president, to visit his alma mater, Cornell University. China, which regards Taiwan as one of its provinces, objects to any official recognition of

### **CONTRACTS & TENDERS**

# £1. ÁPV RT. HUNGARIAN PRIVATIZATION AND STATE HOLDING COMPANY

## INVITATION TO BID The sale of state owned company interests in accordance with the conditions stipulated in the present invitation to bid pursuant to Law XXXIX of 1995 on the Sale of

State Owned Company Assets (hereinafter referred to as "the Law"). 1. The Hungarian Privatization and State Holding Company (hereinafter referred to as "the Caller" or "APV Rt.") is announcing a single round open tender for the purchase of the state owned shares of DAM Diósgyőr Rt. (hereinafter referred to as "the Company"), whose head offices are located at 3540 Miskolc, Vasgyári út 43. and whose company registration number is Cg 05-10-000229, and for the purchase of the claim of APV Rt. against the company amounting to HUF 2,800 million, and for

increasing the Company's subscribed share capital by a minimum of HUF 3,000 million. The Company's subscribed share capital is HUF 11,666,650,000. The Company's shareholder's equity is HUF 11,207,978,000.

The Company's shareholders

Series A: ÁPV Rt., HUF 9,117,850,000 78,15% voting common shares Series B: APV Rt., HUF 63,888,000 0.55% non-voting preferred shares Series B: National Health Care Fund (OEP), HUF 406,800,000 3.49% non-voting

preferred shares Series B: NYUFIG, HUF 539,250,000 4.62% non-voting preferred shares Series B: Customs and Excise Board (VPOP), HUF 466,062,000 3.99% non-voting

preferred shares Series B: Office of Taxation and Financial Audit (APEH), HUF 1,072,800,000 9.2%

non-voting preferred shares Bids can be submitted for a share package that constitutes 68.15% of the subscribed

share capital, has a nominal value of HUF 7,951,185,000, and represents 87,21% of the voting rights in the Company's general meeting. 2. After bidding has been closed, APV Rt. will, in accordance with the Law, offer to

the Company's employees a share package that represents 10% of the subscribed share capital, has a nominal value of HUF 1,166,665,000 (that is one billion one hundred and sixty-six million six hundred and sixty-five thousand forints), and represents 12.79% of the voting rights in the Company's general meeting. In accordance with the provisions of Article 56 of Law XXXIX of 1995, the Company's employees will be entitled to an employee discount of up to 50% of the share price that is specified in the accepted bid, and they will be able to take advantage of this opportunity within sixty days of the day on which this offer is announced,

3. Bids must be in Hungarian and in five counterparts. They must be submitted in a sealed unmarked envelope at the address indicated below. Foreign bidders are entitled to submit their bids in English as well as in Hungarian, in which case, however, the Hungarian counterpart will prevail.

4. Bids must be submitted in person or by proxy and in the presence of a notary public. Bids must be submitted at the time specified below. Proxies must prove the legitimacy and degree of their authorization with notarized documents or private documents with full probative force. The notary public will inspect authorization. The following text must appear on the envelope.

"PÁLYÁZAT DAM RL"

5. Bidders must mark the original counterpart "FREDETI" [Original], Should a hidder fail to do so, the Caller will choose one of the counterparts to serve thereafter as the original counterpart. If there is any difference between the counterparts, the contents of the counterpart that is so marked will prevail.

6. Bids must be submitted on August 27, 1997 between 12:00 noon and 2:00 p.m. Bids are to be submitted at

Állami Privatizációs és Vagyonkezelő Rt. Official Room 1133 Budapest Újpesti rakpart 31-33. Eighth Floor, Room 806

7. The financial and other conditions of bidding and the method and schedule of payment: 100% of the price of the shares and the receivables is to be paid in cash. The caller will only accept cash bids for a capital increase that can be implemented within thirty days of signing the contract.

Foreign bidders are only entitled to make their bids in foreign currencies that the National Bank of Hungary accepts as convertible. The Caller will consider foreign currencies at the National Bank of Hungary's officially announced middle rate effective at the time bids are submitted.

The detailed invitation to bid contains the other conditions and requirements of sale. 8. A commitment to the bid for 120 (one hundred and twenty) days from the time the bids are submitted is a condition for bidding.

9. In order to prove the intent to purchase, bidders must, before the bid submission deadline, remit or transfer HUF 100,000,000 to the account at MKB Rt, that APV Rt. opened for receiving earnest money. This account is indicated in the detailed invitation to bid. The Caller will handle this money in accordance with the regulations govemine camest money.

10. After the evaluation, the final decision will be made by the Caller. The Caller retains the right to declare the tender unsuccessful.

11. The information brochure prepared by the Company, which contains economic information that is important in terms of bidding, and the detailed invitation to bid constitute inalienable parts of the present invitation to bid. Purchase of the detailed bidding material, which includes the detailed invitation to bid, for HUF 100,000+VAT is a prerequisite for making bids. A confidentiality statement must be signed in order to purchase the detailed bidding material. Bidders (in consortiums, one of the members) must purchase the bidding material directly from the Caller in person or by proxy. The Caller will issue a voucher as proof of purchase.

Proxies are obliged to prove the legitimacy and extent of their authority with notarized documents or private documents with full probative force. The Customer Service will check authorizations.

12. Information about the Company can be obtained from the person specified below once the invitation to bid has been announced.

István Szalma and Dr. Józse Calen DAM Diósgyór a 7540 Missaw Vasgyári a<sup>1</sup>43 Phone: (46)-579-811, Fax: (46)-579-161; Fa Mrs. Marght Somogyi Jako Deput Géza Bereczky Portfolió Manta varizációs és Mantalogició Res Állami Privarizációs és 🖔 (1133 Budapest Dipesti magari 31.) Phone: 267 649 East 118 2035

#### Monetary Fund - to be formally sanctioned in September - follows a raft of bold . Budget deficit (% of GDP) . 6.2% reforms. These include cuts Current account deficit 7.1% in import tariffs, in income (% of GDP) tax rates and in interest rates, which were further lowered at the weekend. "It is quite satisfying to believe be will crack this nut note that the IMF sees this in a country where only government as a friendly about 1m from a population government." Mr Sharif said. of 140m pay taxes. The IMF loan is the key to "In the long run it's the salvaging Pakistan's growing external indebtedness, which at \$39bn had earlier prompted some analysts to increased exports" which speculate it might default as matters, says Mr Ali Jameel, early as next year on its foreign debt obligations. Pakistan's relations with brokerage. "Given the state the IMF have not always of the economy, that is very been warm. Four Fund pro- doubtful" in the short term.

Nod from IMF

economic drive

caps Sharif's

grammes have collapsed in the past five years, mainly oriented because of Pakistan's failure to improve official revenues and narrow its fiscal deficit to a widening trade deficit of The Fund's endorsement, \$3.37bn last year. A 30 per revealed publicly by Mr Paul cent wheat price rise for Chabrier, director of the IMF's Middle Eastern depart- growth in agriculture. ment, added momentum to

KSE-100 index, which ended efit from the expected IMF last week 10 per cent higher. agreement would be an The signs of investor activity on the stock market fol- ness outlook for Pakistan, low a downturn in economic activity in the last financial year, which runs from July for seeking reappraisal of its to June. Large-scale manu- credit rating by Moody's and facturing contracted during Standard & Poor's, the interthat time by 1.4 per cent, national credit rating agenwhile agriculture, which accounts for a quarter of Pakistan's foreign currency

the previous 12 months.

grew just 0.7 per cent, com-

July 1996 - Jame 1997 , ⊕ GDP growth 3 💯 💯 581% Official foreign exchange reserves. (projected for June 30 1997)

loans from the International Export growth

ability of the government to collect tax revenues and to generate income through head of corporate finance at Karachi's Jehangir Siddiqui

Incentives for exportindustries. announced this month, are the government's response farmers is aimed at reviving

Aside from stock market the Karachi stock market's reaction, the immediate benimproved international busi-

Senior officials say Pakistan will begin preparations cies. Moody's downgraded gross domestic product, debt rating two years ago.

Critics claim Mr Sharif's pared with 5.3 per cent in strategy is risky. With much tax evasion and corruption, Mr Sharif's response to many are convinced lower what many regard as Pakis- tax rates alone will not tan's worst economic crisis improve government revehas been a strategy based on nues. Mr Sharif's "pro-businew investment incentives ness" stance has been criticand lower personal and cor- ised, too, for neglecting porate taxes to boost growth. punitive action such as Mr Sharif hopes to deal tough prosecution and jail with tax evasion. But few sentences for tax evaders.

Kenyan president is under pressure to act over graft or risk losing \$220m IMF funds

# Moi weighs tough corruption probe

Michela Wrong In Nairobi

pendent anti-corruption the IMF's \$220m loan. authority to investigate top government officials or face authority's director would the benefits of retaining

being drawn up by Mr Amos criminal prosecutions and Moi's backing, would be state funds.

Africa's toughest anti-graft This open

demonstrate by the end of this month that it will take

But IMF officials are understood to have made ing in fictitious gold and dia- approval.

By Charles Clover in Moscow

Azerbaijan's president. Mr Haidar

for a week of meetings, including

talks on Friday with President Bill

Clinton, which may spell the end of

US sanctions against the republic.

from the Caucasus to receive

red-carnet treatment from the US

this month, as the region becomes

control Caspian Sea oil reserves.

Georgian president, also met Mr

Clinton two weeks ago.

Mr Aliev will be the second ruler

The anti-corruption

This opens the way for the body.

The proposal will be seen as a response to an unprecessary authority to prosecute cabinet ministers and officials would have the power to suspected of complicity in order police investigations

Aliev, arrives today in Washington that would carry natural gas from

a linchpin in the US strategy to But US efforts to mediate have

The US has decided not to oppose

construction of a \$1.6bn pipeline

yesterday, Gerard Baker reports

from Washington. The decision

For 10 years, Azerbaijan has

been fighting with Armenia over

the Nagorno Karabakh enclave.

been hindered by a ban on aid to

Azerbaijan imposed by the US Con-

gress. Congressional leaders have

cited human rights concerns as the

The Korea Asia Fund Limited

Notice to the holders of International Depositary Receipts ("IDRs")

issued by

Chase Manhattan Bank Luxembourg S.A.

in respect of shares of U.S. \$0.01 in

The Korea Asia Fund Limited

This Notice is given pursuant to Conditions to(A) and 27(A) of the Conditions endorsed on the IDRs issued pursuant to the Deposit Agreement dated toth April, 1991 between The Korea Asia Fund Limited (the "Company") and Chase Manhattan Benk Luxembourg S.A. (the "Depositary"), as amended by supplemental agreements dated 29th July, 1994 and 4th June, 1998 and made between the Company and the Depositary. This Notice, constitutes formal notice to holders of IDRs issued by the Depositary in respect of shares in the Company that a circular dated 19th July, 1997 (the "Circular") has been sent to shareholders of the Company, containing details of proposals for a capitalisation issue and amendment to the Company's articles of association, an announcement of the termination of the listing of the Company's shares in Hong Kong and a notice of expressional reserve.

2. Background
The Directors of the Company (the "Board") have carried out a review of the means by which the marketability of the Company's shares might be improved, given the prevailing level of the Company's share price and the amounts required to fund purchases of the Company's shares. The Board has been particularly conscious of the fact that a large majority of the Company's shares are at present held in the form of international depositary receipts ("IDRs"), each representing 500 shares. In order to increase the liquidity of the market for the Company's shares and IDRs and perhaps to make investment in the Company attractive to a wider range of investors, the Board is now proposing a capitalisation issue of four new shares for each share held at the close of the investors on this later at 1957.

of business on 18th August, 1997.

The Board is elso proposing to amend the Company's articles of association, so as to increase the flexibility of the quorum requirements for general meetings of the Company's shareholders. At present, the quorum requirement for such meetings (other than annual general meetings at which only ordinary business is transacted) is not met unless one shareholder holding at least 50 per cent, of the Company's shares is present in person or by proxy. This may give rise to problems, given the limited number of registered shareholders and the difficulties which the Depository may experience in obtaining voting instructions from IDR holders. The proposed amendment to the articles would allow all general meetings to proceed where any shareholder is present (but without attering the voting requirements for the passing of any reclution by a perticular majority). As announced by the Company on 11th July, 1997, the Hong Kong Stock Exchange has approved the close of business on 22nd August, 1997 (with the last day of trading in the Company's shares on 19th August, 1997). The application was made with a view to simplifying the Company's administration and reducing its

1997). The application was made with a view to simplifying the Company's shares on terminating its costs, in the light of the very small number of transactions in the Company's shares which have been carried out on the Hong Kong Stock Exchange since the lighting was first granted in 1991 and the fact that there are no registered holders of the Company's shares in Hong Kong. The Hong Kong transfer agency arrangements with Chase Manhattan Bank N.A., which took effect on the closure of the Company's branch register in Hong Kong on 1st March, 1996, will be terminated following the withdrawel of the Hong Kong listing. The primary listing of the Company's shares in London will of course be maintained and will continue to provide investors wishing to deal in the Company's shares on a number of the change with a within made to provide investors wishing to

on its match, testo, win be terminated toolwing the winterwest of the Profig Rong sang. The printary stants of the Company's shares in London will of course be maintained and will confinue to provide investors wishing to deal in the Company's shares on a public stock exchange with a suitable market.

2. Details of the Capitalisation issue

The effect of the proposed capitalisation issue of four new shares for each existing share will be to entitle each existing shareholder to five shares in the Company in place of each share elerady held. Consequently, pursuant to the amengements made by the Company with the Depositary, each existing IDR holder will be entitled to five IDRs in place of each IDR already held.

The existing authorised share capital of the Company is not sufficient to enable the capitalisation issue to be implemented, and it is proposed that the authorised share capital be increased from U.S. \$500,000 to U.S. \$1,000,000 by the creation of an additional 50,000,000 here shares of U.S. \$0.01 each. The capitalisation issue will result in the issue of 58,300,000 new shares of U.S. \$0.01 each ("new shares") and the amount capitalised out of the Company's share premium account will be U.S. \$533,000. Following the increase, the number of shares averable for issue and not required for the capitalisation issue will be 27,125,000, representing approximately \$722 per cent. of the Company's issued share capital after the capitalisation issue. The Directors currently have no plans for the issue of these remaining unissued shares. The ordinary general meeting contained in the Circular. Subject to this resolution being duly passed and to the London Stock Exchange agreeing to admit the new shares to the Official List, the new shares will be allotted, credited as fully paid, to shareholders who are on the register at the close of business on Tsih August, 1997. Application will be made to the London Stock Exchange for the listing of the new shares but since the Hong

credited as fully paid, to shareholders who are on the register at the close of business on 18th August, 1997. Application will be made to the London Stock Exchange for the listing of the new shares but since the Hong Kong listing for existing shares will have been cancelled before the new shares are allotted, they will not be listed in Hong Kong. It is expected that the new shares will be admitted to the Official List in London, and that dealings will begin, on 28th August, 1997. The new shares will be issued in registered form, and it is expected that destribute share certificates in respect of entitiements to new shares will be posted by 22nd August, 1997. The new shares when lissued will carry the same rights as, and will rank peri pessu in all respects with, the winding theory of the Company.

existing shares of the Company.

IDR holders will be notified of the arrangements by which they may receive IDR entitlements as a result of the capitalisation lesue, following the receipt by the Depositary of the share certificate for its entitlement to new

Exprescionary General insecuring
The extraordinary general meeting of shareholders is being convened on 15th August, 1997, to take place
Immediately after the Company's annual general meeting. The following resolutions will be proposed:

1. An ordinary resolution to approve the capitalisation issue (including the necessary increase in the
Company's authorised share capital).

2. A special insolution to amend the quorum requirements in the Company's articles of association as

DR holders' may exercise their voting rights by instructing the Depositary to vote on their behalf as follows:

a) If IOR(s) is/are held in the Gedel Bank or Euroclear System, (i) Instruct Cedel Bank or Euroclear System to block lightern in the appropriate account and hold lightern to the order of the Depositary and to notify such bank or system accordingly; and (ii) give voting instructions to the Depositary or The Chase Manhattan

u no number leaves has versioned, by deposit his number of voting instructions with the Depositary or a convenient Paying Agent; not less than 48 hours before the time appointed for the helding of the Meeting of any adjourned such Meeting. Such Paying Agent will then advise the Depositary or The Chase Manhattan Bank, London to complete a voting instruction and appoint a proxy to attend and cast the vote(s) attributable to such IDR's as instructed by such holder.

The Chase Menhattan Bank Chaseside Bournemouth, Dorset 9H7 7DB Attention: David Sowie Telephone: +44 1202 347 963

Bank, London through such bank or system, or;
b) If his IDR(s) Island held otherwise, (i) deposit his IDR's and voting instructions with the Depo

Copies of the Circular containing the notice of extraordinary general meeting and further information in re-

to the proposals may be obtained upon request from:

Chase Manhettan Bank Linembourg S.A. 5 Rue Plaetis, L-2338 Luxembourg-Grund

Attention: Veronique Cridel Telephone: +352 4626 5284

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central Asia across Iran, an

administration offical said

overall management of the senior government minister energy sector, as well as con- was implicated in the Gol-President Daniel arap Moi tinuing corruption in the denberg affair. They say he has to decide this week customs department could would be a prime target of whether to establish an inde-still prompt suspension of investigation for an anti-corruption authority. Mr Moi will have to weigh

the collapse of Kenya's Inter- have the status of a high- Kenya's loan programme, national Monetary Fund court judge, with security of usually a condition for loans.

tenure. His selection would access to donor funds, Officials in Nairobi said not be in the president's gift against the consequences of the proposed authority, set and the authority would an investigation which could out in a parliamentary bill have the power to bring both expose the extent of corruption in government and the Wako, Kenya's attorney gen- civil suits, as well as take ruling Kanu party in the eral, and now awaiting Mr action to recover missing run-up to this year's elec-

dented call from the IMF last Kenya's biggest financial as far back into the past as scandal, the Goldenberg deemed necessary. Its chief executive and senior staff The scam, which involved would be nominated by an tougher action against cor- the abuse of the govern- independent committee, ment's export incentive which would present its scheme by a company deal- choice for presidential

clear to the Kenyan government that failure to address mated \$400m in public funds comed the proposal but Mr Moi is having to cope IMF officials have welconcerns about the alloca- in the early 1990s. Western stress it must be a Kenyan with resistance from some of

marks the first time since the

Islamic revolution in 1979 that

Iran has been permitted to take

part in a big international energy

The National Security Council said the project did not break the

reason for the ban, though Azerbai-jani officials blame it on a powerful

Congress is considering legisla-

tion which would lift the ban and

observers say that Mr Clinton's

support will be essential.

Armenian lobby in Washington.



Protesters at a Mombasa rally yesterday chase away govern

ever, that the Fund, the closest advisers whose donors would be prepared to provide advice on setting up the authority. Kenya's IMF loan is cur-

tion of two controversial donors and IMF officials initiative. It is thought, how- his senior ministers and tal flight and dampen for- people on July 7.

World Bank and leading alleged involvement in the Goldenberg affair and other financial scandals is likely to come under scrutiny. But advocates of clean govern-

> crackdown on demonstrators calling for constitutional allowed Saturday's meeting reform has already shaken to take place peacefully, the Kenyan shilling and ana- avoiding a repeat of clashes lysts say IMF suspension between police and protestwould trigger renewed capi- ers which killed at least nine

reform campaigners a licence for a weekend rally in the port of Mombasa was concern at the level of anger The government's recent the electoral playing field.

The granting of the licence

vast oil reserves but is being con-

sidered for a pipeline route which

would carry Caspian oil from the

central Asian states to the Geor-

Until recently, this route was just one permutation being consid-

ered for such pipelines but several

factors have made the Azerbaijan-

Georgia route attractive. One is

that China has declared its inten-

tion to build a pipeline across Kaz-

akhstan to import oil from that

country, making US officials anxious about the possibility of grow-

gian port of Batumi.

INTERNATIONAL NEWS DIGEST

# Israeli homes tension grows

A US millionaire who plans to build a Jewish settlement in the heart of Arab East Jerusalem yesterday vowed to press ahead with his project in defiance of Arab condemnation and Israeli reservations.

Moskowitz, a US Jewish businessman who owns a plot of land in Ras al-Amoud, an Arab neighbourhood of 11,000 residents in East Jerusalem. Mr Moskowitz, a longtime patron of Jewish settlers in Israeli-occupied territories. won approval for the 65-unit housing project last week from Mr Ehud Olmert, Jerusalem's hardline mayor. At the weekend, Syria, Egypt and Jordan joined the Palestinians who have called the plan a "declaration of

war". Israel told the US it intended to stop the Ras al-Amoud project from going ahead "at this time". But Israeli policy in East Jerusalem had not changed.

Mr Nabil Sha'ath, senior Palestinian peace negotiator.

will today meet Mr David Levy, Israel's foreign minister.

to discuss restarting peace talks on interim issues including a safe passage between the West Bank and Gaza and a Palestinian air and sea port in Gaza.

Meanwhile, an opinion poll yesterday showed a growing number of Jewish settlers in the Israeli-occupied West Bank would reject any Israeli government decision forcing them to evacuate their homes, even for fair Avi Machlis, Jerusalem

Moves and manoenvres, Page 14

■ CUBA-US HOSTILITY

## US 'backing dirty war'

Cuba's defence minister, General Raul Castro, the brother of President Fidel Castro, has accused the US government of supporting what he called "a dirty war" against his

country by "terrorist groups". In a weekend speech to mark Cuba's Moncada Day, the anniversary of the launching of President Castro's rebel struggle in 1953, Gen Castro cited recent bomb attacks against two Havana tourist hotels and US support for Cuban anti-government dissidents as examples of Washington's continuing policy of hostility towards Cuba. He also repeated a Cuban charge, already rejected by Washington, that a US government crop-duster aircraft

had released a crop plague over west Cuba late last year. His speech appeared aimed at stirring up anti-US feeling ahead of a policy-making congress in October of Cuba's ruling Communist party, which is expected to ratify the leadership's declared intention of maintaining one-party socialism. It was not clear why President Castro, who usually gives the annual July 26 speech, had delegated the task to his younger brother. The president. who will be 71 next month, attended the ceremony but looked tired. Pascal Fletcher, Havana

# Megawati march halted

Followers of Ms Megawati Sukarnoputri, the ousted Indonesian minority party leader, marched through the capital Jakarta yesterday defying a ban on marking the first anniversary of a police-backed raid on their offices. In the morning, about 500 supporters of Ms Megawati congregated for a brief silent prayer near the headquarters of the Indonesian Democratic party (PDI),

and moved toward the building carrying wreaths and flowers they planned to lay on the spot, witnesses said.

But the activists were blocked by rows of shield-carrying and helmeted riot police and they left the area peacefully. The raid on the PDI headquarters on this day last year led to the worst rioting in Jakarta in more than two decades. Reuter, Jakarta

**■ HONG KONG UTILITIES** 

### Power group to cut jobs

China Light and Power (CLP), the biggest of Hong Kong's two electricity suppliers, is seeking voluntary redundancies among 3.600 employees. Although it says it has no target number, the company is aiming to prune its payroll following the planned merger of its transmission and distribution divisions.

The move, planned to take effect later this year, follows series of job losses which has seen CLP's workforce fall

from 6,640 in 1998 to around 5,500. The utility said the reductions were the result of improved technology and the decommissioning of some old power plants. The benefits of any savings would Louise Lucas, Hong Kong

## Reporters see Pol Pot

Cambodia's Khmer Rouge guerrilla chief Pol Pot has been seen by outsiders for the first time in almost 20 years, an American journalist said yesterday. Mr Nate Thayer, a correspondent for the Hong

Kong-based Far Eastern Economic Review, said he and a colleague saw Pol Pot in the guerrillas' last major stronghold in northern Cambodia on Friday.

Pol Pot, now almost 70, was last seen by reporters in late 1979, a year after he and his Khmer Rouge government were forced from Phnom Penh. There have been rumours he was already dead. Reuter, Phnom Penh

### SINO-RUSSIAN RELATIONS

# Yeltsin to visit China

Russian President Boris Yeltsin will be visiting China in November, according to an announcement yesterday in Russia's official news agency Itar-Tass. Russian overtures to China, after years of enmity, are seen by most experts as a reaction to Nato expansion into eastern Europe. Mr Yeltsin's first overture to China was in 1996 and the two countries have signed a number of political and economic agreements, including the Shanghai accords on border troop reductions. Charles Clover, Moscow

■ IRAQI ARMS

# UN starts weapons check

United Nations germ warfare experts yesterday began inspecting Iraqi sites to check whether Baghdad still assed biological weapons, a UN arms official in

Mr Nils Carlstrom, director of the monitoring and verification centre, said the team arrived on Saturday and met the head of the Iraqi national monitoring department,

Mr Richard Butler, chairman of the UN Special Commission (Unscom) in charge of disarming Iraq, said in Baghdad he had agreed with the Iraqis a plan to eradicate biological, chemical and missile weapons over the next

UN curbs on Baghdad's oil exports imposed for Iraq's 1990 invasion of Kuwait cannot be removed until Unscom testifies that Iraq's weapons of mass destruction have been annihilated or rendered harmless. Reuter, Baghdad

rently hanging in the balance after a fund mission to clear to Mr Moi the serious Nairobi told the board in consequences of a break in donor ranks over its per-Washington that govern- with the IMF. ceived tardiness in levelling

Washington that govern-ment progress in cleaning up corruption was falling short of expectations. The Fund gave Nairobi until July 31 to

Azerbaijan looks to US to end sanctions 1996 Iran-Libya Sanctions Act. The law forbids US or foreign companies from investing more than \$40m in Iran's oil and natural

> case of pipelines carrying other countries' oil and gas across Iran. flurry of US diplomatic activity involving the Caucasus and central Asia. The overall US objective. according to some diplomats, is to ensure that the Caspian Sea's oil is

gas sector but does not address the

exported by routes which avoid Russia, thereby undermining Rus-Mr Aliev's visit comes amid a sian hegemony over the region.

# ing Chinese influence. Peru falls out Finance of love with chiefs get US share its president benefits

Sally Bowen on how Fujimori has lost favour with the public

Beleaguered as never before in seven years of government, President administration which had dent Alberto Fujimori wili his annual state of the combatting terrorism. nation address to Peru's

Congress today. Politicians, the business community and the public at large are eager – though not particularly hopeful - for an optimistic, forward-looking nessage accompanied by a round rejection of the recent doubts raised over his place of birth.

The gradual undermining

of the president has been exacerbated by last week's uproar over a possible nationality scandal. Caretas, a respected local news magaunearthed and extended a 1993 investigation which strongly suggests Mr Fullmori may have entered Peru in 1984 as a small child with his immigrant parents, rather than being born Peruvian. If proven, this would illegitimise his presidency with legal and constitutional implications that few Peruvians are

yet willing to contemplate. Since he boldly gave the order for the dramatic rescue of 78 hostages in the Japanese embassy residence in late April, massively boosting his approval ratings. Mr Fujimori has given tacit backing to a series of unconstitutional initiatives. These included the sacking of three senior tudges and the stripping of the nationality from the foreign-born owner of an influential television station. At the same time, the president has shown no sign of abandoning his desire to twist the constitution and run again for office in 2000.

Although the economy has been convincingly turned round after its spectacular collapse in the late 1980s, per capita income is still around the level of 30 years ago. Foreign investment, stimulated by privatisations and he falls to revive his people's friendly legislation, has bloomed, but few jobs have been created. Polls show

unemployment is Peruvians'

On top of growing disen-

greatest current concern.

been justly hailed for curbbe attempting to win back ing inflation, creating ecosome of his dwindling popu- nomic stability, embarking lar support when he delivers on structural reforms and

Recent revelations of torture and murder by agents of the army intelligence service and the leaked tax returns of the chief security adviser, Mr Vladimiro Montesinos (disclosing, for Peru, fabulous levels of earnings). have raised serious questionmarks over the accountability of Mr Fujimori's principal allies, the armed forces and the intelligence services. The question most frequently asked in Peru today is: who is really running the

country? Businessmen, both Peruvian and foreign, are also increasingly critical of the judiclary. All too often, judges who hand down a decision unfavourable to the authorities find themselves

#### Question asked most frequently is: who runs the country?

dismissed or replaced. The dishonesty of government officials, say many, is back at the levels of the Garcia regime in 1985-90, traditionally cited as one of Peru's most corrupt.
Mr Fujimori's style of gov-

ernment is highly personalist and authoritarian. He manages Peru with a tight circle of trusted advisers. most of whom feature on no official payroll. The impression is of an increasingly isolated president who has run out of ideas.

The message most Peruvians would like to hear today is a pledge that Mr Fujimori will not run for reelection. The ball is in his court. If

flagging confidence by some bold stroke of policy, the long road to the next general elections will appear even more intolerable to those waiting in the wings for chantment with the Fujimori their turn in power.

By John Authers in New York

Chief financial officers in the US have benefited from the booming stock market even more than chief executives, according to a survey, with total remuneration packages almost doubling last year.

An analysis of companies' proxy data by Global Finance Magazine, a US publication, found that total remuneration for the chief financial officers for the nation's largest 350 companies rose 97.11 per cent during 1996, to an average of Stock option programmes

were chiefly responsible. with exercised options alone accounting for slightly more than half (50.58 per cent) of total remuneration. Cautious sentiment among accounting officers, who may have thought that equity markets were due for a fall by the end of last year, led many of them to exercise options.

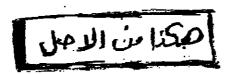
Many options programm have been criticised for being too generous, as in many cases share price targets which appeared ambitious three years ago have been surpassed by companies which have barely kept pace with the sustained equity bull market.

The best paid officer was Mr Rollin Dick, of Conseco, an Indiana-based life insurance holding company. He received total remuneration of \$12.84m according to the magazine, of which only \$4.96m came from his salary and bonus. His total pay rose by 249 per cent. Conseco has been one of

several companies to lead

the consolidation of the life insurance industry, making more than 20 acquisitions during the current decade. Its share price has out-performed all other life insurers. Its chief executive, Mr Stephen Hilbert, is also committed to an aggressive programme of buying stock for employees, with a target that all staff should have a stake in the company.

After Mr Dick, the magazine listed Mr Lennert Leader, chief financial officer of America Online, the biggest US internet provider, who netted total pay of \$10.2m, despite having a salary of only \$1,95,000.



tension grows

FINANCIAL TIMES MONDAY JULY 28 1997



# WITHOUT THE RIGHT COVERAGE, YOUR COMPANY CAN BE FLATTENED BY A TRAIN THAT'S STANDING STILL.

All it takes is a rail strike, a streak of bad weather or a sudden change in an exchange rate and your company's bottom line can sustain a major injury. So businesses require a partner that can anticipate and protect against multiple risks with innovative solutions.

AIG Risk Finance is that partner. With our financial resources, insurance underwriting and capital markets expertise, we can bundle together risks other financial institutions can't assume. When AIG Risk Finance combines a company's financial and insurance risk into a single program, the integrated coverage can create efficiencies that might not be realized using more traditional forms of risk management.

For instance, our Commodity-Embedded Insurance (COIN) program limits the earnings per share impact for our clients by joining traditional insurance risks with financial exposures like primary commodities, foreign exchange and interest rate fluctuations.

AIG Risk Finance, a division of the AIG Companies, has access to an unparalleled global network, with operations in approximately 130 countries and jurisdictions worldwide. And we have top financial ratings to back us up. So we'll be there to help your business stay on the world LEADERS IN INSURANCE AND FINANCIAL SERVICES right track.

AMOUNT LEADERS IN INSURANCE AND FINANCIAL SERVICES AMOUNT LINE WITH MY 10270

# Smaller exporters hit by strong pound

Britain's small and medium sized businesses are buckling under sterling's surge as the Confederation of British

New export orders for small and medium-sized businesses are falling at the on manufacturers will be fastest rate for more than six highlighted on Friday with years, says the survey con- the publication of the purducted by the CBI and char- chasing managers' index. tered accountant Pannell

However, total new orders show a sharp rise, as shop-

because domestic activity fall gains they have made has continued to rise.

The findings are likely to add to conflicting pressures much as their larger rivals on the Bank of England, the according to a report from UK central bank, as it considers whether to raise interest rates for the fourth consecutive month in August. The impact of the pound

However, tomorrow's consumer credit figures may not

from the flotation of building societies - as mutuallyowned savings and loans groups are known.

Higher interest rates would add to sterling's strength and further hurt exporters, but could head off inflation threatened by rising consumer spending.

Last week's consumer spending figures showed retail sales rising 0.6 per cent in June, an increase which followed May's 1.2 per cent increase.

last week's CBI quarterly survey in which manufacturers reported the biggest collapse in their export prospects for almost 17 years.

Today's report showed that for small and medium sized businesses, export demand was that business orders are set to keep falling confidence overall was over the next four months, unchanged. However, confiwith expectations at their dence had increased for the although the smaller compalowest since January 1991. Mr Tony Bonner,

council, said: "Small and medium enterprises have

"The seemingly inexorable rise in sterling is a disturbing development, placing a the last year seems to be tight squeeze on exporters' margins," he said.

The net effect of depressed exporters and good domestic previous three months and nies plan to invest more the fall in optimism on than their larger rivals. chairman of the CBI's SME exports was the fastest since October 1980.

been hard hit by the at Pannell Kerr Forster, exports.

buoyancy that has been in evidence among SMEs over running out of steam as the recent rise in business optimism has come to a halt."

Plant and machinery investment intentions are the weakest since January 1998, the survey finds,

Medium-sized companies are suffering more from the Mr Raymond Blin, partner fall in confidence over

#### UK NEWS DIGEST

# Plan to tackle prison crowding

The government will this week announce an overhaul of community punishments for criminals as part of increasingly desperate efforts to tackle a burgeoning prison pop-

Mr Jack Straw, minister for home affairs, will outline three measures he hopes will restore public confidence in schemes that deal with minor offenders outside jail. Electronic tagging, where movements of offenders serving punishments in the community are monitored, will be expanded. Probation officers will undergo more rigorous training, with less emphasis on social work and more on discipline, and the requirement for those sentenced to community work to declare their consent will be scrapped. Mr Straw's announcement follows an internal prison service report last Friday which showed the prison population up by almost 2,500 since the general

#### HUMAN RIGHTS

### Tough privacy laws likely

Tough new privacy laws are likely to follow the incorporation of the European Convention on Human Rights into British law, the government has said.

Lord Irvine of Lairg, the Lord Chancellor, the head of the judiciary in England and Wales, said that even if the government did not introduce legislation, the judiciary would, following incorporation, be able to develop privacy laws on a case-by-case basis.

Pointing to the importance of articles 8 and 10 of the European convention, Lord Irvine said: "If you ask me what happens when you incorporate the European Convention, and do you predict the courts will develop a law of privacy, I say yes." But he stressed the public and the media should give "serious thought" to the merits of regu lation by parliamentary statute.

Mr Iain Duncan-Smith, a Tory frontbencher, said privacy laws would "muzzle" investigative journalism. "The government is fast heading towards a style of media control in which the media cannot break stories about corruption – this is very un-British," he said. *Liam Halligan* 

#### **■ EQUAL OPPORTUNITIES**

#### Both sexes face 'outdated' ideas

Women and men are victims of outdated attitudes about what is or is not "suitable" employment for them, according to the Equal Opportunities Commission. Briefing papers published today say men are being left out in the cold by the flexible labour market, while women are still unable to crack the "glass ceiling" and move into the

"Men's unemployment rate is one-and-a-half times that of women, yet only 16 per cent of part-time jobs are filled by men. While the overwhelming majority of part-time workers are female, women are still rarely found in the boardroom, with less than 5 per cent of directors being female," it said.

The commission said the culture of long hours, which excluded women with families, and the lack of familyfriendly policies such as job-sharing in senior positions. were holding women back and damaging the British econ-

### FOOD SAFETY

# Store withdraws toddler milk

J Sainsbury, the food retailer, has withdrawn all supplies of its own-label Fresh Toddler Milk from its stores as a "precautionary measure" following the outbreak of a rare strain of salmonella food poisoning. Sixteen people have contracted this particular strain of salmonella so far this year, compared with 12 in 1996 and seven in 1995. Six of this year's casualties are young children, all of whom had drunk the milk. It is not yet known whether the milk was linked to the salmonella outbreak, but Sainsbury decided to withdraw it until the Department of Health had completed an investigation. The milk was removed from Sainsbury's stores on Friday immediately after the health department had alerted the chain to the possibility of a

### ■ SCOTTISH PARLIAMENT

## Support for tax levy power slips

for the tax has fallen six points to 55 per cent. Support for the government's "nightmare scenario" of a hung vote in

# Late payers may have to pay interest

and Stefan Wagstyl

Large companies that fail to settle their bills to smaller ones on time will be charged statutory interest under plans to be introduced today as the government starts its campaign to stamp out late payments.

A consultative paper issued by the trade and industry department will give business until October 3 to advise on the best means of tackling the problem which the government says has caused disproportionate

damage to small companies. The proposals will be welcomed by many small businesses, but could run into opposition from others and from large companies that are hostile to the principle of

statutory interest. Ministers decided on a send a signal of their determination to help small businesses, which often find themselves at the end of a

chain of payments. Along with larger companies, government departments and local authorities will also be obliged to comply as part of future contractual arrangements with small companies.

If the partial scheme succeeds, ministers will look at extending its range to cover all corporate sectors.

Legislation imposing statwas a late inclusion in the in principle".

Queen's speech setting out

Labour's 1997-98 programme. Mrs Barbara Roche, small companies minister, said submissions to the government have shown that a large majority of small businesses see statutory payments as the only means remaining of tackling a problem that prevents long-term financial planning.

"We want to send two messages, of support to small business, and determination to deal with a problem that threatens the viability of many companies and competitiveness in general." she said.

She cited a survey last week of northern businesses in which only 8 per cent of respondents said they always paid their suppliers on time. A third of companies said it was their policy to make late payments and step-by-step approach to that this was an effective source of credit, while a similar number blamed cash-

> The government's plans will be welcomed by the Forum of Private Business, a small-business pressure group which has long campaigned for statutory inter-

flow difficulties.

But the Confederation of British Industry, the UK's biggest employers' body, said on Friday that the small and medium-sized companies among its members were opposed to statutory inter-Conservative government - views should have changed

# Naturally growing business Government

set to give extra help to organic farms

r Elliot Morley, the agriculture minister responsible for the countryside, will tomorrow announce that the government is looking at promoting organic farming and will seek views from the industry.

He is expected to indicate that the government accepts in principle the case for an increase in the amount paid to farmers through five-year conversion grants, which assist during the switch from conventional to

organic farming. However, organic farmers fear he will not agree to their requests for maintenance grants to continue subsidies after conversion is concluded. Many other European states provide such payments.

Mr Morley is to make the announcement during a visit to Eastbrook Farm, near Swindon, south-west England, one of the largest organic farms in the UK.

Eastbrook is run by Ms Helen Browning, chair of British Organic Farmers, the producer division of the Soil Association which campaigns for "sustainable" farming.

Ms Browning said she would lobby hard for the introduction of maintenance grants. These would provide farmers with a long-term safety net, giving them the confidence to convert without worrying that prices for utory interest - seen as est. They would be consulted organic products might fall unnecessary and counter- again said an official, but sharply in future if a large 1984. The farm keeps dairy means, b productive by the previous there is no reason why their number of farmers switched. and beef cattle, pigs and ucts as "organic" and thus prices were lower. Mr Patrick Holden, direc- sheep and grows cereals. tor of the Soil Association,



Pigs, cattle and sheep are reared at Eastbrook, one of the UK's largest organic farms

said the government did not cultural land in the UK is ture, one of the largest accept the argument for farmed organically, the lowmaintenance payments est proportion of any membecause organic farmers received higher prices for Union. Organic farmers their products and therefore did not need further help. He said that was ironic, Organic Aid Scheme, introsince premiums on organic duced in 1994. food were caused by shortages reflecting the lack of which total £250 per hectare

the government's policy. Ms. Browning's 1,336-acre farm has been held up as an example of successful have stopped using fertilisorganic farming. Conversion ers and have not yet built to organic farming began in soil fertility through other Only 0.3 per cent of agri-

ber state in the European have campaigned for an increase in grants under the

The conversion grants. organic farmers, caused by over five years, help farmers through the conversion period when they suffer lower yields, because they obtain higher prices.

Last week, CWS Agricul-

farming companies in the UK, completed a seven-year organic experiment which suggested organic farming could be nearly as profitable as conventional farming. Mr Alastair Leake, the

project manager, said he had been surprised by the results of the experiment. The market for organic products is growing by 20 to 30 per cent a year, and the UK has been unable to sup-

ply all the demand. Consumer research suggests more people would ut cannot sell prod- buy organic products if the

Maggie Urry

# Study points to 'unprecedented' rise in inequality

The UK has experienced an unprecedented rise in inequality over the past 20 years, according to a study published today by the Institute for Fiscal Studies.

The richest 10 per cent of the population now has as have experienced in the last as a whole is also richer and much income as all house 20 years," said Mr Paul John-more unequal than the UK holds in the bottom 50 per son, joint author of the as a whole. Wales is the cent, and on all measures report. "With no apparent poorest region.

poverty has increased, the chance of higher social secustudy shows. The rise in income inequality in the 1980s the low paid, this change

inequality in the previous three decades. "The increase in inequality is probably the biggest social change we

reversed a record of falling with all its consequences is

here to stay." London is the richest UK region, but it is also by far the most unequal. The south

chance of higher social security benefits, higher taxes or the importance of the large more than 70 per cent of per cent of households. better earnings prospects for rise in unemployment in income in the bottom 10 per increase in both no-earner

ment grew during the 1980s such as income support and and 1990s, there has been an housing benefit. and two-earner households. the poorest family group, years, and that people who "Means-tested [welfare] but there has also been a benefits have grown dramat- large rise in inequality ically in importance for among couples with chil-many poorer households," dren, which make up more Editorial Comment, Page 15

THE WEEK AHEAD

explaining the trend of grow- cent of households came ing inequality. As unemploy- from means-tested benefits stay there. However, the Single parent families are low income in previous

have a tendency to slip back.

Those in the lower income

group will not necessarily

report shows that low

escape from low income

income is strongly related to

Opposition to a Scottish parliament's right to levy up to 3p extra on top of the basic rate of income tax has increased by four points to 36 per cent, according to an ICM poll for the Scotland on Sunday newspaper. Support devolution is down four points to 68 per cent. The paper says the narrowing of opinions raises the possibility of the Scottish devolution referendum on September 11.

### **UK COMPANIES**

E TODAY
COMPANY MEETINGS:
Distributor for fist, Chamber of Shipping, 12,
Carthogin Street, E.C., 12.05
Foreign & Coloniel Stonier Cox, Stationers'
Hall, Ave Natra Lane, E.C., 11.20
Harris Philips, Swinten Hall Hotel, Swinten,
Lichteld, Stationability, 2.20
Harristone, 10, Snow Hall, E.C., 2.20
Harristone, 10, Snow Hall, E.C., 2.20
Harristone, Martinet, Hall, 12.00

\*\*Manage Salect Insurance Famil, 52,
11.20 Francescot, Mesterscot, Files, 12.00 History Salect Insurance Forel, 52, Leadenhalf Street, E.C., 11.00 Powerscreen Int., Ingentorges, Hat, Shatteebury Place, Bertifican, E.G., 12.00 Tax Hidge, 49, Globe Place, Chelles, S.V.

III TOMORROW

CDMPANY MSETINGS:
Edinburgh Ino Tut, Donaldson House, 97,
Haymanivet Terrano, Edinburgh, 12,00
Fuence of Leads, Misses, Ping Road,
Seesbur, Leads, 12,00
FIQ, Forse Posthouse Hotel, Clinton Village,
Brighouse, West Yorkshare, 12,00
Fulcrum Inv Tat, Royal York Hotel, Station
Road, York, 19,30
GWIP, Academic House, 24-28, Oval Read,
N.W., 12,00
Lamnia, 1, Hobert Place, S.W., 11,00
Mild Second Doal Tat, 3, Misser Court,
Great Tower Street, Ed., 10,00
Morelas Inv Tat, Brattenham House, 6,
Larrianter Pisca, W.C., 10,30
Mildelian Politics, W.C., 10,30
Mildelian Congre, Empire Way, Wentiley,
11,30

South Wast Water, University of Exeter, Exeter, Dayon, 11.00 Themore Water, Barbian Centre, Silk Street, E.C., 2.00 (Indigale, Hotel Inter-Continental, Harpliton Place, Hytel Park Corner, W., 12.00 Finels: Black Arrow Group Buckmall Group

rickwort Oversees Lew Dobest MEDNESDAY 30 JULY COMPANY MEETINGS: Allers, The Britannic Hotel, Portland Street, Monchester, 12,00 Alled Colleids, Cedarcount Hotel, Bradford, 12,00

12.00 Contra-Cyclical Inv Tat, Aldermans House, Aldermans Walk, E.C., 12.30 GPL, Archmone Walk, E.C., 12.30 GPL, Archmone Walk, E.C., 12.30 Lettled Road Call, Bishops Stortburd, Harth, 12.00 Daves Eastee, Heve Corusuight Rooms, 61-65, Great Ouses Birset, W.G., 12.00 Davespert Knitzwer, Aller House, Newarier Street, Leicester, 11.15 Finshary Wortfankin Pharmacoulical Tat. Developer Krittmen, Allen House, Newaries Street, Lelosofer, 11.15 Freebury Workfuelde Phermacoutical Tet, Founders' Hall, No.1 Cloth Felr, E.C., 12.30 Halling, The Servoy Hotel, The Embyriomens, W.C., 12.00 Louden & Edinburgh Publishing, The White House Hotel, Alburly Street, Regards Park N.W., 11.00

Oxford Instruments, Oki Station Way, Synsham, Wisney, Oxon, 2,30 Policy Portfolia, Cheeppidie Heuse, 138, Cheeppida, E.C., 10,00 Romaton, Roman House, Broadfald Park, Brighton Rosci, Crawley, West Sussex, 10,00 Severs Threst, Interrestional Conference Centre, Birminghem, 2,30 Resolution Selones, Giompetrick Rosci. Broadfard Selones, Giompetrick Rosci. Broadfard Selones, Giompetrick Rosci. Broadfard Selones, Giompetrick Rosci. Broadfard Selones, Giompetrick Rosci. Scientiles. Scientile, S E.C., 12.00 E.C., 12.00
Withiacrott, The Holiday Inn Crowpe Plaza
Midland, Peter Street, Nanchester, 2.50
BCARD MIETINICS:
Rhate:
Chamal Hidgs
Hit Grane

COMPANY MEETINGS: BSS, Leicoster City Footbell Clab, Filbert St, Leicoster, 12.00 Bouliness Poet, 30, Furnivel Street, E.C., 4.30 Carmollin, Park Lane Hotel, Piccadilly, W., 10:30
Dard, 20, Ferringston Road, E.C., 10:00
Party, 20, Ferringston Road, E.C., 10:00
Road, West Dayton, 11:00
Randing For Zestern Wirt, The Brewery,
Chinnell Street, E.C., 3:00
Hombro Insurance Services, 41, Towar HS,
E.C., 12:00 E.C., 12.00

Kelement Erweit, E.C., 12.30

London Industriel, New Broad Street House, 35, New Broad Street, E.C., 11.00

Orlei, 19-21, Tudor Street, E.C., 11.00

Orlei, 19-21, Tudor Street, E.C., 11.00

Plantation a General New, One SP Paul's Churolywet, E.C., 11.00

Teamin's, General Thomion House, Melton Street, Esecon Square, N.W., 11.00

Tried, The Registry, Royel Mint Court, E.C., 4.30

BOARD MEETINGS:

Finals:

intering;
Allied Irish Beats,
Consis Group
Pidelity Japanese
Glasso Wellconte

PE FREDAY AUGUST :

Piccedilly, W., 11.30 Health (C.E.), 133, Houndardish, E.G., 10.00 Yorkshire Food, 146, Clear/teston Road. Bradford, 12.00 BOARD MEETENGS: https://doi.org/10.1001/ https:/

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Company meetings are entrust general meetings unless otherwise stated. Please note: Reports and accounts are not normally evaluable until approximately eix vesses efter the board meeting to approve the preferring results. This list is not necessarily comprehensive since companies are no longer obliged to holdly the Stock Eachange of imminent announcements.

Uncoin National \$0.49
London Incil 10.50
Lyne 0.50
M & G Second Dual Tat 12.75p
Manchester 3% 1891 Fix \$1.30
Morts & Spercar 9.7p
Merchart Fistal 0.25p
Merchart Fistal 0.25p
Metropolitan Water New River 3% Dib \$1.50
Morrapey 0.95p
Morrison Construction 3.5p
Morraper 19

### **DIVIDEND & INTEREST PAYMENTS**

Abbay National Treasury Services, 10% Eds. 2003 L500,000 Autorite (Commonwealth of) 13.5% 2010 10.75 Bass 6.3p Britannia Bidg. Soc. Sub. FFM. 2005 17,919.82 British Energy 9.1a British Gas Ind. 81/1% Treasury Un. 2000 94.25
Caraction Imported Bank of Commerce CS0.25
Caraction Imported Bank Sub. FRN. 2000 033.36
Darker Business Systems 1.3p
Darker Business Systems 1.3p
Darker Business Systems 1.3p
Export-Import Bank Of Jopon 2-4-76 Gtd. Bds.
2005 VS97.500
Trainsactions No.2 Mezz. Asst. FRN. 2005
Trainsactions No.2 Mezz. Asst. FRN. 2005 Transactions No.2 Mod.2 Fish. 7 Feb. 2015 (2) 191-25

Do. Sen. Asst. FRN. 2005 C738.06

Firencial Receivables for Securitised
Transactions No.3 Mezz. Asst. FRN. 2016
52.004.28

Do. Sen. Asst. FRN. 2018 E952.11

Generation Opp. 192.80

Firencial Credit Corp. 54-76 Nas. 1999 SSS
Hydro-Cuelloc FRN. 2026 \$297.43

Ideal Hardware 89

King & Sheason Hidgs. 3,5% Cm. Ptg. 3,15p
Do. 53% Cm. 2nd. FR. 1,76p

Misspalleri Chemical Corp. 4,15% Nas. 1997

V4,150,000

,150,000 Ingen Stanley Equity Pri. Eq. 8.61p Irray Europeen Irve. Tst. 0.45p Himan Corp. 4.78% No. 1898 Y475,000 Himan Corp. 4.78% No. 1898 Y475,000

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Premier Femeli Conv. Rd. Pt. 80.875 Do. Conv. Rd. Pt. 44 8p State Deciricity Commission of Victoria 9'4'to Cad. 1999 ASQ. 50 Toyobo Co. FRIN. 1998 Y21.387

Bank Of Montreal FRM, 1998 \$291.61 Bank of Nova Scotla C\$0.37 City of London PR Grp. 3.5p Critching Grp. 8.5p Deathody Estates 1.55p Ireland Residential Sec. Home, Mort. Gloss A Mort. FRM, 2023 IRI, 570.68 Do. Class S Mort. FRM, 2025 IRI, 847 97 Lowers Grp. 74p DB. Casso 9 Mort. Prict. 2025 PT1,947 97 Lewine Grp. 74p Med Kent Hidgs. 189 Deb. 1997 Y445.000 Do. 4.7% Bds. Y470.000 Polss-Royne Capital 71476 Ma, 2003 ST1.25 Tie Rock 2.75p Telyo Electric Power Co. 6.125% Nts. 2003 \$308.25

MEDNESDAY JURY 30 III. WEUTERSMAN STUDEN AUGUST A

III. THURSDAY JULY 31
Acr 4% Bids 2001 \$400
Aridow Streamines 10% Cm. Pt. 5p
Alled Donaton Non-Cm Pf. \$0,68375
Do. Sub. Cop FFN. \$182,82
Allsanitz Metrocolitan 12% Conv. Unesc, Un.
1991/37 \$4,010556
British Alreays 10.8p
British Alreays 10.8p
British Parendeum Co. 6% Cm. Pf. 2.8p
Do. 9% Cm. Pf. 3.15p
Curadian Imperist Bunk of Commerce FR.
Debs. 2084 \$294.52
Crusse Menhauter Corp. \$0.62
Cheering Crp. 2p Debs. 2084 \$248.52
Chase Manhater Corp. \$0.62
Chasting Grp. 2p.
Corplaghie do Participations Rins. DMQ.35
Coursults 11.85p
Crown Listaure 0.75p
Dartincor Inve. 7st. 3.6p
Dement Valley Hidde. 1014/6 Mort. Db. 2019
15.0625
Discore Grp. Corv. Cm. Rd. Pt. 2.5p
Durneth Res. 15 0.46p
Durneth Smaller Co. Inve. 7st. Deb. 2022
14.1875
Dwyer Estates 0.6p
Estinburgh Income 7st. 1p
Brides 0.25y6 Corv. Bdb. 2002 \$185.76
English & Scottish Investors 5.25% Db. 2023
24.123
Db. 1176 Db. 2014 \$3.50

DO. 11% Up. 2014 13.500
First Hydro France 9% Gad. Bds. 2021 4.5p
Franklington Dust 1st. 1.75p
Gall Thomson Emikonthrati 1.25p
Gazzmare bish Smeller Companies Inst. 1.2p
Graneda Gap. 7.5p Cart. Pf. 3.75p
Chund Mightopolism 6.8% Corv. Nts. 2000
Total.

Do. 11% Db. 2014 \$5.50

Hexiomera Estates 10%% Mort. Db. 2016 55.29 Herningway Props 10.375% Mort. Db. 2023 £5.1875 25.1875 Do. 7.5% Conv. Ursec, Lr. 2027 23.76 Henderson High Income Tst. 1.85p Hicking Pentecost &p Highland Distilleries Co. 5.75% Conv. Sub. Bds. 2006 Z.B7Sp Homelcans (No.1) Class A1 Mort. FFRL 2030 Do. Mezz. Mort. FRN, 2030 17185.56 Humeioans (No 3) A1 Mort FRN, 2028 MA WRIEZ MOTH FRIL ZUGU NOVEM HOMBOURS (NO 3) A7 MOTH FRIL ZUGU STOOL 11 DO. CHINE AZ FRIL ZUGU STOOL 11 DO. CHINE AZ FRIL ZUGU STOOL 11 AZ ZU

Levity & Highesk Bidg, Soc. Termin. 18. USB-1876. Logal & General Recovery Invo. Tat. 0.8p Library 896 Cm. Pt. 2.1p Library 896 Cm. Pt. 4.75p London Clube Intl. 8,825p Lowe's Cos. Inc. 8,0056 Lyrikon 10,25% Miort. Db. 2017 25,125 Minlaysin 10% % Ln. 2009 55,376

McKephnie 8% Cm. Pf. 2:1p Merfil Lynch Europe 245 Microtek Ind. 3,5% Bds. 2001 \$350 National Australia Bank FRN. \$300.10 National Power 15p New City & Comparate Inst. 1st, Db. 2008 Northern Counties Housing Ass. 9%% Gtd. 2025 PA.5825 2025 P4.5625
Paragon Gr). of Companies 1.2p
Pashody Densign Fund (The Governors of 10.25% Mort. Dec. 2018 25.126
Powell Buffyn 17p
Passac 140gs. 10.5% Cn. Pf. 5,25p
Peptheick Hidgs. 74.% Conv. Cm. Rd. Pf. 9.4% Piasace Hégas, 16,5% Cni, Pi. 5,25p
Prestrick Héga, 714% Corn. Cm. Rd. Pi.
3,825p
Protein Héga, 714% Corn. Cm. Rd. Pi.
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3,825p
Protein Hega, 714% Corn.
8ds. 2009 251,25
Renk Orp. 1,25p
Renk Hega, 1,25p
Renk Of Canada FR. Duba, 2005
849-51
Salmi-Gobain (Cle dai) FF123,50
Schroder Income Growth Fund 1,05p
Schroder Income Growth Fund 1,05p

5/1.25 Do. 91/96 Db. 2020 54.675 Do. 124/96 Db. 2012 55.1675 Scottish & Newcastle 7% Conv. Cm. 3.5p Second St. David's Invol. TM, 3p

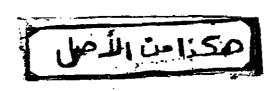
Transporting \$0.50
Transport Development Grp. 12W% Unisec.
2009 26.25
Trans-Tolors Bay Highsey Corp 8%% Ds.
2021 15.25
Trans Grp. 2p
Trinky Hidgs. 6.1p
TT Grp. 10,679% Corn. Crn. Rd. Pf. 2.741p
Ttrug Ho Seed Enception Corp. 4% Bds.
2001 \$400
University of Lancaster 9%% Mort. Db. 2025
12,4373
USF & Corp. 50.07
Victors. 1.5p
Waco Grp. 8% Corn. 4p
Waterfood Foods 7,29% Crn. Rd. Pf. R5,35p
Do. 99% Crn. Rd. Pf. R4,5p
Do. 99% Crn. Rd. Pf. R4,5p
Do. 99% Crn. Rd. Pf. R4,5p
Web Forgo Sub. FRN. 2000 \$50.06
Whithmost 11U% Cb. 2011 95,8125
White Forgo Sub. FRN. 2000 \$50.06
Whithmost 11U% Cb. 2011 95,8125
White Forgo Crn. Pf. 2.69
Woodwich Bidg. Soc. FRN. 1996 \$167.93
WS Abbres 4,66p

Tari kwa. Tat. 11p Toronto-Dominion Bank C50.28 Transport Development Grp. 12W GCOD Do. 12W

ponent Grp., 12W% Uneeq.

Shince Income 4.3p
Shipton Bidg. Soc. 129-96. Permit Int. ES4,375
Smith & Naphew Shirld Cm., Pt. 1,2625p
S.A. U. 31-5% Cm., Pt. 1,96975p
Temple Bite Invast. Tat., 7% Cm., Pt. 2,45p
Temple Bite Invast. Tat., 7% Cm., Pt. 2,45p
Temple Bite Invast. Tat., 7% Cm., Pt. 2,575p
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TMC PLIM.B.S. First Francing 27:70.34
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TMC PLIM.B.S. Third Francing 20:29 2:172.11
TMC PLIM.B.S. Third Francing 20:29 2:172.11 Allied London Props 10% Cm. Pt. Sp Alvis 1,25p Anerisech Corp. \$0.585 Archimedes Incs. Tel. 12p AT & T \$0.38 BBA Crp. 5% Cm. Pt. 1.75p Bell Aslande SD. 78 Bell Aslande SD. 78 Bell Corp. Corp. Cm. Rd. Pt. 4p BOC Grp. 14.5p BP America 10%% Cat. Bds. 2001 C\$108.75 CALA 4% Cm Pt 1.4p Cay of New York 6%% Ser A Euro Nes 1997 \$318.75 Do 6%% B Euro Nits 1996 \$337.60 Do 614% B Euro Nto 1996 \$337.60 Do 71% Ser C Euro Nto 1996 \$350.0 Do 714% Ser D Euro Nto 2000 \$369,75 Do 714% Ser D Euro Nto 2000 \$369,75 Do FIT Euro Nto 1998-2002 \$158,73

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Northambrian Water 44% Rd Db 2012 72.125 Do 54% Rd Do 2012 92.625 Do 54% Rid Do 2012 £2.525 Do 12% Rid Do 2004 £3.0 Nutrieng Horse Properties 1 5p Nymo, \$0.59 Pag \$2.14 RCO 4.95p Rowe Eures Invs 2p SRC Comms \$0.4475 Shelt 7% Cm 201 Pf 2.45p Southness 5.5p Southness 5.5p Southness 5.5p Do FR Euro Nas 1980-2002 \$189,75
Delique 4.83% CD FR 1.2 65
Dudley 7% Lo 2019 93.60
Durrech in Cowfe Nov Tex 31:76 Cm Pf 21.75
EMAP 8.7p
East Survey 7.2p
Do 3.5% Cm Pf 1.7p
Do 3.5% Cm Pf 1.7p
Ja Heire 2.67p
Jarvey 4.p Tried 2p WT Foods 1p Walter Getenbank Gv Pf 3.25p Watero & Philip 5.7p Weels O.USp Whiterend 46% 2nd Cm Pf 1.575p Witarn the 2.7% Cm Pf 1.38p Young 6 Gv Brewery 4.2% Cm Pf 2.1p Do 9% Cm Pf 4.5p Jerviy 4p Jenners Princes Street Edinburgh 10% Cm Pt 5p Law Debenture 3.85% Cm Pt 1,025p Lawls (J) 5% Cm 1st Pt 1,75p Do 7% Cm Pt 2,45p

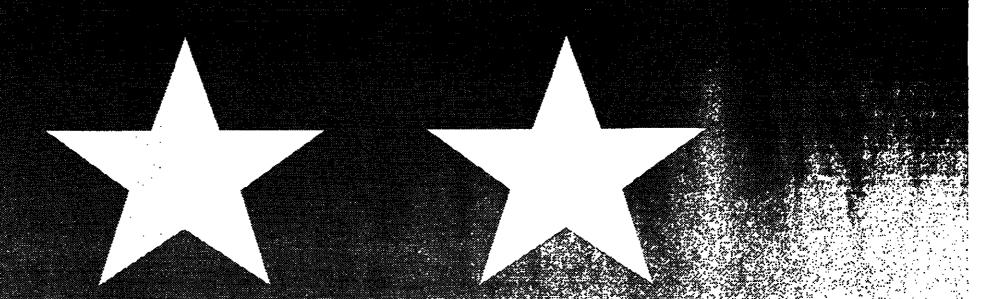


حيكذا من الاجل

Plan to tack prison crowd

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FINANCIAL TIMES MONDAY JULY 28 1997



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# Vanessa Houlder assesses the growing strategic role played by loyalty schemes

or most people, the idea of having a relationship with a large companyseems patently absurd. But relationship marketing whereby companies know enough about their customers to differentiate between them - is having a profound impact on

The technique, which was first embraced by the airline industry in the early 1990s and later taken up by the telecommunications and financial services industries, is now making headway in the retailing sector. Over the past few years, a plethora of loyalty schemes have been launched in the US and UK in which retailers have tried to woo customers with promises of better treatment, discounts and perks.

For example, Tesco, which rolled out the first large retailing loyalty scheme in the UK, pro-vides card holders with certain benefits, as well as discounts linked to their total spending. It analyses the shopping habits of its customers, so that it can add personalised discount vouchers to its mailings. It has also developed five versions of its Clubcard magazines for different age groups and types of family.

By analysing the shopping habits of high-spending customers, Tesco is able to invite them to specific events such as cheese and wine tastings or hairdressing

Such schemes are manifestly successful in giving customers a warm feeling about a company and its products. But sceptics point out that pioneers of loyalty cards are invariably followed by others. Nearly a third of retailing customers have more than one loyalty card and remain intent on shopping around, according to one study. Ultimately, the critics argue, relationship marketing will turn out to be a zero sum

This unease about schemes' profitability may prove justified in some cases. But champions of relationship marketing argue that, correctly implemented, it can have a profound strategic impact on businesses

Using information has transformed the way companies do business and are organised and has led to very different relationships with their customers," according to the Boston Consulting Group, in a recently published study on "Knowing your particular period by one-third. customer" for the Coca-

ho owns the data

accumulated on individuals'

that is being

A blossoming relationship



Cola Retailing Research Group. ing, another strategic consultancy, agrees. It argues that, properly implemented, customer relationship management can provide "fundamentally new bases of competition", that can determine new winners and losers within an industry.

For example, it cites the experience of a credit card company that increased its overall profitability by 15 per cent by tailoring are left with the less attractive its offer to individual customers. instead of making a single offer to all its customers. Other examples include a car manufacturer that increased its customers' repurchase rate by 60 per cent and an on-line service provider that was able to reduce the number of customers leaving it in a ability.

groups of customers could be tar- ers who are less price sensitive getted in different ways. For than others, Mercer cites one example, detailed analysis of customer data makes it possible to increased revenues by 7 per cent, identify which types of customers are more profitable and so, in effect, cross-subsidise others. The company that goes out of its way to attract these profitable customers is likely to prosper at the expense of its competitors which

One example of this phenomeket, where new players such as Capital One and MBNA were able to take the most profitable customers from the big banks, which saw a sharp fall in their profit-

Behind all these examples was ers who can be wooed with better three stages in companies' use of company competes.

the ability to analyse customer offers, a careful analysis of cus-Mercer Management Consult- information, so that different tomer data may identify custominsurance company that at no extra cost, without losing market share, by focusing on particular types of customers.

Another benefit from skilful customer relationship management is its impact on customer retention. Analysts at Bain & Co, management consultants, found that a 5 per cent increase in customer retention could signifinon was the US credit card mar- cantly lift profitability - ranging from 25 per cent in bank deposits to 85 per cent in car servicing. But even if companies recog-

customer information and points out that the more sophisticated applications take many years to

In the first phase, companies start to do mass marketing, usually with loyalty programmes and simple direct marketing initiatives such as newsletters.

In the second phase, loyalty programmes become more sophisticated, with differentiated pricing and communications for different customers. In the third phase, the company reorganises itself around customer segments, tailoring products, services, pricing and communication to each

The companies that are most advanced in relationship marketing are, by and large, those that find it easiest to implement and have the most to gain. BCG points out that airlines, telecoms providers and banks have an inbuilt advantage because they know who their customers are. Retailers, by contrast, have to build a database at a cost that can be as much as 1 per cent of sales in information technology costs and incentives for customers to take part in the scheme.

Despite the hurdles, BCG argues that the first results of retailers' attempts to use information are encouraging, citing a survey of 10 US-based retailers which showed margin gains of between 1 and 2 per cent.

But most commentators agree that some companies are paying insufficient attention to getting real value out of their customer data. Fiona Stewart of the Henley Centre, the UK research group, is concerned that companies are using loyalty schemes as a "cynical add-on", rather than as a tool to improve their service.

"I think there will be a huge amount of cash wasted" says Simon Hay, client services director of DunnHumby Associates, an agency that analyses relationship marketing data for Tesco and other companies.

Experts like Hay argue that the success of relationship marketing depends on the whole business adopting a customer-focused approach. The point is that successful relationship manag is not just a matter of database analysis to be left to a manage nise the potential impact of using in the marketing department. their customer information, few Only if it starts with a mandate in the marketing department. companies are yet making full from the top of the organisation As well as identifying custom- use of their data. BCG identifies can it change the way in which a

> the offer were asked if they wanted a quotation for a mortgage or building insurance. Those who agreed could then be sent information, which was likely to yield a much better-than-average response

This is just one of several possible ways in which the use of customer information could change. As yet, there is no consensus about how and when this will happen – although there is growing conviction that consumers will take control of information about themselves. As Howard puts it: "It is just a question of time until the consumer wakes up."



PARTNERS iopps Tiles

challenge. Once you've floated, the decks and get on with it. The bardest part was the nintions Barry nessage was great for selling like but the City needed to hear something a little more simulaticated.

Barry, At the start we had one ting shop in Catford. Stuart and I would often indeed 20 tonnes of thes by land yet there was Stuart. Bears include floring.

If here in partnership will the saidther accommant bull lings:

In the worked put. Whitehead the saidther accommant bull lines in making the floring and the saidt a here any gun unite that the

standinal.

The II year site getting made. Over the years he's taught made of the control of the property of the property of the control of t wanting to suck the entire staff of the store Stoart sat me Minn and sald. I know things went right, but it's better to inve a pair of shoes with a hole in them, than no shoes at all. He assis my think shout the tees which is ething I by to bestil in my as today.

Flona Lafferty

the company? The sensitivity of this issue was highlighted recently when the UK's Data Protection complaints after Tesco asked its customers if they objected to its using loyalty scheme data to target them with third-party

pending habits: the customer or

Customers are beginning to expect greater rewards for handing over information about themselves, according to research by the Future Foundation, a research group. The consumer should be in a

# Getting personal

more powerful position." says Melanie Howard, a founder. The same point was raised in an article in January's Harvard

iness Review by John Hagel and Jeffrey Rayport. "Consumers are realising that they get very little in exchange for the information they divulge so freely through their commercial transactions and survey

responses," they said. They argue that new technologies such as smart cards, worldwide web browsers and personal financial management software are

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allowing consumers to collect profiles of their commercial activities - and to choose whether or not to release that information to companies.

They suggest that because consumers will be unlikely to bargain with vendors on their own, companies called "infomediaries" will broker information to businesses on consumers' behalf. One example of an information

broker is Request, a recently launched company that matches information provided by consumers about themselves and

their needs with information from companies about what they

Barry Hill, a former American Express executive who cofounded Request, argues that as the European Union's data protection rules become more stringent, the onus will fall on nies to find ways in which potential customers can identify themselves. Request illustrated its approach earlier this year, when it organised a newspaper promotion on behalf of a group of financial services companies The readers who responded to

# Pity the American as the holidays loom large

ulate oneself on being European. We in Europe understand holidays. We take them; we enjoy them. In the US, by contrast, they just can't get the point at all. Never mind the fact that businesses over there claim to be worried about stress and pretend to think that employees need balance in their lives. When it comes down to it, they just can't bring themselves to spend any time away from the

According to the Wall Street Journal, most senior US executives are unlikely to take more than a couple of days break this summer. And even then they are keeping quiet about it, for fear that they might set a bad example to their underlings. The head of Estee Lauder is planning to take a long weekend walking in Aspen, and will let his staff know of his whereabouts at every second of the day, so he will never be out of touch. The head of Random House is going to his swanky beach house for his annual break of a few days. And when he gets there he plans to relax by catching up on a few book pro-

This kind of thing is both sick and sad. What will these men do when they retire if they have never had a

second's real leisure in their lives? I pity their families and I pity their oyees. If the head man insists on these workaholic ways, what hope for anyone else leading anything resembling a normal, healthy

As for me. I have been invited to

spend two days of my holiday in the

Lake District scrambling across a

gorge, biking over mountains, jump-

ing off a 200ft high cliff and then

leaping from a 40ft pole to a distant trapeze. For I have been asked to

sample The Eclipse Gripper! - the

**Lucy Kellaway** 

Quite how travelling along a zip wire is meant to improve a team's

performance has never been clear to me. Work is not about surviving together under terrifying conditions when you are wet and cold. It is about surviving when doing fairly predictable, often mundane tasks. There is only one part of the course that strikes me as even remotely useful. That is preparing a full English breakfast. Any group that can get all its sausages, tomatoes, eggs, bacon and mushrooms cooked

simultaneously make coffee and toast and agree on who is going to do the washing up is well on the

way to being a terrific team. Fortunately for me, I have plen of opportunity to practise this sort of team building activity at home. So I can turn down the The Eclipse Gripper! without guilt and spend my holiday doing as little as possible.

One with? The question is asked every day on LBC radio by the digito perfection at the same time and tal phone company and every day

your One 2 One for the day is going to be with Archie Norman. This unvaried diet may be unpalatable to some; but whatever you think of the chairman of Asda and Tory MP, you have to admire his nerve. Not only has he turned around the troubled grocer and is helping William Hague do something with the pitiful remains of the Tory party. But now, thanks to One 2 One, he is also solving the country's business problems in little slots of less than a minute.

"Is it worth taking a bad debtor to court?" asks a caller one day. "That's a tough one", he replies, and then recommends that the caller weigh up the pros and cons before acting. Another day he is asked how to deal with a customer complaint. and offers the novel advice that a company must listen, apologise and attempt to rectify the problem as quickly as possible.

Thank you Archie. It is good to be minded that business is that easy.

I HATE BEING AWAY FROM MY DESK FOR SO LONG.

Rosabeth Moss Kanter has been banging on about the softer side of management for well over a decade. Empowerment, the importance of being nice to your employees and all the rest of it. Last week she sought to explain to the FT how it was that while practically everyone now pays lip service to her ideas, practically no one lives by them. One possible reason, she said, could be that many of us at some point in our lives may be short-sighted, territorial and adverse to change. Ms Kanter's optimism is quite

something. Most of us are not like this intermittently, but all the time. It is the human condition. Any management theory that forgets that we are all jealous, we hate change and prefer jam today is likely to remain more talked about than acted upon

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### **BUSINESS EDUCATION**

Demand is growing for business schools to offer finance degrees, says Della Bradshaw

# Bankers go back to school

London Business School were set the task of predicting what the share price of a chosen company would be nearly four months later, on June 30.

& Lyle and calculated that the price would be 447p.

On the day it was 446%p. This is just one of the many activities which comprise London Business School's Masters in Finance course. Needless to say. this particular group won the exercise, pushing into second place the team that had chosen to predict the Marks & Spencer share price they were out by 1p.

While the dream of many a pro-spective MBA student is to enter the course an engineer and to graduate an investment banker, many would-be students who are already in banking and finance want to go back to the same sector after graduation. For them, an MBA is unlikely to be the best route.

While most business schools offer short programmes in financial management, a growing num-ber, notably in the UK, are now offering degree courses to cater for such needs. From this autumn, London's City University will offer a one-year, full-time MSc course in finance, intended for those with a few years experience in the finance

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n March 13 this year a sector or a relevant first degree - New York University offers a two-

agement School in London and the Bristol Business School will offer They chose the sugar group Tate masters courses for non-financial the financial sector.

group of students at City already runs four joint mas- year, part-time Masters in Finance ters degrees in finance and related programme, similar to the LBS one. As with the LBS course, most And the imperial College Man- participants at Stern are companysponsored. Carnegie Mellon has a more specialised course in financial engineering while the Sloan specialists who want to move into School at MIT delivers an MBA course in which the second year In the US, the Stern School at specialises in finance.

The LBS Masters in Pinance known affectionately at LBS as Mif Marsh. - was started four years ago. Paul Marsh, a Mif professor, believes the course is designed for those who want to stay in finance for five years after completing the course.

Finance courses mean putting all you eggs in the same basket, and therefore are not for the undecided. "If people ask should I do an MBA

or Mif, I say do an MBA," says

The LBS course is a nine-month specialist programme. (There is a two-year part-time option.) Participants study four core subjects, choose five electives and complete

One of the most popular electives has been the field trip: last year participants went to New York and visited banks, companies and poli-ticians. (Students on the 1997/8 programme will repeat the visit.)

While Mif is far more selective than LBS's two-year MBA course in the subjects it teaches, the teaching method is much the same. And while the course seems very specialised to those outside the financial sector, participants always describe it as a broadening experience, says Marsh. Janet Dobson, who runs the office for finance programmes, says students talk about their course using exactly the same language as MBAs.

The comparative rarity of such were conducted the follow-courses has made Mif attractive to ing Monday. One student non-UK students. While the parttimers are usually based in London, 80 per cent of participants on the full-time programme, who have students - and Thunderbird an average age of 28 or 29 and have five years work experience, are from outside the UK. Between 35 | nies in countries as far and 40 per cent of those on the afield as Japan and Mexico. full-time programme stay in the With between 300 and 400 UK after graduation.

International interviews

Students in Arizona are using phone technology to get jobs



duce video-

TECHNOLOGY deliver dis-tance learning. Such was the aim at Thunderbird, the American graduate school of international management in Glendale, Arizona.

But the students there had ideas of their own. They have started using one of the school's three videoconferencing systems to conduct job interviews. The move began earlier

this year when a German company wanted to interview three Thunderbird students in a hurry. The arrangements were made on Thursday and the interviews was offered a job.

Interviews have been conducted between Thunderbird alumni who can also book to use the system – and compastudents graduating each

Most business term from the school the schools intro- demand is growing rapidly. Students now find using conferencing the videoconferencing systechnology to tem as commonplace as using the phone, says Carl Chapman, director of instructional technology. The school is offering training in how students can best sell themselves using the technology and they become

> "The difficulty is that everyone believes it will be difficult," says Chapman, In reality students have found they need just 15 to 20 minutes practice, with a peer interviewing them from an adjacent room, to master the

rapidly proficient.

The big advantage for Thunderbird is that prospective employees who would not visit the campus in Ari-Zona now have acress to graduating students, Indeed. one company, says Chapman, has been so impressed with the students that they have interviewed electronically that they have now decided to recruit on cam-

pus in future.

DB

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# BUSINESS TRAVEL

# Travel Update · Roger Bray

#### Hope on US tax

Glimmers of compromise have emerged over threatened new taxes on flights to and within the US. Two separate proposals from Congress could add an extra \$25 (£15) to the cost of a transatiantic round-trip and 10 per cent to the US domestic segment of international services. This has angered the National Business Travel Association, whose 2,000 members include travel managers at many of the US's biggest

companies. Its president,

Judie Shyman, says it is

incredible that Congress

seeks to pick the pockets of business travellers". The NBTA says there are now signs that Congress might agree to something less painful, reducing the additional burden on international travellers to \$14 and withdrawing the 10 per cent threat.

Thieving police Thieves posing as policemen have been a problem in Romania for some time. Now the genuine variety is a hazard, too. The UK have been inventing traffic

offences and demanding hard currency fines. So far, it says, incidents have involved foreign-registered vehicles. But there is a danger that rental cars could be next.

#### Fog navigator When fog descends, some air

travellers are more equal than others. Those flying to leading airports on aircraft with the most sophisticated navigation equipment are most likely to avoid disruption. The rest face cancellations, delays and diversions. For customers of Switzerland's Crossair, the odds against arriving on time look less daunting. The

airline is fitting its 25 Saab 2000 turboprops with a head-up guidance system of the kind developed for military jet aircraft. Crossair says this is the first time safety authorities have approved its use on turboprops. It will enable the aircraft to land in all but

Hotels revamped The Westin hotel chain has taken over management of two German hotels - the Grand in Berlin and the Bellevue in Dresden. Both are to be fully refurbished at a cost of \$10m (25.9m) and \$20m respectively. The

Grand is on the corner of

the thickest pea-soupers.

Unter den Linden and

Lisbon set fair Lisbon could be a cheap place to do business for most of next year. Consultants Pannell Kerr Foster expect 12 new hotels to open in time for the Expo trade fair, which opens next May. Developments already announced include the 220-room Carlton Palacio and a 327-room extension at the five star Tivoli Lisboa. This suggests that while

and intense price

price increases there have year the average rate

Up-to-the-minute information on Qantas flights - with details of a new web site (http:// www.qantas.com.au.). hoteliers will benefit from heavy demand in summer there will be over-capacity competition when the fair their points totals.

closes in September. Room hardly soared recently. Last customers paid – as opposed to that advertised - rose by less than 1 per cent against the previous year's figure.

### Surf Qantas

problems such as delays or diversions - is available on Members of the airline's Frequent Flyers scheme can enter their membership and security numbers to find out

Likely weather in the leading business centres Mon Tue Wed Thus Rong Köng \$32 \$2 29 \$2 25 31 \$5 32 **3**2 **5**2 # 27 # 2 **5**2 Augusten \* 23 \* 23 \* 24 \* 24 \* 24 \$ 0° 0° 0° 0° 禁四禁四台2 西2 茶四

= ON-TRAIN TICKETS

# London to Paris: train v plane

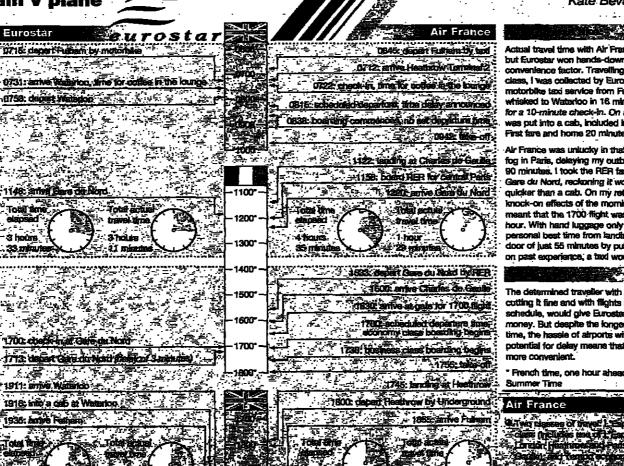
To find out which is the faster and more way to have a day-trip to Paris from London. Since the launch of the Furnster. the management of the service has been taken over by London & Continental Railways, a consortium including Richard Branson's Virgin empire. The service was curtailed last year after the fire in the Channel tunnel, operated by Eurotunnel, and a full timetable was restored in June.

To measure the time spent travelling from my home in Fulhern, west London, to Gare du Nord in Paris, a suitably central point, and back to Fulham the same day. I took th 0753 Eurostar from Waterloo International and returned on the 1710 Eurostar. Then I flew on Air France's 0815 service from

Air France total actual travelling time from Fuffiam to Gare du Nord was 1 hour 29 minutes on the outbound journey, and 2 hours 12 minutes on the return. Eurostar's travelling time to Gare du Nord was 3 hours 11 minutes outbound, and 3 hours 17 minutes on the return.

London Heathrow to Charles de Gaulle

airport, returning on its 1700 flight.



Kate Bevan reports

Actual travel time with Air France was faste but Euroster won hands-down on the convenience factor. Travelling Premium First class, I was collected by Eurostar's

motorbike taxi service from Fulham and whisked to Waterloo in 16 minutes in time for a 10-minute check-in. On my return i was put into a cab, included in the Premiun First fare and home 20 minutes later.

Air France was unlucky in that it was hit by fog in Paris, delaying my outbound flight by 90 minutes. I took the RER fast train into quicker than a cab. On my return, the knock-on effects of the morning's problems meant that the 1700 flight was delayed an hour. With hand luggage only I made a personal best time from landing to my front door of just 55 minutes by public transport: on past experience, a taxi would be slower

The determined traveller with Air France. cutting it fine and with flights running to schedule, would give Eurostar a run for its money. But despite the longer travelling time, the hassle of airports with their

French time, one hour ahead of British

# On the road to virtue

less healthy food, they work it off in hotel health clubs, a survey indicates.

For most of them, travelsuch a sacrifice. More than one-third say it makes them feel important, two-thirds welcome it as a break from routine and 94 per cent return with a sense of achievement.

In spite of the flight delays and missing bags, a mere one in 20 found travel very stressful and only 16 per cent would be unequivocally happy to give up trips if doing so did not harm their

This latest look at the way flying executives think and react comes from the Hyatt Hotels chain, which commissioned a survey of 500 male and female executives in the US and Canada.

Though they spend most of their time stuck at airports or in meetings, threequarters said they enjoyed trips because of the opportunity to see new places.

One result of this survey is that Hyatt will reconsider its policy towards "fine dining" restaurants at its US hotels. Craig Parsons, international sales vice-president, says

Business travellers are a what most surprised him virtuous lot. They work lon- about the results was the ger hours on the road than extent to which business in the office and if they eat travellers enjoyed good eating while away from home.

The taste for finer things is not the result of expenses beneficence by North Ameriling for the company is not can companies. Almost four out of five of those questioned said that in spite of recovery from recession their companies had not loosened the reins.

The family loomed large in answers about the main sources of stress while travelling. Half of those questioned fret about not being at home to protect partners or children, and even more worry about missing birthdays and anniversaries. Modern communications

are a mixed blessing, it seems, with nearly one-third uneasy at being connected electronically to the office round the clock.

But overwhelmingly the greatest cause of anxiety is the work waiting to be done back at base.

Women suffer greater stress - and not just because they rarely trust husbands to look after children and home. They feel they are under heavier pressure than male counterparts to suc-

Roger Bray

# MARKETING / ADVERTISING / MEDIA

INVESTOR RELATIONS

# Enhanced role carries risks

Keeping shareholders informed can have big rewards, says Alison Smith

consolation for National Westminster Bank's investor relations managers last month, when they were runners-up in the crisis management category of the Investor Relations Society

The award was for their handling of the mis-pricing of interest rate options discovered early this year. But they have had fresh challenges since then.

NatWest has faced renewed questions from institutional shareholders about its strategy, and complaints that they have not been kept informed, in spite of the offer from Lord Alexander, NatWest chairman, of holding meetings to clarify the bank's strategy. The NatWest experience is

an example of the increasingly prominent role assumed by investor relations in the past few years in the UK's largest companies. In some cases, events have forced individual companies

to recognise that they must communicate more effec-

consultancy in an attempt to

improve communications

with Britain's 3.3m ethnic

minority population. How-

ever, many mainstream

brands are not taking this

area seriously - a costly

oversight, ethnic marketing

Ethnic minorities in the

UK account for £13bn of con-

sumer spending, says ethnic

specialist Mediareach Adver-

tising, the consultancy work-

ing with BT. However, many

feel ignored by mainstream

brands, says managing direc-

"Few companies think to

develop ethnically-targeted

campaigns and those that

do, all too often play safe,

avoiding certain images and

relying on text rather than

trying to understand the

market and make relevant or topical references," he

tor Saad Saraf.

specialists maintain.

ritish Telecommu-

nications has appointed its first ethnic marketing



investors. For example, Andrew Mills was headhunted to become the first director of investor relations at Kingfisher, the UK retail group, in 1994 when its share price was one of the worstperforming among the UK's 100 largest public companies. For British Petroleum, the abrupt departure of Sir Robert Horton as chairman and chief executive and the cut in its dividend in 1992 was the spur.

relations manager, recalls being given a clear role in addressing shareholders' concerns. "We went about it



tively with institutional cial targets and updating investors with our progress against those targets in successive quarters. We moved from a reactive process, to one which was focused and pro-active," he says. Beyond such special circumstances, broader forces, which reflect changing atti-

tudes among big shareholders, have been shaping a larger role for investor relations. According to one investor relations expert, the main factors are the concen-Peter Hall, BP investor tration of control among the largest investors, the growing importance of corporate governance, which encourages shareholders to take a by setting a number of finan- more active role, and the

influence of American insti-tion. While institutions tutions which are accustomed to having better information from the companies

Another factor is the growth in the regulatory find out what they want to framework governing comnies and their shareholders. Where companies get it right, there are big rewards. Simon Brocklebank-Fowler. a managing director of Citi-

gate, the corporate and public relations company. believes that good investor relations can improve the valuation of a company by 10 to 15 per cent. He points to a survey last

year by opinion pollster Mori, which suggested that that institutions regarded management as the single most important element in how they valued companies; and that management's handling of communications was more important than its their assessment of an organisation.

But the enhanced role for risks. One is over-elabora-

appear to welcome more meetings with executives, if these become too structured, they may defeat the purpose of enabling shareholders to know about their companies and to judge their manage-ments. "Investors prefer question and answer sessions to formal presenta-

tions," says one leading corporate broker. Another danger lies in high expectations of what can be achieved. "Investor relations can't turn a dog into a star," says Brocklebank-Fowler.

Bob Cowell, a partner at Makinson Cowell, a specialist investor relations company, says: "The key role of an investor relations manager or adviser is to try and keep the perception of the marketplace in line with the reality of the business."

If such advisers are to financial performance in make the most of their enhanced role, they must also keep the perception of their managements in line investor relations carries with the limits to what they

Bozell in London, is sceptical

about the scope for ethnic marketing in Britain where

the minorities make up only

scale are stacked against

you," he believes. "Local campaigns for particular toi-

letries and foods may be an

exception, but generally, it's

a costly and tricky affair for

However, Seamus O'Far-

rell, AMV.BBDO account

a mainstream brand."

"In the UK, economies of

6 per cent of the population.

today. It's a total communications programme planned and negotiated with a single media owner. The takeovers and deals arried out by large conglomerates such as Time Warner, Viacom and Bertelsmann suggest that

> widest range of media opportunities. And the quest for 'big is best" is being played out not just among media owners but among businesses within the advertising

they are in a race to become

The advertising world speculates regularly about how WPP, the advertising group, will implement its reported plans to merge the media operations of J Walter Thompson and Ogilvy & Mather, the group's two ad agencies, to create buying clout through sheer size.

All this raises the question of just how beautiful is big? Many media operations at present seem obsessed with volume buying, where the basis for talking to media owners is to demand a good price because you represent billions of dollars in revenue.

But chanting mantra-like "cost per thousand" to clients can mean that real customers end up playing understudy to the numbers.

Of course, media buying must be carried out on the basis of best value for money. But as our communications world becomes

# Big is not always so beautiful

**Paul Woolmington** • Ad Lib

Time to break the stranglehold which current thinking about volume has on the media business

ing and seamless marketing

Today's preoccupation

with volume is driving our

business to become a mere

commodity, where virtually

And therein lies the rub.

strategies?

no one wins.

television programme such as Star Trek or Frasier. Include crosspromotion through a media web site and product placement in a chart-topping movie. Now add direct marketing through Blockbuster video stores' membership lists and a joint innovative

On the one hand, we read research project on youth endless rhetoric from the most august of chief executives urging advertising agencies to stand firm against the onslaught of competition from management consultants. This implies premium product and brain-power.

On the other hand, these the biggest and offer the same professionals perpetuate the myth that media operations are simply about the cheapest buy and who wields the greatest clout. It is time to change the debate so that it is no lon-

ger a question of cheap nunication, but a case of the right communication. Using media to communicate is about harnessing great strategy and a seamless approach to make an impact on consumers' minds and hearts. It is about moving people to do

things. Those who merrily continue to bang only the vol-

ume drum are blind to the The guest for 'big is best' is played out not iust among media owners but also media businesses

in the advertising industry

increasingly complex, fact that this approach shouldn't our rallying cry is not going to satisfy be for talent, superb think- where our business is

> That future is one where buying air-time and print space will have a diminished, though still important, role as young adults are reached also by the Web, sports sponsorship, product placement, and direct marketing. Media will not be confined to conventional media available

> To be effective partners for our clients, we must break the stranglehold which current thinking about volume has on the media business. In this thinking, an advertising strategy starts with the planners and the creatives, and involves media specialists only at a later stage.

> > should.

instead, harmonise cre ative content with media context. We need to explore, understand and exploit all forms of new media and communication. So, I set a challenge to marketing executives. During your next media presentation, judge your agency against this criteria: has a total communications solution been offered; has your media agency truly put the consumer at the centre of the media universe; will this strategy get into the head, the heart and the behaviour of the consumer?

The world is moving and changing faster than the media business has been prepared to admit, so tackle the future now.

in the words of one of history's greatest icons, Mae West: "To be big is good, to be good is better, but to be both is best."

The author is Worldwide Media Director of Ammirati Puris Lintas.

# BT goes ethnic

Meg Carter on talking to minorities

advertisement into Hindi or Choudhury. Cantonese. Understanding the language and the way of life is a prerequisite, says Sharif Choudhury, managing director of consultancy Trans-Cultural Marketing & has to look at marketing

from a cultural perspective." This might mean creating an advertisement dedicated to a particular ethnic marin favour of sponsorship or event marketing which. when relevant to a local community, can have more

Ethnic marketing is not as religious festivals have to sia, Singapore and South just about translating an be taken into account," says Africa. A separate initiative It is these concerns that

persuaded BT to develop initiatives aimed at the ethnic market. "It is an increasingly important area for us," says Sholto Douglas-Home, Management. "You always BT's head of consumer advertising. "We regularly run reduced-price promotions for different consumers. For any route-specific discount, it makes sense to ket, or avoiding advertising target the people most likely to make use of it."

BT is running adverts in Cantonese and Hindi and has tailored advertisements to different ethnic groups to "Timing of campaigns is promote its price cuts on another issue. Holidays such calls to Hong Kong, Malay-

involves a help-line offering callers information in Hindi. "We are monitoring

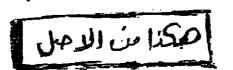
closely what other companies are doing with other ethnic groups, especially in the US where ethnic marketing is far more developed than here," says Emilios Theodosious, BT residential services market manager.

as belonging to an ethnic minority - one reason why global advertising network Bozell Worldwide launched a joint venture aimed at the black American market. Mark Lund, managing

director, believes interest in this area can only grow with increasing ethnic media opportunities and growing use of the internet. There are many ethnic cable television stations in In the US about a quarter the UK, including African, of the population is defined Arabic, Indian and Chinese

services, he points out. "These opportunities are allowing all companies to move towards micro-marketing to small groups of individuals rather than just mass audiences. It's the way

حكذا من الأصل



TELEVISION

# Building a bridge to the digital age

Sir Robin Biggam tells Raymond Snoddy of his plans for commercial television in the UK

Robin Biggam, UK's Independent Television Commission, the regulatory body for commercial television, was best known for one nine-month period of his career.

He may have been at Imperial Chemical Industries for 17 years, finance director , the computer group, before becoming managing director, chief executive and then chairman of BICC, the cable and construction group, but there was also his brief involvement in a plan in the 1980s to span the English Channel with a mixture of bridge and tunnel.

Sir Robin believes it would have worked. The French were enthusiastic and Margaret Thatcher, the then British prime minister, liked the idea. But "the civil servants in the UK were totally and utterly opposed to it because it was too imaginative", says Sir Robin.

He adds that the Channel tunnel took everyone's interest - just like his latest chal-

Everybody is aware of the broadcasting industry. It's part of your life," says Sir Robin in his first interview

Until January, when he became ITC chairman, Sir Robin had a businessman's viewing habits: News at Ten on ITV, followed by Newsnight on BBC2. He confesses, however, to

white it

1 1 1

ntil recently Sir having been in love for many years with Helen Mir-ren, the star of the Prime Suspect detective series.

But less than seven months into the job, and Sir Robin has already had to

make two weighty decisions. The first was the controversial decision to award the main commercial digital terrestrial frequencies to the consortium British Digital Broadcasting. He had first demanded that British Sky Broadcasting, the satellite television group, should leave the consortium while arguing that BSkyB chan-nels, such as Sky Sports. should still be available to BDB.

He insists that the decision to choose BDB rather than the rival Digital Television Network was the right one to give digital terrestrial television the best chance of establishing itself alongside digital satellite and digital

"As a business, BDB has probably got a good chance to succeed. Obviously the reason we insisted on Skytype programmes was that we believed that gave them a greater opportunity to suc ceed financially," says Sir Robin.

Last week he embarked on his second big project - the consultation process on extending Independent Television licences, which will involve the ITC putting a value on each ITV licence and deciding how much in



Sir Robin Biggam: a Helen Mirren fan

extra taxes ITV should pay to the government. The companies can decide to bave renewed 10-year licences running from the

beginning of 1999, 2000 or

2001. Those like GMTV, the

Tyne Tees Television and HTV – which all made high bids in 1991 to win their licences - will be anxious to have their payments to the government reduced quickly. Central and Scottish, which bid £2,000 (\$3,340) a

ITV companies spreading gloom and doom about the future. happening in the marketplace in terms of the last three or four bids for ITV companies which puts a fairly high value on those companies. It's going to be

its licence bid, will be hold-

ing back to the last moment.

that most taxes paid by ITV

should be a percentage of

advertising and sponsorship revenue, making it easier for

ITV should advertising reve-

Last year £155m of the

£400m in tax that went to

the government was a per-

centage of advertising reve-

nue while the rest was the fixed bid. The ITC chairman

believes that the sum paid

by ITV will go down but the

canny Scottish accountant

will cast a sceptical eye on

nue go down.

Sir Robin is suggesting

While the shadow-boxing between ITV and the regulator continues, the next 'controversy' is likely to soon follow. Some ITV companies would like to try again to move News at Ten to an earlier time - an issue that provoked a political storm the

an interesting game for the

next 12 months." says Sir

last time it was attempted. "If they come in and say here is a proposition (to move News at Ten) we will

Sir Robin wants to see a detailed review of the regulation of broadcasting in the UK before a new broadcasting act is introduced in the next two or three years. He would like to see the ITC become the single regulator of content for the broadcasting industry, subsuming the role of the Broadcasting Standards Commission and the regulatory, though not the compliance role, of the BBC governors.

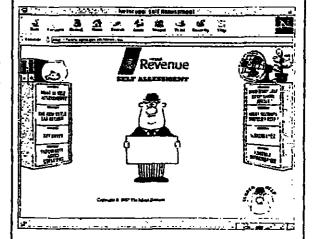
Sir Robin points out that an ITV producer has to comply with two codes. "The whole area needs a fundamental review," he believes. By the end of his five-year term as chairman. Sir Robin

believes that the three digital television platforms, satellite, cable and terrestrial will be established in the UK, although add-on services such as home shopping and banking will be vital to cable and satellite.

Pay-per-view will be more important by then and more sport will have disappeared from terrestrial television because the rights holders are going to want to negotiate the best possible price.

But Sir Robin, the man who did not quite build a bridge across the Channel believes that in five years ITV and the BBC will still hold "a strong position in the marketplace as far and away the largest broadcastWeb Site of the Week

# Revenue on the Net



person who spends too much time online. then it's quite likely that you've forgotten about your income tax return.

Then again, it's also possible that you've already filled it in – using one of several specialist software packages which have come on the market since Britain's tax authorities made the move to self-assessment.

In any case, you've already been singled out by the UK government as a target user of the new lnland Revenue web site.

Launching the site (www.open.gov.uk/inrev) sal which is part of a campaign covering press and television, Dawn Primarolo, the financial secretary to the Treasury, said: "Research shows that access to the internet is higher among self-assessment taxpayers than for the general public. This new site is a good

way of targeting information in a user-friendly way." Tax sites on the Net are nothing new – every year as US citizens approach their filing deadline around Easter, a flood of sites appears, offering tips

and downloadable

Similar sites are springing up in the UK. for example, SmartTax (www.smarttax.co.uk) offers a stripped-down version of its tax

assessment software. The inland Revenue's 500-page site has downloadable versions of each of the forms required in Adobe Acrobat format. as well as a screensaver featuring Hector, its cartoon bowler-hatted tax

ith about 8m people in the UK falling into the self-assessment category the revenue's site has information specifically tailored for the

self-employed, higher-rate

taxpayers, employers and

tax advisers. The site, developed by the Central Office of Information and advertising agency DNA Communications, is served from the government's Central Computer and Telecommunications Agency information service web server, so it can deal with heavy

> Stephen McGookin

### breakfast station, Yorkshire-ENHANCED COMPACT DISCS

# CDs with a better performance

ew technologies sometimes have teething troubles, but when the first enhanced compact discs went on sale a few years ago, the technical difficulties

were little short of disas-Record companies were flooded with complaints from consumers whose computer processors had crashed while playing one version of the discs, which relay visual images such as film footage Others reported cacophonic

out of their CD systems. oped which, the manufacturers claim, bas overcome these problems. It is fairly common in the US for albums to be released using the new technology, and several acts are now experimenting with it in the UK.

Next week, pop group Suede will release its new enhanced CD featuring video gle from its fortbcoming album, as an enhanced CD in September, and U2 may

### Alice Rawsthorn on record industry's revived interest

Send His Angels, a single due \$150,000 upwards if new out in November.

ordinary compact discs, but and energy in developing the behave like slightly less sophisticated CD-Roms, Singles and albums only use part of the storage capacity on CDs, and the enhanced format harnesses the rest to relay the visual imagery. On and text, as well as music. an audio-CD system, an enhanced CD sounds like "white noise" had blasted any other album or single, but when popped into the Records mustered sales of visuals too.

The first wave of enhanced CDs, then known as CD Plus or Rainbow CD, got off to a shaky start. One obstacle was the technical issue. Another was that stores insisted on selling the discs with CD-Roms and video games, where retail prices single, Filmstor, on and margins are higher than on audio-CDs, making the clips and film of the band discs expensive for consumrecording its Coming Up ers, and squeezing record

album. Genesis plans to companies' profits. launch Congo, the first sin- An additional difficulty was the high cost of producing the discs which, although slightly cheaper develop one for If God Will than CD-Roms, cost from

chart entry. material was required. Art-Enhanced CDs look like ists needed to invest time discs, which was difficult

when they were locked into onerous composing, recording and touring schedules. Island Records recouped its investment on the cranberries' doors and windows, a Rainbow CD released in 1995, which sold 100,000 copies worldwide. Virgin A new generation of the CD-Rom drive of a multime- 220,000 for the Rolling CDs have opted for the for-discs has since been devel- dia computer, it shows the Stones' Stripped CD Plus mat because they have a

album. Yet these are low figures for an industry which expects such acts to sell several million copies of their audio-CD albums. "There's a from the Coming Up album, market for enhanced CDs among techies, and the "completist" fans, who'll buy everything an artist releases," says Marc Marot, managing director of Island Records (UK). "But that market isn't very big, which launching its first album makes it difficult to justify

the time and expense." The music industry has adopted a more cautious approach in developing the current crop of enhanced CDs. The revival of interest

in the format was triggered by a change in the rules regulating the UK singles chart, whereby enhanced CDs became eligible for

It is cheaper to release an enhanced CD as a single, rather than an album. And if existing material is used, the production budget can be as low as £3,000, (\$5,000) which means the discs will be priced the same as other CD singles. Most of the film footage on Suede's Filmstor, for instance, comes from the band's promotional videos.

Even so, the acts behind the new wave of enhanced strategic reason to do so. Suede wanted to do something special to promote Filmstar, the fourth single released last autumn Similarly, If God Will Send His Angels will be the fifth release from U2's Pop, which has sold 5m copies worldwide. Genesis is anxious to raise its profile before with a new lead singer.

If these releases sell well enhanced CD may well return to favour in the music industry - providing there are no more technical



Suede: new single released next week on enhanced CD

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# Tim Jackson

# Don't forget time is money



logical nurist. Knowing that it ought to be possible to dial into a local internet node in the US, I tried to set up my PC to pick the closest Californian number for my service provider and to use a calling card to connect there.

of being too much a techno-

The result was maybem. Between the computer, the service provider, the access software and the modem. there were a succession of small but irritating technical problems which took more than three hours to solve. For the satisfaction of

doing the job right, and

denying the hotel \$50 (230) in call revenues. I wasted nearly half a day. Indulging technological machismo is usually a mistake. With computers, we get sucked into the attitude a house-sitting service for

a that it could. (The alterna- neer or repair man on the tive is to imitate the man in the US who pumped five rounds of bullets into his PC last week when it failed to some. On a respond to reason.) Looking back, it is easy to

to the US, I laugh at the irrationality. But most of us, businesses as well as individuals, are inconsistent about how we price our time. The same person who can waste an hour on a simple technical problem will have no hesitation in spending an extra £10 on a taxi that reaches the destination 15 minutes before the bus or train.

Only a minority think hard about the value they place on their time, and then act on their decision. One private banker I know hates fixing things around the house. He calls in a plumber to deal with every leaking tap. When he wants to hang a picture, he calls in a painter-decorator to bang in the

Many big companies have a department to produce business presentations and to prevent highly paid specialists from wasting hours fiddling with fonts and colours in PowerPoint. One international consultancy goes further: it employs lokesmiths to lighten up the dense strategy briefings of

its partners. The same company offers of saying I'll fix this prob- consultants who would othlem if it kills me', without erwise have to stay at home entry ticket. Even if the realising the consequence is waiting for a heating engiprice of the time-saving serving in the consequence is waiting for a heating engi-

grounds that the cost to the business of providing the service free to employees is less than the billable consulting hours saved. At first sight, you would expect that saving the time

of highly paid executives

ought to be uniformly a boom industry. But the results are patchy. Cellphone operators, for instance, have achieved spectacular success in exacting a "mobility premium" from their customers for the convenience of being able to make a call while in transit and during time that might otherwise be "dead". But the phones stuck in the back of

airline seats have not yet become popular, I have only once seen anyone use them. My belief is that two factors determine whether a business will succeed in persuading busy people to trade money for time.

One is certainty. The customer has to be confident the service will deliver on its promises. This is why so few people are willing to call the premium-support services that charges to solve computer problems.

Whatever the reality, too many PC users find it bard to believe that the premium services will be quicker or better than the ill-informed support staff of software and hardware companies. The other factor is the

vice is reasonable on a per hour or per-project basis customers tend to shy away from a high fixed cost at the outset. People who might easily spend a quarter of an hour on the phone at £2 a minute will refuse to pick up if they have to pay £5 to initiate the first call. Similarly, people shy away

from a call to a technical support service that commits them to a fixed sum of £15 an incident. One key to success in offering these time-formoney services is to accept himan optimism as a given

Most people who waste three

hours trying to solve a com-

puter problem start out

thinking it will take only ten

minutes - even if the ten minute problem lasted three hours last time, too. An ideal approach might be to invite customers to call in with a problem, but allow them to cancel the call if they solve it themselves in

the next ten minutes. The equivalent with airline phones would be to reverse the pricing scheme. Instead of charging £3 to pick up the phone, the operator could make the first 30 seconds free, but charge £2 a minute thereafter.

The result would surely be that scores of passengers on each flight would pick up a phone intending just to leave a short message, and end up having long and rather lucrative conversations.

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#### n a couple of weeks, President Bill Clinton will escape the suffocating humidity of a Washington August to take his family to Martha's Vine-

yard for their annual vacation. The choice of destination might first two summers of Clinton's seem an appropriate and uncom- presidency. plicated one for the first citizen have traditionally holidayed.

cessors, Clinton has no vacation Rasputin. home. Where former president George Bush sailed every year at mebunkport and Jack Kenn-Clintons have been nomadic holiosity of friends for their recre-

yard, with its gentle breezes, rugged, something to set the bookshops, and lush golf courses American public's pulse racing.

# Clinton goes back to Martha was the natural choice in the

Then came the age of Dick of the US. The Vineyard, an Morris, the president's political island treasure in cool summer adviser in 1995-96, a man whose waters off Massachusetts, is a powers of electoral divination resort where the East Coast elite were justly famous. For about 18 months, Clinton could do nothing But for Clinton, this year's without consulting Morris, who, break represents a form of liberaeven some of his admirers say, is tion. Unlike almost all his prede- a cross between Machiavelli and

Morris concluded that Martha's Vineyard was a political disaster area for the Clintons. Its associaedy partied at Hyannis Port, the tion with the pampered rich made it a high risk destination daymakers, relying on the gener- for a man of the people seeking re-election in 1996.

instead, Morris declared, the A rented house on the Vine- Clintons should do something DATELINE Washington:

President Clinton and his family can this year afford to take their holiday for the beach.

with the East Coast elite, writes **Gerard Baker** 

The Rocky Mountains was the place his focus groups seemed to prefer. And so the Clintons hiked, rode horseback and camped through Wyoming and Montana in full view of the camington, safe in the knowledge and most are applauded for it. they had served a greater politi-

With the election safely won last autumn, and freed from the of Americans, according to opindemands of running for office, ion polls, believe they are being Clinton can once again indulge stifled by the rich. his hedonistic tendency and head

vated vacation decision offers a portrayed himself in the 1992 ble-think that pervades popular with humble roots taking on the American social attitudes. Yankee aristocrat Bush. Pat the great classless people.

No other nation comes close to way through last year's Republibeing as free of hang-ups about can primary campaigns. what their parents did for a living or where they went to school.

Eighty per cent of American milresentatives, is building a coali-

But somewhere, not far below

the surface, there lurk powerful resentments. A growing number

And in recent years class warfare has been a near constant fea-The president's politically-moti-ture of political debate. Clinton revealing glimpse into the dou- election campaign as the man Americans like to think of them- Buchanan, the right-wing Repubselves, with some justification, as lican firebrand, led his "peasants with pitchforks" revolt a long

Richard Genhardt, the Demo-

eras, before retiring with their lionaires, according to a recent tion of the dispossessed with billy-cans and Stetsons to Wash-survey, are first-generation rich which to fight Al Gore, the vice-president, for the Democratic presidential nomination in

2000. Even this week, just days before the president goes to play among the rich, he is waging a highly effective campaign against a proposed Republican tax cut. that would, he argues, be a gift for the wealthy, paid for by the ordinary working family.

The timing of this outbreak of class warfare seems odd. The end of the cold war had seemed to settle the debate between liberty and equality. And as the American economy enjoys its best times for many years, more Americans than ever are enjoying the benefits.

But the 1990s have produced a backlash against the inequalities least, to the down-trodden.

in American economic life that expanded alarmingly in the 1980s. Even the Republicans who won control of congress three years ago on a radical conserva-tive agenda, offered a populist critique of the some of the inequalities that had grown in the last few years.

The Martha's Vineyard episode points up the enduring political possibilities of American class consciousness. According to Clinton's advisers, the problem with his being seen among the rich. was not that he was part of the upper classes, but that, in a politically important way, he did not really belong there. Clinton's appeal was as the poor boy from a single-parent family made good. If he mixed with the New England Brahmins, it would indicate he had lost touch with the people he represented.

Always the master of the political image, Clinton stayed publicly loyal, until the election at

#### FT GUIDE TO:

# PROPORTIONAL REPRESENTATION

about Britain moving over to proportional repre- powerful position if they hold the balance of sentation. What's going on?

be used in three separate elections in 1999, the first time the system has been tried in the UK

The most surprising development was Tony Blair's insistence the next elections to the European Parliament in June 1999 would be held using PR. All other European Union countries already use PR for Euro-elections and - because of its special political circumstances - so does Northern

Elections to the proposed Scottish parliament and Welsh assembly, scheduled for May 1999, will be elected using a mixture of the first-past-thepost system and PR.

What's wrong with good old first-past-the-post? Its opponents say it is unfair and undemocratic. a constituency returning five members, a party First-past-the-post operates in a constituency system: the candidate with the highest number of votes wins the seat. Its advocates say it is simple to understand, provides a link between MPs and their constituencies and tends to produce strong

Isn't Tony Blair hostile to PR? Not in principle. In fact, by the time Mr Blair has seen through his constitutional reforms, most elections in the UK will be carried out using one form of PR or another. Ministers are also considering extending it to some local elections or mayoral elections.

However, Mr Blair's oft-stated position is that he is "not persuaded" of the merits of PR for elections to Westminster. Why doesn't he think PR is appropriate for West-

Cynics might say he is hardly likely to disagree with a system which has handed him a 179-seat majority; that represents 64 per cent of the seats with 44 per cent of the votes. However, he says he is concerned that PR could break the constituency link, produce unstable government, and hand disproportionate power to minority parties.

Is he having second thoughts? upporters of PR in the Labour party and the Liberal Democrat party think he is wavering, ences redistributed, until there is an outright win-They point to his recent endorsement of early PR for Euro-elections and his decision to give Paddy Ashdown's party seats on a cabinet committee

considering electoral reform. Which Labour has promised a referendum on whether post? to move to a PR system for Westminster elections. and will set up a commission in the autumn to

would have carried out a 10-year programme of reform, and might be facing a more serious chal-

There's been a lot of talk over the past fortnight Doesn't PR leave minority parties in an unduly

The government has been quietly going about it can. That is why the Free Democrats are hardly changing the way people vote in Britain. In the past two weeks it has announced plans for PR to have a lower limit threshold of votes, to prevent very small, fringe parties winning seats.

Not surprisingly the most enthusiastic supporters of PR in the UK are the Liberal Democrats, who have been out of power since the first world war. They won 46 seats (7 per cent of the total number of seats) at the general election, when their 17 per cent of the vote would have won them about 110 seats under PR.

You talk about PR, but aren't there a number of different voting systems under the PR umbrella? There are four main alternatives to the first-pastthe-post system.

Purists prefer the single transferable vote system, where people vote in large multi-member constituencies for candidates on a lengthy list. In would require only one-fifth of the vote to secure one seat. The system favours smaller parties, and is used in countries like Ireland, Sweden and

Israel uses an even simpler form of PR: the list system where there is in effect one constituency covering the whole country. People vote for parties, not individual candidates, and seats are allocated according to each party's proportion of the

The alternative member system, used in the German Bundestag, is what is being proposed for Scotland and Wales. People vote for a local MP under the traditional first-past-the-post system, but then cast a second vote for a party. The parliament is then "topped up" on a proportional basis. This may emerge as an alternative to the

present system for Westminster elections. The fourth system, the alternative vote, is not strictly proportional at all. This system, used for the Australian House of Representatives, is based on constituencies with electors voting for one candidate but ranking other candidates in order of preference. A successful candidate must win at least 50 per cent of the votes: if there is no outright winner, the candidate with the lowest vote is eliminated and his or her second prefe

It all sounds a bit complicated - no wonder the UK has stuck to the old system for so long. Which other countries still use first-past-the-

The Electoral Reform Society puts it succinctly: "The only countries that use first-past-the-post are those which have been conquered by Britain Some people believe Mr Blair would be happy to at some stage in their history." That means, hold the election of 2006/7 using PR. By then he among others, the US, Canada, India, Pakistan and Kenya.

**George Parker** 

# A study in contrast

The Monday Profile: Eberhard Martini and Albrecht Schmidt

unich's two top bankers are a study in contrast. Eberhard Martini is a jovial Bavarian who is fond of cigars, good food, Italian culture and traditional off-duty pursuits like hunting and fishing. Albrecht Schmidt, who lived in east Germany until he was 16. does not smoke, is less extrovert though equally amiable and likes music and hiking.

Both men are lawyers who have spent their careers at the banks they now head - Augsburg-born Martini at Bayerische Hypotheken-und Wechsel-Bank and Schmidt, born in Leipzig, at Baverische Vereinsbank.

Last week in Munich they faced the press to announce a merger to form Europe's second largest bank after Deutsche Bank. With total assets of DM740bn (£245bn), Bayerische Hypo-und Vereinsbank will be bigger than Dresdner Bank, currently Germany's number two.

Schmidt, an architect's son. and Martini, whose family is in the textile business, have known each other for 30 years. But friendship will be not be their priority when the merger details are sorted out.

Apart from deciding which branches to close and how many staff to shed, the question of who will head the bank has to be

Both have said they will be available for the job, but the betting among analysts and bankers is that Schmidt will emerge he has built up a reputation as a clear thinker and decisive personshake-up in the banking sector. Schmidt, a supporter of the European single currency, has moved beyond the banking world to express strong views on the need in Germany for more

Although Hypo-Bank has shown a capacity for innovation in such areas as direct brokerage and fund management - where it shareholder value.



Friends in banking: Eberhard Martini, left, and Albrecht Schmidt

owns a majority of the UK's Forhas also shown weaknesses.

ahead. Not only is he, at 59, three lits recent profits performance As for the merger, "the archi-years younger than Martini, but has been erratic and some of tect is clearly Schmidt not Mar-Hypo-Bank's industria have performed badly. Moreover, across well, he articulates a straality who has long forecast a Martini, a former president of Germany's banking association. has not developed such a broad profile on banking and non-financial matters as has Schmidt.

Analysts say Hypo-Bank, with a Roman Catholic tradition, has deregulation, greater economic been run more conservatively flexibility and a less rigid labour than Vereinsbank, whose roots are mainly in the Protestant community, and that it has lacked a clear strategy, despite greater attention to cost-cutting and

"Hypo has not performed very eign & Colonial Management - it successfully compared with other has also shown weaknesses. shown weaknesses. tegic view and his bank has a better record than Martini's." In spite of his earlier image as

a dynamic and unconventional banker, Martini's profile has not improved in recent years. "As chairman, you have to sell the bank to outsiders. Schmidt has done a better job in that respect than Martini," says the analyst. The fact that Hypo will appear

in the bank's name before Vereinsbank could be regarded as a gesture to ease the former's

acceptance that Schmidt will be in the driving seat. Martini, as the elder man, could have an initial period as chairman before retiring, but this might send wrong signals about its willing. ness to integrate the two operations vigorously, while

expanding abroad.
Schmidt sees the combined strength of the two banks founded by Bavarian kings in the last century - as being mainly in mortgage business (where it will be European market leader). asset management, trade and project finance and the financing of Mittelstand (medium-sized)

companies. "We want to push these activities ahead in a European dimension." he says.

He compares the domestic market approach with that of Lloyds TSB in the UK, with a strong emphasis on retail business. "In Germany, we will cover the coun-

In a country where unemployment is high and social consensus prized, cost-cutting will not be easy. So no estimate of likely job losses has been given. "It will not be like the dramatic cost-cut-

ting in the US," says Schmidt. One adviser says the savings the bank aims for in five years would be achieved in the US in half the time.

The bank will also expand abroad and, through existing operations, it will be well represented in eastern Europe, northern Italy, Scandinavia and the Baltic countries.

There are ambitions on the investment side. "We could acquire something new in management," says Martini. "The US is a strategic target."

Both men agree Munich will gain in financial stature through the amalgamation, providing what Martini calls "lively competition" with Frankfurt, centre of Germany's capital markets.

They are convinced the deal is right for both banks. "We will have to do a lot of things wrong if this isn't a success story," says

**Andrew Fisher** 

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FINANCIAL TIMES

# **Peter Norman** • Economic Notebook

# Germany in a frail condition

Political attitudes impeding change in continental Europe

There is something of the vulture in all economic journal-

So when the Kiel Institute of World Economics and the Massachusetts Institute of Technology recently convened an international workshop on "newly declining countries" with the clear inference that Germany was member of this group, a quarter of the 28 participants were from the press.

More unexpected, given the tendency of economists to disagree, was the underlying consensus among the 21 academic and government economists that Germany, along with France, is in a frail condition.

Although Germany may have some way to go before it can be branded the sick man of Europe, Kiel meeting took a dim view of its present state. The country's generations in the past and, as itiveness league.

Faced with a complex and unfair tax system, unnecessary bureaucratic hurdles, an inflexible labour market and a generous social security system that tends to smother individual initiative. Chancellor Helmut reversed in the US, which may Kohl's government has surely been right to prescribe a course mism and ability to create jobs. of supply side reforms.

against the wishes of some of its

supporters, the opposition Social

Democrat party (which controls

the second chamber of parlia-

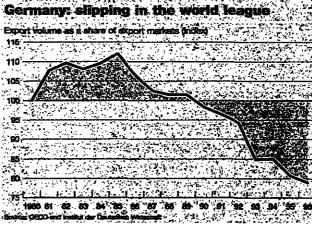
But the Kiel meeting also highlighted some cultural and political attitudes that could be impeding change in continental Europe. Dennis Mueller, speaking with the perspective of an economist who has worked in Berlin and the US before moving to Vienna university, noted a tendency to rely on governments and hold them responsible for developments, whereas "in a democracy, we should hold the citizens responsible".

He singled out the Continental approach to social solidarity as a problem. The urge to equalise wages with the more efficient north of Italy and western Germany had, for example, destroyed jobs among low productivity workers in Italy's choice or competition. nearly all the economists at the south and the new Lander of eastern Germany.

Some of Europe's political prieconomic miracle lies almost two orities seem quirky. Mueller pointed to the paradox that cent and those in Japan by 140 the illustration indicates, it is European politicians see poverty per cent, Vaubel said. No one slipping down the world compet- as a serious problem even though they live in one of the for money because "the welfare world's richest areas.

The European practice of taxing labour while subsidising property is also damaging. This pattern of taxing the mobile and subsidising the immobile is institute, said Kohl's governexplain some of America's dyna-Nowhere is Europe's tradition

The government's difficulties of state responsibility more obvi- the country more easily than in lie in implementing change ous than in the field of social the past. It is also easier for policy where countries such as other countries to import know-Germany have mandatory staterun social insurance systems. As Roland Vaubel of Mannheim uni- isation mean that nations nowaversity argued, these offer no days have less time to put their



system means that Germany's non-wage labour costs exceed their US equivalent by 175 per can tell whether it offers value state suppresses discovery" of its true costs.

These problems have come together at an unfortunate time. Horst Siebert, head of the Kiel ment had less room for manoeuvre than previous Bonn administrations because capital and productive investment could exit how and technology.

These manifestations of global-

economies in order. It is difficult The financing of the welfare to imagine Germany or any other newly declining nation being able to follow the example of Britain, which experienced a century of relative decline starting around 1885. It was only in 1979 that sufficient anger and frustration had built up in

> ernment with the will to implement change. Germany still lacks the sense Britain in the so-called winter of discontent. But there have been some calls for radical change. President Roman Herzog, in a notably frank speech in April, lamented Germany's "loss of economic dynamism, the ossification of its society and an incredible mental depression" and urged "internal renewal" to over-

Britain to bring to power a gov-

come the crisis. Inspired by the president's for change.

speech, Hans-Olaf Henkel, head of the German Federation of Industry (BDI), this month demanded a national debate about the political paralysis which he saw resulting from Germany's federal structure and system of proportional representation. Henkel pointed out that other countries had engaged in "political engineering" or "constitutional re-engineering" to enable their economies to compete more effectively in the global economy.

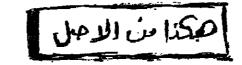
The reaction to Henkel was instructive. Rather than triggering a debate, his call for a constitutional rethink met with widespread criticism. This has reinforced Kohl's administration in its view that there would be no parliamentary majority for radical change to the way Germany is governed.

So, does the stalemate between the government-controlled lower house of parliament in Bonn and the opposition-dominated second chamber mean that Germany is doomed to stagnate until it experiences something equivalent to the UK's winter of discontent of

18 years ago? Not necessarily, says Rudiger of crisis that characterised Soltwedel a Kiel institute economist and a passionate advocate of greater transparency as a way forward to reform.

More openness in Germany could work wonders, he believes. If German voters knew that state-run social security was a bad bargain, for example, they would be less inclined to put their faith in government and might even be inclined to vote

مكذامن الأصل



ARTS

foracli homes tension grows

FINANCIAL TIMES MONDAY JULY 28 1997

**EDINBURGH** 

The week-long Edinburgh jazz testival usually concentrates on: classic, mainstream sounds, More contemporary sounds are on offer this year and the opening weekend includes a John Scoffeld trio on Saturday and a jazz/hiphop combolled by Courtney Pine (left) on Sunday. Both concerts are at the Queen's Hell. A retrospective of Sir Herry

Raebum, best-known of all. Scottish painters, opens at the Royal Scottish Academy on Friday. It is the first full exhibition of his work for more than 40years, and includes 70 works chosen from collections around the world.

LA ROQUE **D'ANTHERON** The park at the Chateau de Florans is the setting for a piano



the world's leading keyboard players to the south of France. three weeks include Byron Janis, The 1997 programme opens Lelf Ove Andsnes, Gust tonight with three Mozart plano Leonhardt and Nelson Freire.

to this North Comish backw for a 10-day celebration of dassical music. The presiding tigure is tichard Hickox (left, with Mrs Vaughan

ST ENDELLION

musicians and music

lovers have flocked

Every summer for the past 25 years, thousands of

Williams), who conducts tomorrow's opening concert Works to be performed this year include Schubert's Lazarus and Vaughan Williams's Pilgrim's

SANTANDER Mirella Freni sings Mimi in La boheme on Saturday, the opening performance of this month-long Spanish festival. Other visitors

include the Orchestra Filarmonica della Scala under Muti fietti and the Polish Radio National Symphony

This week's Proms at the Royal Albert Hall include the European premiere of Sofia Gubaidulina's Viola Concerto tomorrow (played by Yuri Bashmel), a rare UK appearance by German mezzo Waltraud Meier on Wednesday and a selection of Beatles songs in the King's Singers late-evening

LONDON

Prom on Thursday. Bernard Shaw's most famous play, Pygmakon, returns to the West End tonight - and to the Albery Theatre, where it was last seen in 1974, with Diana Rigg and Alec McCowen, Eliza

Doolittle was to have been played by Emily Lloyd, but she pulled out, and is replaced by Carlı Norris; Roy Marsden (below, left) is Professor Higgins and Michael Elphick (below, right) is Doolittle. The director is Ann



here are huge, stately willows along the peace ful Avon. Swans swim in it, black ones as well as white, and seagulls perch on the banks, probably visiting from Lake Erie. For this is the Canadian Stratford, in Ontario: an old, appealing little town, famous since 1953 for the theatre festival pegun there by the director Tyrone Guthrie (with Alec Guinness as Richard III).

You find the railway station on Shakespeare Street. I stayed in Romeo Street; Banquo, Guthrie and even Milton are similarly commemorated, and there is an As You Like It Motel. Shakespeare has always been at the heart of the festival, but like Britain's Stratford it has branched out. The original giant tent was soon replaced by a giant amphitheatre (3000 seats), modelled on the one at ancient Epidaurus but retaining Guthrie's Globe-style thrust stage and bal-

A 1901 vaudeville house has become the Avon Theatre (1100 seats). More recently a 500-seat workshop theatre has been christened after Tom Patterson, the festival's local founder. Now, the festival fills almost half a million seats annually, from May to November. in all three venues simultaneously this year with four plays in repertory at each theatre.

I saw five of the dozen plays. including three Shakespeares. In earlier years the festival used to have British (and American) stars alongside the natives; but nowadays the only Brits are a few veterans of past seasons (and the Americans play at Stratford, Connecticut). This is Canadian Shakespeare, which probably sounds no more or less like Elizabethan English than modern British does.

Richard III, with the audience on three sides of the rectangular Tom Patterson Theatre, sounded notably robust and lucid even at top speed. The Richard was Stephen Ouimette - small, wry and prematurely baggy-eyed, a superlative Andrew Aguecheek, the Antony Octavius, Mozart in Amadeus and Estragon in Godot you get the picture.) He was more peevish and nasty than truly menacing, and his seduction of Lady Anne was even less believable than usual.

several lesser roles: notably Peter Donaldson's suave Buckingham, though he reacted dully to Richard's lethal rebuff. John Wood's production moved steadily forward without any vital rhythm, and he had not inspired his cast to search far into the text. At the end Richard seemed to be ushered into and finally loving, and Rose's solu-Heaven by the little princes, a singularly dire idea (even if it was

meant to be Hell: one couldn't tell). For The Taming of the Shrew in the Festival Theatre, the pack was their colleagues to praise here; but re-shuffled: Peacock as a flery, Louis Applebaum's score rollicks intelligent Katharina, Donaldson along with on- and offstage bands, as a grizzled Petruchio with a des- and Graeme Thomson's sets and perate wit, and Ouimette as his comically louche manservant Gru-



Theatre as you like it

David Murray visits the festival in Stratford, Ontario

Miller's Ricoletto, the producer Richard Rose had set it in New York's Little Italy. The result was not just first-rate, but exhilarating.

older generation ("God-a save-a you, sirs!"), broad American for the less motley. Understandably, Lucy Peacock's younger folk; dollars instead of distraught Anne remained a bit crowns; a wealth of funny ideas. unstoppable verve. Only a misguided purist would object to the Italian interpolations, when so to pointed life than in almost any Shrew you might see.

Peacock and Donaldson were a needed. superb central pair, furious, canny tion to the "problem" of Katharina's final, abject declaration is too ingeniously disarming to reveal. Too many deft performances by lighting make fine effects.

Coriolanus was dimmer: badly blocked, often with nothing but actors' inexpressive backs to watch from where I sat (including Volum-Brooklyn-Italian accents for the nia's throughout the great confrontation-scene), and dressed in sense-

The hero, Tom McCamus - some Channel 4 watchers will remember unfocused. Excellent playing in teeming one upon another with him from I Love a Man in Uniform - had the right smouldering charisma, but a tin ear for verse; his lofty rhetoric sputtered. As for the much more of the text was brought podgy young Aufidius and his weedy tribe, rustic Canadian his mouth; but his role, luckily, is accents were the last thing they

tratford goes in for modern classics too. In the Avon Theatre, Janet Wright directed Sean O'Casey's Juno and the Paycock staunchly and honestly. The comic gusto which probably concealed the bitter anger of the play from its first Dublin audiences was muted here; the Irish repartee Rose's touch is not infallible. of "Captain" Boyle and his feckless

han Back at the Tom Patterson his sidekick Jover accurately cantured. I thou by James Blendick and Brian Tree, Linda excessively suburban-sweet sounded as hand-me-down and and gracious in the first half (her tra, extra brass and singers akovich Eighth Symphony charmless as it really is.

> test of time, despite its raw melo- later. Their sons were beautiful dramatic machinery. Lally studies: Graham Abbey's Hap anx-Cadeau's dour Juno was a tower of strength, well and plausibly supported by everybody else (especially Cara Hunter as the betrayed daughter, bleakly affecting) except one young man who reduced the proceedings to highschool soap whenever he onened a minor one.

Far more memorable was Arthur Miller's Death of a Salesman, also at the Avon, faultlessly set and lit (not easy) by Guido Tondino and Steven Hawkins, directed with acute sympathy by Diana Leblanc. As Willy Loman, Al Waxman - a much-loved Canadian TV actor strove for no tragic heights but remained a dogged, ordinary Joe while age and misfortune destroyed him, and was the more moving for it.

lines are more astringent than The play just about stands the that), but she struck solidly home iously bright and brittle. Geordie Johnson's Biff exhaustively in his bedroom and comrounded and ruined - a noble performance. David Jansen's Bernard and Lewis Gordon's Charley, lesser characters, were in the same class.

Have I sounded too critical and captious? Stratford seasons in War- in psychology, showing how sibly focuses on tuned perwickshire have comparable highs and lows. The Ontario company matches them with its own special to a Wagnerian Liebestod. strengths: New World forthrightness and vigour, a blessed absence of thespian narcissism, regular cating for the first 15 min- framework has been protrade-offs between leading roles and small parts that Britain's for air. The English North-Stratford has rather given up. I admired them very much.

Coriolanus, Richard III and Juno continue in repertory until late September at least; Salesman and Shrew until November.

# BBC Proms/Richard Fairman BBC blows its own trumpet

surreptitiously changed the name of the Henry Wood Promenade Concerts to the BBC Proms a few years ago, it is now advertising them more widely, offering repeat broadcasts on BBC Radio 3 and making sure everybody knows about its commitment with a full page advertise-ment - "The BBC: You make it what it is" - in the pro-

In the world of classical music the importance of the BBC, or more particularly Radio 3, has been enormous for years. The controversy rumbles on about how far the powers-that-be may have denied some living composers access to the airwayes in the 1960s, so influencing the history of music in the UK. The BBC commissions more new music than any other organisation and this weekend's concerts included two premieres as well as an

interesting Proms' first. The latter was Korngold's one act opera Violanta, written when the composer was a precocious 17-year-old. Opera North had intended to mark Korngold's centenary with a fully-staged production of the piece, but the money ran out (nice to know these problems extend beyond London). At the performances in Leeds the opera must have seemed shattering, because it was huge even in London's Royal Albert Hall, A large orcheswith voices of steel combined to give an idea of the opera's size, if nothing else.

The teenage Korngold seems to have locked himself posed at top speed with and Wagner's Tristan und Isolde open on his desk. The story is a schoolboy exercise drive a pair of troubled souls The music swims in a pool of late-romantic excess, intoxiutes, until one starts to gasp ern Philharmonia, Opera North's orchestra, conducted gled with it and could not singers - mercifully in the

BBC is learning the tenor, though James to blow its own Cairns in the title role trumpet. Having fought back with some of the loudest singing I have heard in this hall. In the late 1960s Peter

Maxwell Davies was certainly one of the "in" composers at the time when traditionalists complaining they were "out" at the BBC. Now that he has gone traditional himself. fashion has changed with him. Having completed his series of "Strathelyde" Concertos, Maxwell Davies is turning his hand to another long series: 14 orchestral pieces, each representing one of the sail-like banners hung in St Magnus Cathedral to commemorate a 12th century expedition from the Orkney Islands in Scotland to Jerusalem.

It is not clear whether Maxwell Davies intends them to be played together. but it would seem unlikely. The first in the series - Sails in St Magnus I: Fifteen Keels laid in Norway for Jerusatem-Farces - has a sufficiently wide range of moods to stand alone, from energetic ship-building music to the slow-motion full of Mahlerian strings which foreshadows the long journey. Not many of the ideas stick in one's mind, but the whole is atmospheric and put together very professionally. The rest of Friday's Prom included a splendid performance of Beethoven's First Piano Concerto, full of brio. from Stephen Kovacevic and a concentrated Shostconducted by Vassily Sin-

¬ be premiere on Saturday was the Percussion Concerto by Jouathan Harvey, written as a showpiece for super-dextrous percussionist Evelyn Glennie, Harvey sena love-bate obsession can cussion, such as the marimba and vibraphone. and keeps the orchestra spare so that the soloist can dominate easily. The right vided and the music fulfils its purpose, adding a playful or exotic touch here and there. Richard Hickox conrigidly by Paul Daniel, strug- ducted the BBC Philharmonic. Both premieres were help drowning most of the BBC commissions and that is something worth advertiscase of Hans Aschenbach, ing in itself.

# INTERNATIONAL

### **AVIGNON**

Avignon Festival Tel: 33-4-9014 1414 Chant pour la Volga: The Battle of Stalingrad. Written, directed, designed, and performed with puppets by Rézo Gabriadzé; at the Chapelle des Pénitents Blancs: Jul 28

■ DROTTNINGHOLM OPERA

**Drottningholms Slottsteater** Tel: 46-8-4570600 Orteo: Swedish premiere of Luigi Rossi's 1647 version of the legend of Orpheus. The producer is Jack Edwards, the musical directors Stephen Stubbs and Paul O'Dette, the designer Robin Linklater and the choreographer Lucy Graham. With the Drottningholm Theatre Ballet and Orchestra; Aug 2

**LONDON** CONCERTS

BBC Proms, Royal Albert Hall Tel: 44-171-589 8212 BBC Symphony Orchestra: conducted by David Robertson in works by Haydn, Mozart and Bartok - initiating a major Proms retrospective of the Hungarian composer's work; Jul 28 European premiere of Sofia Gubaldulina's Viola Concerto: performed by the Hallé Orchestra, conducted by Kent Nagano with Yuri Bashmet on viola. Programme includes works by

Debussy and Shostakovich; Jul 29 BBC National Orchestra of Wales: conducted by Mark Wigglesworth in works by Beethoven and Mahler. With mezzo-soprano Waltraud Meier and British tenor Anthony Rolfe Johnson; Jul 30 BBC National Orchestra of Wales: conducted by Mark Wigglesworth. Programme includes David Sawer's the greatest happiness principle, Bartók's Piano Concerto No. 3 with planist Stephen Hough, and Sibelius's Symphony No. 2 in D major; Jul 31

DANCE London Coliseum Tel: 44-171-632 8300 The Kirov Ballet: Fokine Programme 1 - first of two programmes staged by Isabelle Fokine, the choreographer's granddaughter, Jul 31; Aug 1, 2 The Fountain of Bakhchisarai; Jul 28, 29, 30

■ SALZBURG Şaizburg Festivai

Tel: 43-662-844501 CONCERTS

**OPERA** 

 Philharmonia Orchestra: conducted by Kent Nagano in works by Messiaen, Pintscher and THEATRE Debussy; at the Felsenreitschules;

Philharmonia Orchestra: conducted by Kent Nagano in works by Messlaen, Pintscher and Debussy; at the Felsenreitschule; Aug 1

 Le Grand Macabre: by Ligeti. New production conducted by Esa-Pekka Salonen and directed by Peter Sellars. Cast includes Willard White. With the Philharmonia Orchestra and the Konzertvereinigung Wiener Staatsopernchor. Co-production with the Théâtre du Châtelet, at the Grosses Festspielhaus; Jul 28 Mitridate Re di Ponto: by Mozart, Conducted by Roger Nomington in a new production directed by Jonathan Miller, with sets by Peter J Davison, Bruce Ford sings the title role. With the Camerata Academica Salzburg; at the Kleines Festspleihaus; Jul 29 Die Entführung aus dem Serall: by Mozart. New production. Conducted by Mark Minkowski and directed by François Abou Salem with designs by Francine Gaspar. With the Mozart Orchestra Salzburg and the Konzertvereinigung Wiener Staatsopernchor, at the Residenzhof, Jul 30 Die Zauberflöte: by Mozart. Christoph von Dohnányi conducts

a new production by Achim

Freyer. With the Vienna

Philharmonic and the

Konzertvereinigung Wiener Staatsopernchor, at the Felsenreitscule, Jul 30; Aug 2

 Jedermann: by Hugo von Hofmannsthal. Revival of Gernot Friedel's production, designed by Imre Vincze; at the Domplatz; Jul 30 Libussa: by Franz Grillparzer.

New production directed by Pete Steln, with sets by Moidele Bickel. Libussa is played by Dörte Lyssewski; at the Pemer-Insel; Jul 28, 29, 30; Aug 1, 2

SANTA FE **OPERA** Santa Fe Opera Tel: 1-505-986 5900 Cosi Fan Tutte: Kenneth

Montgomery conducts Mozart's opera, sung in English, in a new production directed by Nicolette Moinar and designed by Bruno Schwengl; Jul 28; Aug 2 premiere of Peter Lieberson's opera, with a libretto by Douglas Penick. Conducted by Richard Bradshaw, in a production directed by Stephen Wadsworth; 네 30

 La Traviata: Linda Brovsky directs this new production of Verdi's opera, set in the Parisian demimonde. Christopher Larkin conducts; Jul 29 Semele: new production of

Handel's opera, conducted by John Nelson and directed by John Copley, Elizabeth Futral sings the title role; Jul 31 Arabella: Janice Watson sings the title role of Strauss's opera, in John Cox. The conductor is John Crosby; Aug 1

a new production directed by

#### ■ SCHLESWIG-HOLSTEIN

CONCERTS Music Festiva Tel: 49-431-567080 Norwegian Chamber

Orchestra: conducted by lona Brown in works by Bach, Aam, Tartini and Grieg. With trumpet soloist Ole Edvard Antonsen; at the Reithalle, Wotersen; Jul 28 Deutsche Kammerphilharmonie: conducted by Paavo Jārvi in works by

Haydn, Schoenberg and Beethoven, With baritone Roland Hermann and piano soloist Stefan Litwin; at the Theater, Itzehoe; Jul 29 Musica ad Rhenum: in works

by Bach and Handel; at St. Nicolaikirche, Lüneburg on Jul 31 and at the Dom, Meldorf on Aug 1; Jul 31; Aug 1

#### ■ TANGLEWOOD CONCERTS

Tanglewood Festiva Tel; 1-617-931 2000 Boston Symphony Orchestra: conducted by Seiji Ozawa in works by Beethoven and Berlioz. With piano soloist Arcadi Volodos and tenor John Aler; the Shed:

 Boston Symphony Orchestra: conducted by Richard Westerfield in works by Lieberson, Saint-Saens and Rachmaninoff. With violin soloist Joshua Bell; the 6th-16th centuries; to Sep 28

Shed: Aua 2

■ VERONA OPERA Arena di Verona Tel: 39-45-800 5151 Aida: by Verdi. Conducted by Nello Santi, in a staging by

Gianfranco de Bosio, revived by Susy Attendoli; Jul 29; Aug 1 Carmen: by Bizet. Conducted by David Gimenez, in a staging by Franco Zeffirelli; Jul 31 Macbeth: by Verdi. New production designed by Pier Luigi Plzzi, with choreography by Gheorghe lancu. Conducted by John Neschling; casts vary;

 Madama Butterfly: by Puccinl. New production. Conducted by Angelo Campori, with designs by Beni Montresor, casts vary, Aug 2

#### **■ WASHINGTON** CONCERTS

Wolf Trap Tel: 1-703-218 6500 National Symphony Orchestra; conducted by Zdenek Macal in a programme of works by Tchaikovsky, Aug 1 National Symphony Orchestra; conducted by Zdenek Macal in Verdi's Requiem, with the Choral

Arts Society of Washington;

EXHIBITION National Gallery of Art Tel: 1-202-737 4215 Sculpture of Angkor and Ancient Cambodia: Millennium of Glory. Around 100 works dating from

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CNBC:

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10.00 European Money Wheel

18.00

Financial Times Business Tonight

Margaret Thatcher.

takes to get things done.

a supertanker.

gruelling international

schedule, taking in Denver

Philip Stephens

# The test to come

The UK prime minister knows his programme will be as hard to put into practice as it was easy to announce

John Major made the cabinet room his office in 10 hard on the heels of the Downing Street. Tony Blair election campaign. But Mr has opted for a small ante-Blair seems to have passed chamber a few paces away through the pain barrier. A from the formal seat of holiday beckons. If he looks prime ministerial power. tired, he is also relaxed. It Instead of the vast mahogmakes a difference doing any table flanked by porthings, taking decisions traits of past grandeur, instead of making speeches. there is a smallish sofa and Northern Ireland has a couple of easy chairs. The taken more time than he style is Whitehall chintz. imagined. The last few When the sun shines, Mr weeks have been a crash

Blair steps out with his course in frustration. Now papers on to a small terrace there is a ceasefire. Mr Blair overlooking the garden. The has no illusions. It may well he no more than a tactical tan is real. And the symbolism is manoeuvre on the part of self-evident. Beleaguered Sinn Féin/IRA. What he does not accept is that the and latterly besieged, Mr Major forever needed outviolence is forever a foreward proof of his status. Mr gone conclusion. For all his access to the Blair can afford to be careless of the trappings of most secret of intelligence, authority. In the family flat Mr Blair considers it impossible to assess the precise upstairs there are still packing cases to be emptied. It balance of power between will be another two weeks doves and hawks in Sinn before the obligatory judg-Pein/IRA. So he will give

ments on Labour's first 100 the talks process a serious days spill out from the airshot - at least until next waves and the editorials. spring. If Gerry Adams and But no one doubts Mr his fellow republicans Blair's grip on the nation. reload their armalites, the prime minister wants the Power suits some people. It is already said he will world, or more precisely, occupy No 10 for as long as Washington, to see where responsibility lies. Maybe; but one step at a The big set-piece events of time. By all accounts, there these first 87 days were the have been few surprises for Amsterdam Treaty and the Budget. Whether the first

a prime minister who had never before served in even achieved anything of worth the most junior of governfor the European Union is ment posts. He is frustrated We should not be sometimes by the time it dewy-eyed. A There are cobwebs to be blown from the Whitehall nation so machine. After 18 years of Conservative rule, he finds determined to the mandarins, how shall

we say, rather conservative. One aide likens the transiturn out the tion from the disciplined Conservatives is decision-making of opposition to the ponderous deliberation of government to anxious that exchanging a speedboat for Labour should There have been moments succeed too of utter exhaustion. A

government did enough to end the sour exile of the Major years. And Robin Cook, the foreign secretary, made a name for himself.

Reviews of the Budget and of Gordon's Brown's decision to hand control over interest rates to the Bank of England have been mixed. The price of keeping faith with middle Britain on taxes could yet be a boom that turns to bust. But those looking for early rifts between prime minister and chancellor will be disappointed. His first briefing papers from the Treasury told Mr Blair that inflation was heading for 4 per cent. Three interest rate rises later, he insists that Mr

Brown has got it right. The chancellor and the foreign secretary, of course, do not spend a moment more than necessary in each other's company. The mutual loathing is visceral. But Mr Blair's cabinet is one of vertical rather than horizontal relationships. Mr Brown is the confident. But Mr Cook gets due praise for his effortless grasp of foreign affairs: the more so when Madeleine Albright, the US secretary of state, is heard to say he is the sharpest foreign secretary she has

Mr Blair's larger purpose during these first months, though, has been to show his government makes a difference. The lazy fashion among commentators has been to cast New Labour as remodelled Tory. It is one belied by the blizzard of initiatives since May 1.

encountered.

At one end lie the immense enterprises of con- in Scotland as the price of stitutional and welfare reform. At the other, are the touches of humanity added to attitudes towards, say, no taboos in a project which gays and immigrants. Even intends to leave right and Prince Charles may be a left alike stranded by the beneficiary. Somehow the tide of centrism. Its leader. idea that Britain's future king, divorced from Princess Diana, might now be permitted to marry Camilla tribe.

the European tour, followed doubtful. But Britain's new Parker Bowles seems, well, not unreasonable. We should not be dewy-eyed. For now, Mr Blair is part of the zeitgeist.

A nation so determined to turn out the Conservatives is understandably anxious that Labour should succeed. It will turn a blind eye to the mistakes and inadequacles, just as the media has little appetite yet for tales of personality clashes and cab-

Mr Blair's programme will be as hard to put into practice as it has been easy to announce. The real test of this administration will come in the implementation. For now it has almost as many reviews in place as MPs at Westminster. And, Blair will admit the risk in investing £3bn in a welfare to-work programme for the long-term unemployed. The scheme, he knows, may not work. I am not quite so sure he appreciates the political pain to come from sticking with the last government's public spending plans.

Yet to say Mr Blair will be less popular in six or nine months time is to state the obvious. He knows that as well as the rest of us. That is why he is rewriting the rules of British politics. In this, his critics on the Old Labour left and among the

union barons are correct. Mr Blair has set down a new set of rules for the centre-left, tearing down the tribal boundaries which once defined his party. Last week's deal with Paddy Ashdown's Liberal Democrats, the willingness to cut the number of Labour MPs devolution, and fees for university students all carry the same message: there are we have learned, is a social democrat whose purpose is to lead a nation not a

# LETTERS TO THE EDITOR.

Number One Southwark Bridge, London SE1 9HL We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 tplease set fax to kine?, e-mail: letters addrock completished letters are also available on the FT web site. http://www.FT.com Translation may be available for letters without in the main international languages.

# Demand over technology patent risks dangerous precedent

From Mr John Stobo. Sir, Marjorie Shaffer neglected to mention ("Bad blood over patent", June 5) the deleterious effect that government intervention in a patent dispute surrounding stem cell selection for cancer patients would have on the future of non-profit research

At issue is a demand by US biotech company CellPro that the federal government exercise "march in" rights under the Bayh-Dole Act, and issue CellPro a compulsory licence to technology patented by Johns Hopkins University. CellPro has been found by a unanimous jury to have knowingly and wilfully infringed upon Hopkins' patents in developing its stem cell selection device.

CellPro claims government intervention is required because paticuts may be denied access to the technology. In fact, Honkins and its licensees have taken effective steps to ensure uninter rupted access. The American Cancer Society recently withdrew support for Cell-Pro's government petition after reviewing the facts and concluding patient access will not be compromised. Government intervention

is not only unwarranted but would set a dangerous precedent. If private companies cannot trust the government to respect patents, universities such as Johns Hopkins may be unable to find licensees willing to invest the millions of dollars needed to bring medical inventions to market. Patients will ultimately lose out.

John Stobo. vice-dean for research and technology, Johns Hopkins Medicine, 720 Rutland Avenue, Suite 124. Baltimore, Maryland, US

# Dismay at how link put at risk From Mr Sarwar

- 21 1727 ...

. . . .

A. Kashmeri.

Sir, Boeing may well have "blinked" and the EU may well have "wrung concessions" as you observe in your excellent article "Bluff. bluster and brow beating beat Boeing" (July 23). But there is a far more serious issue lurking behind this matter, the EU as a potential world power. I would like to quote Lady Thatcher.

"Europe separated from the United States would in my view be unequivocally a bad thing - bad for America. bad for Europe, and bad for the world at large. For America, it would transform an ally into a rival - or, at east, permanently threaten to do so. For the world at large, it would increase instability by dividing the west and so hasten the move to a multipolar world. And for Europe itself, it would remove from our continent the one power which has kept the peace for 50 years and which no European

really fears." Many of us here who are strong believers in the transatlantic relationship, and supporters of the European Union, viewed this episode with considerable dismay.

Sarwar A. Kashmeri, president. Niche Systems, 274 Madison Avenue, New York, NY 10016.

# Softly, softly rate rises damaging

of 4 per cent.

From Mr Christopher

Sir, The news that, fuelled by building society windfalls, the consumer boom continues to gather pace ("UK retail sales up as spending spree continues' July 24) means that the for-eign exchange markets, anticipating substantially higher interest rates, can be

expected to go on pushing the pound higher. This will intensify the soneeze on a manufacturing sector already feeling the pain of a DM3 pound and push manufacturing industry, and eventually the whole economy, into recession. The 34 per cent rise in the effective exchange rate over the past year is the

same as the 1979-80 rise. which produced a 17 per cent drop in manufacturing production and a 5 per cent fall in gross domestic product. It is double the rise which took place in the run up to ERM entry, which precipitated a fall in manufacturing output of 8 per cent and a GDP drop

The question now is whether a third sterlinginduced manufacturing disaster can be averted. With the Budget behind us, this is down to the Bank's handling of interest rates from now on. Unfortunately, its policy of quarter point interest rate rises has signally failed so far to dent consumer confidence - nor, with £35bn of

windfalls pouring out, is it

able time. The danger is that if this softly, softly policy isn't changed, sterling will continue to strengthen for months to come. If the pressure on industry

likely to do so for a consider

is to be relieved before irreparable damage is done, the adjustment process must be speeded up, with moreaggressive early rises in interest rates, so that expectations about the future direction of rates can be put into reverse and sterling returned, much more quickly, to levels at which

Christopher Smallwood Makinson Cowell, 16 St John's Lane, London EC1M 4BS, UK

industry can compete.

From Mr Mwanyengela

Ngali. Sir. Michela Wrong's article "Mombasa Moslems lose faith in Moi" (July 23) needs a factual correction and additional clarification. For a presidential candidate to be declared winner

per cent of the vote in five of

he/she must not only win 25

the eight provinces but also the majority vote. What the law seeks to achieve here is a broad national, not tribal leadership. In the last general election Mr Moi won 38 per cent, not "less than a third" of the national vote. in addition to meeting the provincial requirement. All the main urban areas

of Kenya have residents from all communities, social classes, religions and cultures. Mombasa is therefore not unique in this and, on the contrary, has been rather peaceful and leisurely. Religion had until 1992 not been a factor in Kenyan politics. The acquisi-

tion of jobs and property bas

Kenyan system seeks broad national, not tribal leadership been based on merit and the genuine desire to have the full participation of all the communities in the economic life of the country.

> Mwanyengela Ngali. high commissioner. Kenya High Commission. London W1N 4AS, UK

Judy Dempsey on the prospects of a resumption of Middle East peace talks after a change of strategy by the Palestinians

# Moves and manoeuvres

When Mr Saeb Erekat. Palestinian peace negotiator. recently addressed an audience in Bethlehem, he suggested there was only one choice. Since Palestinians could not rely on the international community to put pressure on Israel, they would have to devise their own strategy to save the

peace process. Talks between Israel and the Palestinians were suspended last March when Israel started building a new Jewish settlement at Har Homa in east Jerusalem. Mr Yassir Arafat, the Palestinian president, said he would not resume contacts until all expansion or new settlements were halted. Mr Benjamin Netanyahu, the Israeli prime minister said fresh talks depended on the Palestinians cracking down on

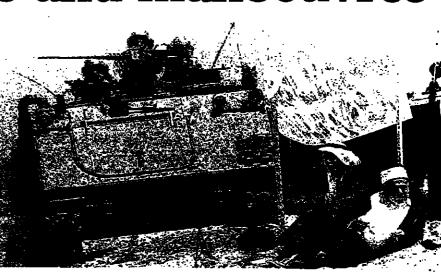
The Palestinians hoped they could use Har Homa to muster international support to put pressure on Israel to abandon its settlement pol-

icy. The attempt failed. Egypt's attempts at mediation have faded. The United Nations has yet to translate tough words into actions. And in the US the Clinton administration appears paralysed over how to restart the talks. Israeli officials believe they may have weathered the storm over Har Homa.

The Palestinians therefore tried another tactic. The Palestinian Authority encouraged riots in some West Bank towns. But this failed, too, only hardening Mr Netanyahu's position. The failure to kickstart the process led to a change of

strategy. Those grouped around Fatab, the largest faction in the Palestine Liberation Organisation, argued the only way to put pressure on Israel was to "irritate" it through actions designed to create a sense of insecurity. Those around Mr Arafat and Mr Erekat disagreed. The way to achieve influ-

ence, and ultimately gain their Palestinian state, they argued, was to return to the negotiating table and lock ticket. He cannot do so with-Israel into talks through the out Arafat's co-operation." framework of the 1995 Oslo interim agreement. For the moment they have won.



Confrontation: an Israeli army vehicle approaches Palestinian demonstrators this year

the success of last week's European Union-brokered meeting between Mr Arafat Washington promised to and Mr David Levy, Israel's guarantee. These include foreign minister, where they agreed to relaunch the peace

The understanding in Brussels, however, was not an effort to reach a breakwill be hard to persuade refuses to back down on the settlements issue. But some Israeli officials say Mr Netanyahu may be trying to find a formula to get round

Mr Netanyahu's first test on this issue is likely to Bank have been carved out. settlements, dimi come soon, following the But the Palestinians want state's viability. decision by Mr Ehud Olmert. the hardline Likud mayor of located on the borders that Jewish settlement in Ras al-Amoud, an east Jerusalem district inhabited by 11,000 "We will see how Netan-

Amoud," says a senior 1967 borders. Israeli official. "But ulti- The issue mately, he needs Arafat to crack down on terrorism. next election on the security Before they return to for-

ing down on Hamas, the overdue implementation of Palestinian control. Israeli Islamic Resistance Move- five central elements of the officials admit Mr Netanment. This contributed to Oslo peace accords, spelt out yahu has no intention of again in the Hebron Agreement of last January which opening an airport and seaport at Gaza, a safe corridor between Gaza and the West Bank, the release of all political prisoners and an end to

settlement expansion. through on individual Some progress has been issues. Palestinians admit it made. Israeli and Palestinian officials say the airport is all but ready to open, though as long as Mr Netanyahu the seaport is dogged by security and other issues. On prisoners, Israel wants those belonging to Fatah released before Hamas prisoners.

The safe corridor remains one of the entry points to be reject this, arguing it would set a precedent for the Palestinians, establishing a state yahu deals with Ras al- that would extend to the pre-

The issue of the boundaries of the Palestinian state lies at the heart of the peace Netanyahu wants to win the process. Mr Netanyahu, ideopeace accords, wants to decide this unilaterally.

He did so last March durand his aides insist that from the West Bank, when To help bring this about, Israel must make conceshe ceded a mere 2 per cent of ington to step in at the peace process."

Only hope now is fington to step in at the peace process."

implementing the second pull-back of Israeli troops from the West Bank due in

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"Netanyahu does not want the geographical boundaries of a Palestinian state to be demarcated before the final status talks," as one diplomat says. These talks will Some progress has been focus on the future status of Jerusalem, settlements, water rights, Palestinian refugees and Israel's borders. Diplomats believe Mr

Netanyahu is determined to hold on to much of the West Bank, creating a kind of Swiss cheese. In his version. the Palestinian state would a sticking point. Two routes be wedged in holes surfrom Gaza into the West rounded by Israel and the settlements, diminishing the

The Palestinians realise this. Towns in their fledgling Jerusalem, to build a new existed before the 1967 war, state are already cut off from when Israel occupied the each other through Israeli-West Bank. The Israelis controlled bypass roads and settlements. "It's a kind of strangulation," says Mr Erekat. That is why Palestinians are desperate to try to make Israel adhere to the Oslo agreement, he says.

"I don't know if we can go it alone," a Palestinian official says. "Israel holds all logically opposed to the Oslo the cards. We lose if we resort to violence. We lose if we jump to the final status mal peace talks, Mr Arafat ing the first Israeli pull-back few negotiating cards. Our only hope now is for Washington to step in and rescue

# INVESTMENT MANAGERS in Asia

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The FT Guide to Investment Managers in Asia has been compiled by RCP & Partners, a leading investment management rating agency in Geneva and Hong Kong. The guide is based on the first annual survey conducted among 178

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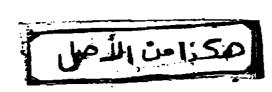
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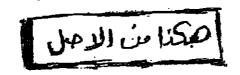
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US: Gulf states



El Niño's impact on the weather, 1982-83

CUMMENT & ANALYSIS

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# South Korea's hangover

for its industries' addiction to relentless debt-financed expansion. Since the Hanbo steel group collapsed in January, a stream of other companies including Kia, the country's eighth-largest conglomerate, has sought bankruptcy protection. The commercial banks moved into overall loss in the first half of the year, and Korean borrowers have seen their credit ratings slashed.

Conditions risk deteriorating further unless the authorities act more decisively. So far, Seoul has relied on pumping ever larger funds into the banking system, in the apparent hope that ailing companies can be propped up until they are rescued by an economic

This approach is dangerously Micawberish. Official economic forecasts look optimistic, given the scale of excess capacity in many industries. But even if the might not be fast enough to save many companies with balance sheets still geared to the boom conditions of the past.

Meanwhile, the government's reactive stance is endangering the financial system. Troubled raise cash by shedding assets. while much bank lending is secured against big borrowers' property prices triggered by distress sales could prompt the banks to call in loans, setting

\* 1 \* . L : . .

South Korea is paying dearly off a contradictory spiral. The wisest course would be to let some smaller corporate casualties fail and dispose of their assets. Seoul may eventually be forced to do that, anyway. By acting now, it could better control the situation - and show it was no longer offering the implicit guarantee against bankruptcy which has fuelled imprudent corporate borrowing in the

> The government also needs aggressively to liberalise Korea's financial sector, particularly the corporate bond market. It has acted cautiously until now, fearing an influx of capital would push up the exchange rate, harming exports. But the won's recent weakness allows more elbow room.

Freeing more creditworthy Korean groups to raise money abroad would lower their capi-tal costs and release funds at home. Foreign capital providers would also be likely to impose forecasts were met, growth stricter disciplines on Korea's sprawling conglomerates, which have long been encouraged by easy credit to diversify recklessly into unrelated

Korea's difficulties, if properly managed, offer an opportunity companies are finding it hard to to institute much-needed economic change. That will call for political firmness and courage. But flunking the challenge can property holdings. Any fall in only delay a solution to the country's financial problems and may make them very much

# Taxing business

European companies beware: government wants more of your profits. In both the UK and France in recent weeks, finance ministers anxious to reduce budget deficits have increased the tax burden on the corporate sector. Other states may be tempted to follow, as the pressure mounts to meet the Maastricht criteria for public finances. Governments see tax- are nonetheless real. ing business as a softer option than inflicting obvious pain on should resist the temptation: increasing taxes on business will damage industry's competitiveness, impair economic the same voters whom politi-

cians claim to protect. In Britain, the increase in business taxes announced in the Budget is contained mainly in windfall taxes on utilities and in the abolition of tax breaks on the dividend income of pension funds. These two imposts will raise more money than the chancellor gave away by reducing the headline corporation tax rate from 33 per cent to 31 per cent. In France, the government was more direct - the main corporation tax is going up from 36.6 per cent to 41.6 per cent. Both Mr Gordon Brown, the British chancellor, and Mr Dominique Strauss-Kahn, his French industry to impose at least some

of the extra burden directly on individuals. But the truth is that any tax on companies is ultimately a tax on individuals, whether as shareholders, employees, pensioners or consumers. The impact is felt through reduced returns on investments, lower pay, smaller pensions and higher prices. The effects are disguised, but they

Moreover, taxing companies instead of individuals introvoters by reducing spending or duces a serious blas against raising personal taxes. But they growth into the economy. Comproportion of their income than do individuals, so increasing the tax burden on them tends to growth and cut the incomes of reduce productive investment.

Aware of these arguments, European governments have mostly cut business taxes over the past decade, except in Germany where business has been asked to bear a share of the costs of unification. However, the UK and France may have now set dangerous precedents Also plans in Germany and Italy to cut business taxes have got bogged down in political arguments. It would be a pity if pressure to meet the Maastricht criteria for European monetary union now brought increases in business taxes. Few politicians are immune to the temptations of sparing voters at the expense of business. But political expedicounterpart, rejected calls from ency carries a serious economic

# Credit for work

A report published today by the Institute for Fiscal Studies shows that inequality in the UK has reached unprecedented levels. The IFS is pessimistic about the chances of change for the better. Mr Gordon Brown, the chancellor, is pinning his hopes of making a difference on tax

and benefits reform. He has asked Mr Martin Tavlor the chief executive of Barclays, who is heading the taxand-benefit review, to assess the case for introducing an "in-work tax credit", in time for the next Budget. The idea has merit, but will be tricky to implement.

Mr Brown has taken his lead from the US earned income tax credit (EITC). The EITC has proved a popular way to support poor working families, and make work more attractive as the earnings potential of those at the bottom has declined over the last 25 years.

A similar credit in the UK would swallow up the Family Credit benefit. Mr Taylor must assess the advantages of paying in-work transfers through the tax system. Replacing separate taxation and benefits with one system could help reduce the uncertainty consequent upon taking a job, smoothing the transition to work from the

security of welfare. A tax credit also avoids the stigma associated with a meanstested benefit. This should increase take-up rates and its administrative upheaval.

structure would allow gentler withdrawal, minimising the disincentives for people to earn more. The administrative costs of a tax credit should also be less than for a welfare payment.

However, the ETTC is paid mostly as an annual tax rebate. This works in the US, where everyone files tax returns, but in the UK only one-quarter of taxpayers do so. There would be implications for the way tax is calculated: the tax credit would have to be assessed, like welfare payments, on the basis of house holds rather than individuals effectively reversing the move to independent taxation of husbands and wives introduced in the 1980s. Higher take-up would also mean a bigger bill for the

exchequer.

For Mr Brown the politics of the switch are decidedly attractive. Replacing a social security payment with a tax credit, which is offset against revenue would help the government keep to its tight spending limits, though not its borrowing target In the longer term, reform could well help the government shore up middle Britain's support for transfers to the poor. Increasing the number of people on welfare is unpopular. But everyone par ticipates in the tax system and benefits from allowances. The question Mr Brown must answer is whether the eventual gains would be worth the





Damage: \$150m

Damage \$600m

# Damage, \$1 104 Parago \$170m Victims [5] Sead 26,000 nom Damage, \$340n

# Awash in a sea of troubles

Staple commodity-growing regions could be devastated by El Niño weather systems, if forecasters are right, says Gary Mead

this Christmas, if some long-range weather forecasters are to be believed. There is a growing consensus among meteorologists that one of this century's potentially most serious El Niño weather systems is gathering force. If their predictions are correct, its impact on some of the world's most important staple commodity-growing regions could be devastating.

El Niño, Spanish for The Christ Child, is shorthand for an irregular appearance of warm sea surface-water in the central and eastern Pacific Ocean off the western coast of South America. It frequently coincides with Christmas, but has made an earlier-than-usual entrance this year. Off the coast of Peru the surface temperature of the Pacific has suddenly risen by more than 5°C. The last serious climatic disruptions associated with El Niño, in 1982-83, caused an estimated \$13.6bn of damage to crops and livelihoods, according to estimates by the National Oceanic and Atmospheric Admin-

istration of the US.

director at the National Centre ble land is now seriously affected

ning to hit the econo-

i Niño is air

temperatures are 5°C above seasonal norms.

are falling. The anchovy and Pacific sardine they normally target are moving offshore to colder waters out of the range of their small boats. Since these fish are the raw material for could reach \$900m if the effects Peru's fishmeal industry responsible for about 15 per cent of the country's export earnings - the impact on the Peruvian

tively expensive.

eace and goodwill to all for Atmospheric Research in Colby drought in the north of China. director with Sabre Fund Man-may be in short supply orado, is one of several scientists. In the south of that country, 4.4m agement, a UK-based commodiwho believe that El Niño is associated with unusual changes in global climate patterns. There are, he argues, correlations between El Niño and summer droughts in northern Australia, south-east Africa, north-east Brazil, parts of Asia and central America. It may also be linked with much wetter, milder winters in the northern hemisphere.

> This year, El Niño is "building up to be at least as big as the 1982-83 event", says Mr Ants Leetmaa, director of the Climate Prediction Centre for the National Weather Service in Washington. "Satellite and shipborne data tell us that the Pacific's temperature rose earlier this time round."

Some parts of the northwestern US have had rainfall 200 per cent above normal for the time of year. Thailand and northern India are very dry, and Australia has had abnormally low rainfall." he says. "The really nasty effects will start to come through from October."

The catalogue of potential damage to commodities is growing by Mr Michael Glantz, programme the day. A record 20m ha of ara-

ha have been flooded, threatening the grain harvest. Indonesia, the world's biggest

producer of robusta coffee beans. is suffering severe drought; the harvest could be 25 per cent below expectations. Global cocoa production is also likely to be hit, past El Niño events." with some analysts forecasting a drop of 10 per cent.

grip of a serious drought, wheat futures for January and March 1998 rose by A\$5.50 a tonne on the Sydney Futures Exchange last week because of the El Niño scare. In Thailand, the national sugar cane board predicts that the 1997-98 crop could fall by as much as 15 per cent. Not all the news is negative.

the coast of Peru because of says. warmer waters, other fish species are attracted," says Mr Glantz. able to adapt their fishing fleets to this than the Peruvians. They're already shifting their fleets further north to be ready

Other commodities could also potential for severe damage to benefit. Mr Simon Wilson, a the corn crops of Indonesia. Thai-

ties recovery fund, says soya bean prices may benefit. "El Niño affects parts of the world where palm oil and fish oil are big crops. People look for substitutes and soya-bean oil has had very

In Australia, already in the

"When anchovies disappear off "The Chileans seem much better the different types of grain production.

strong bull markets driven by

Tropical commodities may be adversely affected, "Commodities such as coffee and cocoa would be disrupted," says Mr William O'Neill, senior futures strategist and head of research with Merrill Lynch, "Malaysia and Indonesia, as well as west Africa and south America, will be impacted by this. I think there has been a little bit of El Niño mania that has hit some futures markets. the recent cocoa bull run being an indication of that," he

"This is certainly one of the strongest El Niños since 1982-83," agrees an analyst at Goldman Sachs. The US investment bank argues that the outlook is fairly bullish for US soya-bean exports to a South America hit by lower

But more important is the

land, Latin America, and sub-Saharan Africa. This could reduce world supplies by up to 10m tonnes: 1.5 per cent of projected world consumption.

Such disruption aside, Mr. Glantz believes that each El Niño event provides an opportunity for acquiring a longer-term understanding of how to avoid natural catastrophes. "I've been getting phone calls from insurance companies, squid dealers, fishmeal traders in Paris and coffee dealers in London," he says.

"The problem is that they always come knocking when the roof is leaking. They should be seeking not just short-term quantitative information but qualitative understanding. Look at where you grow your coffee; does it coincide with a regular El Niño drought? Then maybe you should be thinking of growing it elsewhere."

Commodity-trading nations and commodity traders are unlikely to take such a long-term view. For the moment, they will be hoping that El Niño simply fades away. Asked what the likelihood is of this happening, Mr Leetmaa replies: "About zero I guess. This one is already in the

# Path of an ill wind

mies of the Andean countries of South America where surface ocean A report from the national Catches by Peruvian fisherman

economy could be significant. electricity production, since a Andean agriculture and fishing tricity capacity has increased. but the energy produced is rela-

manufacturers' association estimates that the warmer weather - by discouraging people from buying heavy clothes - could cost the textile and garments industry \$460m (£275m) through lost sales this year alone. This

continue into 1998 and lead to 30,000 job losses, the report says. The last El Niño, from 1991 to 1994, was unusually long. The most damaging on record was in Drought will also affect Peru's 1983, when it brought havoc to

large percentage of power is and caused a 12 per cent slump hydro-generated. Thermal elec- in Peruvian output. In Colombia, Mr Pablo Leyve. head of the Institute of Hydrol-

mental Studies (Ideam), expects hydro-electric power led to electricity cuts of up to eight hours a

strong. The catch on Colombia's Pacific coast has fallen this year and the institute estimates it will be 20 per cent below normal. Data for the past 16 years suggest that crops will also be affected, with a drop of about 5 per cent in harvests.

Reservoirs in Colombia's Andean and Caribbean regions will be down by at least one fifth, affecting both hydroelectric plants and water supplies to cities. This could increase the likelihood of some diseases such as cholera.

tricity cuts of up to eight hours a day. As in Peru, new thermal power stations have been built and Mr Carlos Conte, viceminister of energy, says there should be no problem for the next 18 months. More thermal capacity is due on stream within the next year and electricity management has improved, he says. But the comptroller general's office is less optimistic about energy capacity should El Niño

caused prolonged drought. El Niño is affecting other countries too In Rollyia exceptionally low temperatures are being recorded. In Ecuador, where In 1992, the combination of El there are also worries about elecogy, Meteorology and Environ- Niho and a high dependence on tricity rationing, floods on the

Pacific coastal lowlands have affected some of the country's main cash crops.

There have also been serious effects on coastal fishing, though - as in northern Peru – shrimp catches are up because of the warmer water. Heavy rains have damaged roads in the Andes.

But unlike the proverbial illwind, this current doesn't bring bad news for everybody. In Chile, rains have brought flooding to many parts of the country - but they have also ended an severe drought. That was good news for the electricity generating companies, which represent a significant part of the stock market. As their reservoirs filled, the stock market rallied.

> Sally Bowen Sarita Kendall Stephen Fidler

# · O B S E R V E R

# Fox hunt

It was ugly while it lasted; Ted Turner, vice chairman of Time Warner, was moved to call Rupert Murdoch slimy – and a lot worse; Murdoch's response included a battery of law suits. But now peace has been declared, and - almost everyone is happy.

Time Warner has finally agreed to give Murdoch's Fox News desperately needed access to its cable system in New York City, as well as a broader presence around the country. In return. Time Warner is likely among other goodies - to gain a footbold on Murdoch's global satellite broadcasting systems.

To no one's surprise, the neacemaker turns out to be New York mayor Rudolph Giuliani. Fox News will initially be broadcast over one of the city's public service and education channels, which the mayor has turned over to Time Warner for long enough to get the show on the road. The explanation? Jobs are at stake, New York wants to be the media capital of the

universe - that sort of thing. Disappointing, then, that some small-minded critics have seen fit to damn the deal as a piece of tawdry political manipulation just because the mayor is up for re-election in the autumn and

Mayor backs Murdoch's New York Post has been one of Giuliant's most rab been one of Giuliani's most rabid supporters: one rival newspaper unkindly suggests the Post's masthead "is creaking under the

weight of Friends of Rudy." But surely this is no reason for the New York Times to condemn Murdoch's "brazen use of his media outlets on behalf of his favourite politicians" or to suggest that "placating Murdoch this way will only reinforce some of the worst tendencies in journalism and politics"? Perish the thought.

#### Burma bother ■ Burmese Foreign Minister

Ohn Gyaw's performance at the current session of the Association of Southeast Asian Nations in Kuala Lumour has by all accounts, been a disaster With Burma attending for the first time as a full Ascen member, Ohn Gyaw left US

secretary of state Madeleine Albright open-mouthed in denvine there were any political prisoners in his country. Albright told a closed-door meeting of 21 Asian and European foreign ministers that his statement didn't bear any resemblance to reality and was "a bit lictitious".

He also managed to embarrass Australian foreign minister Alexander Downer by denying the two had discussed human

rights in a bilateral meeting after Downer said they had. Downer called Ohn Gyaw on the telephone and offered him some choice, unprintable words. Burma's man even irked the normally soft-spoken Japanese foreign minister Yukihiko Ikeda who said he was "irritated" at the time it was taking the military junta, of which Ohn Gyaw is not a member, to write a new constitution. Says one senior Asean official: "The unhappiest man in the room was Ohn Gyaw, I think he will soon become a liability." Whether that's for Burma, the country's military government, or Asean, the official didn't make clear.

### Ouick hands

■ The union flag may have been lowered at Government House and the Queen's image erased from stamps and coins, but bits of Hong Kong colonialism live on, Indeed, the Hong Kong Sevens rugby tournament has been given a new lease of life, courtesy of thrusting pan-Asian merchant bank Peregrine Investments.

Hongkong Bank and Cathay Pacific, two venerable faces of the old establishment, last year gave up sponsoring the beery ritual. Many predicted the annual rugger fest would anyway expire as expatriates nacked their bags for Blighty.

But Peregrine has other ideas; not content with merely sponsoring the event, it's putting more than \$500,000 in prize money on the table to add an extra "competitive element" to the proceedings. Founder and chairman Philip Tose, who looks anything but a prop forward type, reckons there are strong similarities between Peregrine and the tournament. Both, be claims, represent "the best of Hong Kong - fast-moving, agile and truly international". Let's hope he doesn't get flattened in the scrum.

## Pepper weight

California's very own version of the swordstick, once the deadly elegant accoutrement of any strolling gentleman, is being promoted in Los Angeles as the modern, safety-conscious jogger.

"Counterstrike" comprises a brace of hand-weights - runners carry them to firm up arm muscles and other upper-body parts - with canisters of pepper spray concealed in the handles. "It's like jogging with a cop," claims the package and at \$19.95

it's certainly a whole lot cheaper than hiring one of those armed guards favoured by more nervous keep-fit fanatics. Of course, old LA hands still prefer jogging with a pair of .45 Magpums. Now that's heavy.

# Financial Times

#### 100 years ago The Yukon Goldsields

Ottowa: The Cabinet is still holding special sittings to deal with the Yukon question. So far it has been decided not to attempt to enforce the law against aliens in the mining country, but a considerable royalty will be imposed on the product of the placer mines. Eighty more police are to be sent to the gold region. making 100 in all. Communication with the fields will be opened up as rapidly as possible, and regular mail routes will be stablished. Washington: The Government will immediately establish a military post in Alaska near the goldfields. The shipping offices at San Francisco - even those which have the remotest relations with Alaska - are thronged with would-be passengers, including hundreds of women

### 50 years ago

Indonesian Fire Threat Plans to transform 500 important rubber, quinine, tea and coffee plantations in Western Java into "roaring occans of fire" are complete. Mr Soeparna, secretary of the Plantation Workers' Union, announced by radio today as the Dutch claimed the capture of the strategic north-west port of Tegal on the Cheribon Semarang Railway - a week after the start of the Java

fighting.



# FINANCIAL TIMES

Monday July 28 1997



US and EU hand over diplomatic lead

# Asean faces test over turmoil in Cambodia

By Ted Bardacke and James Kynge in Kuala Lumpur

The US and European Union have dropped their long-standing objection to the Association of South-East Asian Nations' policy of "constructive engagement" towards Burma, and have handed the regional group the lead in diplomatic efforts to resolve the political turnoil in Cambodia.

The mandates will be a test of Asean's regional influence as its expands and tries to maintain its policy of non-interference in the internal affairs of member states. "It's not a victory," said a senior south-east Asian official who said the decision gave Asean a heavy responsibility.

Bilateral pressure from the US and EU towards Burma, which has resulted in the withdrawal of several multinationals from Rangoon, is unlikely to slacken. However, yesterday's decision means that the west will ease pressure on Asean over Burma, which joined the regional group last week amid embarrassment over its human rights record.

The decision to entrust Asean with two diplomatic initiatives was made yesterday in Kuala Lumpur at the 21- Burns, US State Department



Phn Gyaw at the Asean forum

member Asean Regional Forum (ARF), which includes the nine members of the regional group along with the US. the EU, China, Japan and

"Now that Asean has taken in Burma - and Burma is unique in Asean, uniquely repressive - it seems to us that Asean should. .try to find a way to moderate the behaviour of the government and encourage a dialogue with [opposition leader] Aung San Suu Kyi," said Mr Nicholas

self-interest as well as a responsibility.

The ARF "commended" Asean's efforts in Burma, which have focused on engaging the military government mostly on economic issues and rejecting western nations' confrontational stance.

Asean officials said their priority was to ensure the situation in Burma did not deteriorate. They said it would take several years before any substantial political progress was made, particularly with regard to development of a new Burnese constitution.

Some western officials doubt whether Asean will achieve success in either Burma or Cambodia because of Asean's belief that it would only play a mediating role if it was welcomed by all sides.

Asean remains confused as to whether Mr Hun Sen, who led this month's coup in Cambodia, has accepted the group's intervention. Last week he invited Asean to mediate after earlier rebuffing its efforts. There is consensus that Mr Hun Sen must respect the constitution and hold elections

# banks to draft code for loans sell-offs

Europe's

Plans by European banks to develop an American-style secondary market in bank loans will receive a boost in the next few weeks when the banks draw up their first agreement on self-regulation. The move, which follows the creation of the Loan Market

Association last year, is expected to be followed by an agreement on "codes of conduct" for trading syndicated loans. Banks will need to get the reement of borrowers before selling off their loans in a secondary market, meaning

that contracts include a clause

allowing a bank to transfer

the loan to another lender. Senior officials at the LMA. which includes more than 100 of the world's largest banks, say expected agreement on how the market will operate will boost the competitive position of banks on their syndicated loans business, which offers increasingly low margins. "The mantra of banks nowadays is to boost their return on capital," said one LMA official. "The creation of

a secondary market for loans

will enable banks to make

their capital work harder." **Europe's syndicated loans** market was worth \$635bn in the first half of this year. Senior bankers say the emergence of a secondary market will make it easier for banks to sell packaged loans to such third parties as other banks and institutions and even corporate treasury departments. This will boost the liquidity of the syndicated loan market in Europe and enable banks to diversify their risks and undertake portfolio manage-

ment more effectively. "Banks will be able to get assets off their balance sheets and free up capital for other uses," said one banker. Others, however, caution

that progress among the LMA's members is unlikely to Workers were expected to stimulate the rapid developole's debt. At iust £51 the first quarter, turnover in Europe's fledgling secondary market is just a fraction of its

European borrowers, espe cially corporations, are thought to be reluctant to put an end to traditional "relationship banking". This would pose an obstacle as consent of the borrower is required to allow the transfer of debt.

Bankers are encouraged by Imperial Chemical Industries allowing transferability on a \$8.5bn loan it took out to buy Unilever's speciality chemicals business. About \$1bn has already been sold to third parties in the secondary market.

Default rate falls, Page 17

# **GM** vote brings staffing dispute close to resolution

By John Authers in New York

General Motors, the largest US motor company, appeared yesterday to have averted severe disruption to almost all its North American assembly plants after members of the United Auto Workers union in Warren, Michigan, voted on a settlement to a local strike over alleged under-staffing and health and safety risks.

GM had already announced work stoppages for 16,500 employees at six other plants in the US and Canada as a result of the dispute, which started on Tuesday.

at the GM Powertrain Group plant in Warren were directly affected by the strike action, the impact of a stoppage would have been severe. The Warren

Motors' North American assembly plants. Concern about the dispute

last week dented GM's share price, which fell almost 2.5 per cent to \$56% on Friday. Analysts had drawn paral-

lels with an 18-day strike last year in Dayton, Ohio, where a dispute at two brake plants forced the company to shut 26 of its 29 North American plants at a cost of about

Although only 2,800 workers not affected the three-year national contract signed by the year. The Powertrain plant was one of 10 where there was

still no local agreement. The union claimed under- 11,300 employees.

wheels and suspension parts staffing had caused health and for all but one of General safety problems at the plant safety problems at the plant and said it had won important concessions after its "tentative agreement" with the GM management was announced late on Friday.

Mr Al Benchich, president of the union branch involved, said: "This contract addresses a lot of our concerns, especially on the manpower issue. We have some good resolution

ratify the deal yesterday, ment of a market in other The dispute at Warren is although some said they were over purely local conditions more concerned about safety and working practices, and has and the risk of injury than about extra pay.

By the end of last week, GM company and the union last had announced stoppages at Michigan facilities in Buick City, Orion Township and Lansing, affecting a total of

# China Southern offer raises \$631m

However, analysts warn that Southern on a higher p/e multiple than Cathay Pacific, Hong Kong's de facto flagcarrier, which could deter the earlier H-share candidates pay down debt.

**Europe today** 

more unsettled than recently with widespread showers and local thunderstorms. There will also be some thundery showers in eastern and central Europe but here it will

Benelux, most of France and the

have some rain. Most parts of the

and sunny with refreshing

Five-day forecast

High pressure will bring settled

Scandinavia will have some heavy

thunderstorms may break out over

showers, possibly with thunder.

vestem Europe, although

part of the day.

southern half of the British Isles

investors from pushing the to win China's approval for an share price higher over the medium term. There are also the pricing puts China safety concerns following a restructuring. crash of one of its aircraft earlier this year.

China Southern was among aircraft and equipment, and to

overseas equity issue, but saw its flotation delayed for

Proceeds from the shares issue will be used to buy new

FT WEATHER GUIDE Scandinavia will be much cooler and remain warm and humid. Germany, should have a fine day with plenty of sunshine and light breezes, but the northern half of the British Isles may Mediterranean region will remain hot onshore breezes during the hottest conditions to most of northern and The Mediterranean will stay very hot and sunny. It will be quite warm and generally dry over central Europe but ed in KPH

the Alos. TODAY'S TEMPERATURES

Algiers
Amster;
Athens
Atlanta
B. Alres
B.Ham
Bangkok
Barcalon

More and more experienced travellers make us their first choice.

Lufthansa

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## THE LEX COLUMN

# Luxurious investment

LVMH's shareholders should be grateful to their chairman, Mr Bernard Arnault. He may have demonstrated a phobia for conglomerates in his approach to a proposed merger of Guinness and Grand Metropolitan (GMG). But LVMH has shown that with aggressive and astute management, conglomerates

- it straddles perfume, luggage, retailing and drinks - can trade at substantial premiums to break-up value. And while LVMH shares underperformed its rivals' during the 1990s in dollar terms, over the past five years they have delivered good returns by any standards.

But it is harder to see why inves-tors should be delighted by Mr Arnault's forzy into GMG shares. True, the GMG proposals left his Moët Hennessy drinks business out in the cold. And having now built up the largest single stakes in both Guinness and GrandMet, MH can no longer be ignored and it has the opportunity to join the party on better terms. But does it really make sense to protect a £2bn (\$3.34bn) investment in MH by investing

nearly £3bn in GMG? At least the precedents are auspiclous - Mr Arnault got the better out of his last negotiations with Guinness, back in 1994. As long as some kind of giant drinks merger is completed, he should be able to show gains from his new invest-ments. And LVMH has a strong enough balance sheet to pay for them. But the stakes have become very high. Premium conglomerates depend on the ability of the central deal-doer to deliver, and the penalty for failure is a discount to break-up value. In the case of LVMH, the downside would be considerable.

#### European banks

Has the era of European bank restructuring finally dawned? For a few moments last week, it may have seemed so. Two Bavarian banks. Bayerische Vereinsbank and Bayerische Hypo-Bank leapt into each others' arms. And Mr Rolf Breuer, Deutsche Bank's chairman, put the cat among the pigeons by hinting that he might consider a French acquisition. The case for restructuring is clear

enough. Most banks in France, Italy and Germany only make single digit returns on equity and markets remain extremely fragmented. But whether anything much will happen soon is doubtful. The most lucrative mergers are those which allow the parties to leverage two

LVMI/QMG the European Index in Sterns

base: Chase/Chemical and Lloyds/ TSB were prominent Anglo-Saxon examples. Cross-border mergers within Europe make less sense because there is little overlap. Even within countries, restrictive social legislation makes it difficult to extract merger benefits by cutting

Will European monetary union be the catalyst for change? Quite possibly. It will increase transparency and thus cross-border competition. This will drive down margins. At the same time, there will be revenue losses in areas like cross-border payments and foreign exchange. This combination will defeat the weaker banks, forcing them to seek security in larger combinations. But customer inertia and the social backdrop will remain an antidote to any quick restructuring.

#### Japanese equities

The Japanese pride themselves on being different. As far as their stock market goes, this is nothing to celebrate. While share prices around the world are booming, the Nikkei 225 has underperformed the FT/S&P world market index by nearly 30 per cent in the past 12 months.

Renewed concern about the weakness of the economy is partly to blame. A decline in business confidence and a sharp rebound in inventories over the past two months suggest that domestic demand remains weak. Meanwhile, the recent recovery of the yen will dampen exports. This is starting to affect corporate profits. Brokers are paring back expectations for earnings growth this fiscal year to between 7 and 10 per cent - compared with 17 per cent on average

A third worry for equities is an

balance. This October will see the Y675bn (\$5.87bn) privatisation of JR Tokal railways, the biggest new list-ing since the badly-managed flotation of JR East in 1993. There is little sign of homegrown demand to soak this up: the Japanese have set new records for overseas stock and bond purchases since April.

On fundamentals, the market now looks cheap. A prospective price/earnings ratio of 38 times is low by historic standards. And the valuation to bonds is certainly attractive, with the ratio of the bond yield to the earnings yield at a low of 1.0 times. But just as overvalued stock markets elsewhere need a trigger to fall, the Nikkei is still looking for an excuse to rise.

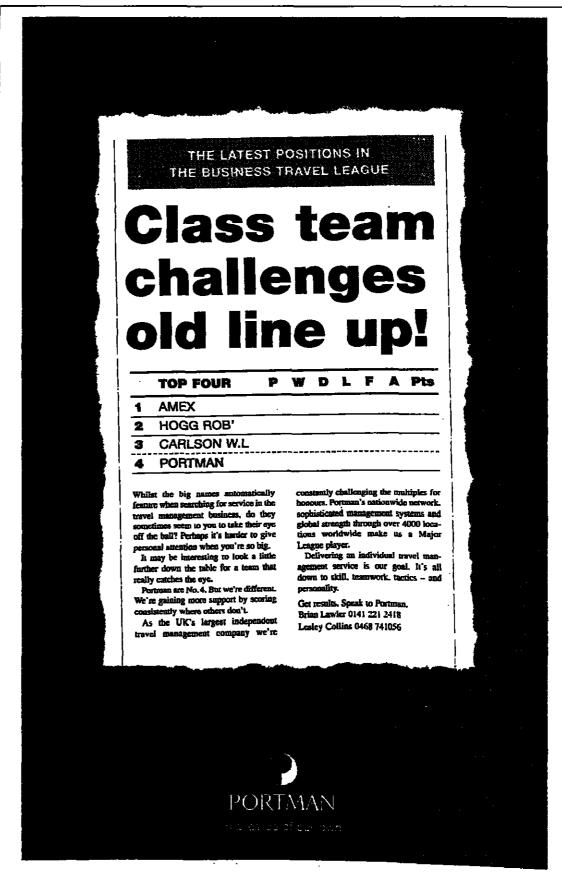
#### Fixed/mobile telecoms

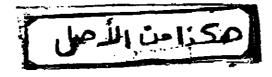
The long-predicted convergence between mobile and fixed communi-cations is finally occurring. And the message is that it can happen in one of two ways: mobile operators can invade the fixed networks' turf. and fixed operators can offer mobile

At its simplest level, convergence is little more than packaging the two types of service. Such bundling, which brings advantages such as single bills, is already common in the US. Vudafone is on the point of doing the same in Britain via a deal with Energis. While the move may turn the heat up on British Telecommunications, it is mainly defensive. Vodafone's priority is to hang on to its best mobile customers, which produce much fatter margins than anything it could hope to earn from reselling fixed services.

So long as convergence is merely a matter of bundling, Vodafone can probably give as good as it gets. The worry is what happens if BT and Cable & Wireless Communications integrate their fixed networks with their mobile affiliates. Cellnet and One2One respectively. Such technical integration would not only produce economies of scale; it would allow them to offer customers enhanced features such as a single voice mail service for both fixed and mobile phones. Vodafone would find it hard to respond - except, perhaps, by acquiring Energis or

another fixed operator. At present, BT is prevented by regulation from taking full control of Cellnet. It would be unfortunate if, by pushing into fixed services, Vodafone encouraged the regulator to remove BT's shackles.





IVECO

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INTERNATIONAL TRUCK MANUFACTURER

THE FINANCIAL TIMES LIMITED 1997

Monday July 28 1997

#### IN BRIEF

# Bergamasco sale raises \$694m

Crédit Lyonnais, the troubled French state-owned bank, has sold its 56.8 per cent stake in Credito Bergamasco of Italy for L1,241bn (\$694m) to Banca Popolare di Verona, Italy's fourth-largest co-operative bank.

Microsoft warns it is overvalued Microsoft, the world's largest software company is telling investors and Wall Street analysts that its shares are overpriced. Last week, it became the second most highly valued US company after General Electric, with a market capitalisa-

tion of more than \$160bn, but warned it was

ridiculous to value it above industrial giants

such as Ford and General Motors. Page 19 Trading in Shorco suspended Trading in shares in Shorco Group Holdines. which provides services to the construction industry, is being suspended today as the company announces its agreement to a reverse takeover by Peterhouse Group and Lowfields Tech-

nology Group, Page 18 Vodafone nears fixed telecoms deal Vodafone, the UK's leading mobile phone operator, is in the final stages of negotiating a deal to offer its customers fixed telecoms services. Vodafone said it was "one month away" from reaching an agreement with Energis, the telecoms network owned by the National Grid. Page 18; Lex, Page 16

Hermes PensionStore begins business Hermes PensionStore, a new fund manager with £1.5bn (\$2.5bn) in backing from the British Telecom pension scheme, opens for business today. The company, majority-owned by South African insurer Liberty Life, aims to passively manage money for big pension funds. Page 18

Banks wait on Lufthansa decision A decision on which banks will lead the consortium handling the sale of a further DM5bn (\$2.7bn) worth of state-owned shares in Lufthansa will be announced this week, according to Germany's transport ministry. Page 19; Lex, Page 16

Mitsubishi to build Japan plant Mitsubishi Motors is to invest Y23bn (\$197m) in a new plant to produce continuously variable transmissions and direct fuel injection engines in Japan. Mitsubishi has not built a new plant in Japan since 1979. Page 18

Mexican exporters overcome high peso Greater volumes helped several leading Mexican exporters overcome the strength of the peso and record second-quarter sales and cash flow in both peso and dollar terms. Page 19

BOC in £30m dea! with ZAK BOC, the UK industrial gases group, has won a contract to construct and operate a £30m (\$50m) air separation unit and liquefaction plant in Poland for Zaklady Azotowe Kedzierzyn, Poland's third largest chemicals company.

Tokyo market to enhance attractiveness Tokyo's stock market authorities are moving to enhance the market's appeal to investors, before the government's "big bang" programme of deregulation and expected increases in trading volumes and value of transactions. Page 19

Banking sector flatters to deceive As UK banks prepare to post their first-half results, the sector appears to be riding high, its stock market performance leaving competing sectors in the shade. Beneath the surface, however, holes are appearing. Page 18

20, 17 Gazprombank

General Banking

Hanbo Steel

Companies in this issue

America Online

American Airline

BAT Industries

Banco Santanda

British Airways

Cigatam

Сопѕесо

Credit Suisse

Credito Bergamasco

Crédit Lyonnais

Energis

Galileo Int

Base lending rate:

FT/S&P-A World Indice:

FT Guide la currencial

**Market Statistics** 

BMW

BOC

# Galileo offering exceeds expectations

New York share issue values airline reservation system at \$2.45bn

Galileo International, one of the world's three big airline reservation systems, yesterday said it had been valued at Initially, the offering, which \$2.45bn in an initial public offering in New York - well was lead managed by Morgan above early expectations. Stanley Dean Witter, was The US-based company said expected to be priced at between \$20 and \$23 a share.

the \$784m offering, which will help fund acquisitions, had been priced at \$24.50 a share. at the top of a \$23-\$25 range. Strong demand for the stock, which is being offered for sale less than a year after rival Sabre Group Holdings, pushed

up the price to \$28.50 in tradup the price to \$28.50 in trad ways, KLM, United Airlines, and 220 hotel chains. USAir and Swissair. At the time, it claimed to be the first global computer reser-

The offering is for 31.998m shares, representing close to 32 the fact that its owners are per cent of the equity. among its largest customers. The company was formed in It provides travel agencies 1993 after the merger of the European Galileo network fare information, and booking

owners included British Air- ers 48 car rental companies

Galileo is expecting net proceeds of about \$275m from the offering, rising to \$387m if the vation system group. The busi-ness has been strengthened by allotment option of 4.8m shares. It will use the funds to finance the purchase of three national distribution compaand other subscribers with nies with which it works. It is buying Apollo Travel

subject to regulatory approval. Galileo Nederland for \$2m.

British Airways, the UK carrier, is among the shareholders reducing their stakes. It said yesterday it would make a pretax profit of £50m on the sale of 5.89m shares. This leaves it with a 7 per cent holding. Galileo's largest shareholders are United and KLM. Shares in Sabre, Galileo's

parent company of American Airlines. Other competitors include Amadeus, among whose owners are Lufthansa

and Air France. Shares in Sabre peaked at \$33%, after they were first offered at \$27, but have since fallen, closing down \$1 at \$29% on Friday.

Galileo had revenues of \$1.09bp in 1996.

# George Graham on the merger problems facing European banks

# Europe set to remain overbanked

though the dam had hroken.

When Bayerische Vereinsbank agreed last Monday to merge with Bayerische Hypobank, its closest neighbour and competitor in Bavarian retail banking, investors saw it as the first in a wave of similar mergers that would soon engulf the overcrowded German banking market.

The restructuring frenzy spread to Paris after Deutsche Bank, which had itself built up 1 5.21 per cent stake in Vereinsbank, said its highest priority was growth in France. A call warrant launched by

ABN Amro Hoare Govett, which offered a geared bet on shares of 15 banks seen as likely to improve their performance through mergers or internal reorganisation, increased in value by 75 per cent in a week. But many investors remain

sceptical about the pace and extent of restructuring in continental Europe: the practical and political difficulties are formidable

The pressures for consolidation have been growing for some time. Banks have been losing market share at the margin to low-cost competitors such as direct telephone banks or supermarkets.

At the same time, investors

have begun to demand more shareholder value from continental banks. The UK banks, whose return on equity aver-

year, have set a demanding benchmark. German quoted banks, by contrast, averaged 9.1 per cent after tax, and the

with the US Covia-Apollo res-

French just 2.1 per cent. Bankers are also facing the problem of European monetary union. Opinions vary on how quickly a single currency will lead to a single market for banking services, but most believe that the euro will profoundly alter their industry.

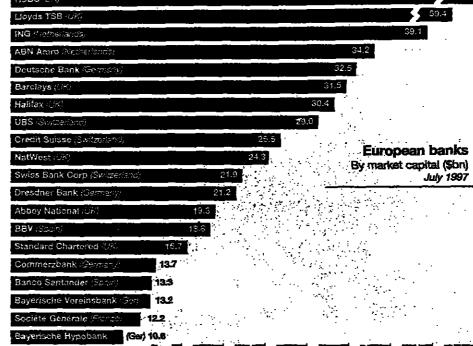
This should give UK banks an opportunity. They have restructured their businesses and improved profitability far more radically than their continental counterparts. Because their shares are valued more highly, they are, from a corporate financier's point of view. ideally placed to buy cheaper banks on the Continent.

Why not, for example, take Crédit Lyonnais off the French government's hands for a song, in the expectation that its performance can be radically improved? That is a bet UK bankers

have shown no eagerness to take. Few believe they could cut jobs and close branches in France the same way they can in the UK. And without the ability to reduce costs sharply. taking on a French banking network would in the short term dilute returns to a level that UK shareholders would regard as unacceptable.

German banks such as Deutsche face no such shareholder

### Banking power: Europe's top twenty



5.0% 28.1% 17.1% 31.8% Market canitalisation of curried

French market are no worse than from their domestic business. But they have little surare trading at around 11/2 times net asset value, making an acquisition costly.

Those who can, don't have a business reason to do it; and those who have a business reapressures and returns from the son, can't afford it," said Ms

Claire Gouzouli of First Consulting, a banking adviser. Over these arguments looms the shadow of the public sector. In Germany, private sector banks account for only 11 per

cent of hank branches and 21 per cent of customer deposits. in France, their market share is less than 40 per cent. So although the Vereins-

bank-Hypobank merger will not be the last of its kind, the political obstacles to restructuring the German Sparkassen or the French caisses d'épargne mean that Europe is likely to remain overbanked for years to come.

Lex, Page 16

# Jinro units to receive \$50m loan bail-out

By John Burton in Seoul

Creditor banks have agreed to extend \$50m in new bail-out loans to core subsidiaries of heavily-indebted Jinro, while forcing South Korea's largest liquor group to sell two main businesses to raise capital.

The move came as a threemonth freeze expired vesterday on debt payments that threatened to push the group into bankruptcy.

The banks instead will grant four main Jinro subsidiaries a grace period of six to 14 months to repay their loans, while lowering the interest rates on them. The units include spirits, brewery, food and construction businesses.

Jinro is the first beneficiary of an anti-bankruptcy programme by leading banks after several other conglomerates collapsed this year.

The banks decided to sell its retail and industrial units in a restructuring that would force Jinro to concentrate on its main distillery business. Jinro had earlier promised to sell 12 of its 18 subsidiaries to raise capital for debt payments.

Jinro's financial problems have been blamed on an ambitious diversification proretailing and brewing over the past decade, which resulted in debts of Won3,000bn (\$3,35bn). including Won1,200bn to banks and Won1,800bn to short-term financing compa-

nies and investment banks. The banks said the new loans would be extended on condition that the family owners of Jinro hand over their shareholdings as collateral.

# **Bond defaults lowest in years**

By Edward Luce in London

The rate of defaults on worldwide corporate bond issues has fallen to its lowest level for 15 years, according to Moody's Investors Service, the credit rating agency.

The rare combination of strong profits growth and low global interest rates kept the default rate to 1.49 per cent of all issues in the first half of 1997, against 2.89 per cent in 1996. This was the lowest rate since 1982. Moody's said.

What we are witnessing is ideal borrowing conditions, coupled with ideal business conditions," said Mr Sean Keenan, an economist at

Moody's in New York. Among other factors, low interest rates in Europe, Japan and the US have contributed to the buoyant debt market.

ally associated with higher bond prices, which reduces the cost of funding for borrowers. At the same time, strong economic growth in most parts of the world has contributed to low rates of insolvency among borrowers and strong liquidity

In the first six months of this year there were just 16 bond defaults on some \$3.2bn of publicly held bonds. However, borrowers from emerging market countries, including Thailand, South Korea and Mexico, made up 31 per cent of defaults, a high in the 1990s for emerging market borrowers.

Among these, Thai property companies Sahaviriya City and Somprasong Land both defaulted on bonds of over \$100m, and South Korea's room to improve from here, Hanbo Steel, now the focus of and even marginally worse a corruption investigation in conditions could increase Seoul, defaulted on \$45m defaults in the second half."

of long-term debt in January. Economists say the higher proportion of emerging market in the number of issuers rather than any general prob-

These figures are no reflection on the overall health of emerging markets." said one economist. "The proportion of emerging market defaults is bound to rise as emerging market borrowers make up an increasingly large proportion of the market."

lem with profitability.

Moody's says the rate of default among all corporate borrowers is almost certain to

rise from the current low. "All the risks are now on the upside," said Mr Keenan, "Economic conditions have little

# THE OUTDOOR PEOPLE

£10,100,000 Management Buy-In

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NatWest Ventures Gartmore Venture Capital Trust Quester VCT plc Anvil Partners

Senior debt and working capital facilities provided by Bank of Scotland

NATWEST VENTURES



# By Andrew Fisher in Frankfurt

Hugo Boss, the German men's clothing company owned by Marzotto of Italy, turned in a strong first-half profits performance which beat analysts' forecasts and led to a sharp rise in the share price. Net income rose 25 per cent

to DM38.5m (\$21.3m) on turnover which was 17 per cent higher at DM530m. The preference shares gained 7 per cent on Friday to close at DM2,150 as analysis upgraded their earnings forecasts.

Boss, which is bringing out a women's collection and recently opened its largest shop, on Rodeo Drive in California's Beverly Hills, said sales for the full year should be at least 10 per cent higher than in 1996.

Most of the improvement (11

per cent), came from organic early winter deliveries. Sales growth. The dollar's rise contributed a further 2 per cent and early deliveries of winter clothing, requested by Euro- rose 12 per cent, with pean customers, made up 4 per cent.

The company's three labels Boss, its main clothing line, Hugo for young customers and the more expensive and elegant Baldessarini line - all produced increased sales. The Boss label was the main

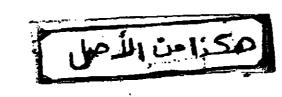
contributor to turnover, with a 21 per cent rise to DM484m. Hugo sales advanced 41 per cent to DM26m and those of Baldessarini 21 per cent to after the presentation of the

growth rate stemmed from the

in the rest of Europe, excluding the effect of the earlier deliveries and acquisitions, increases of 9 per cent in the US and 13 per cent in Asia. Union Bank of Switzerland

raised its 1997 earnings per share estimates to DM121 from its previous figure of DM115, and to DM129 for next year. In 1996, earnings per share were DM107. Commerzbank expects DM113 this year and DM122 in 1998.

The Boss women's collection In spite of the slack state of the Cologne men's fashion the German retail sector, Boss show next month. Boss is also raised its domestic turnover pushing ahead with further by 18 per cent to DM197m; shop openings in the US, westfive percentage points of the ern Europe, Asia and South



Mobile operator's link with Energis network could mark a first in telecommunications partnerships

# Vodafone prepares fixed service move

By Hugo Dixon

Vodafone, the UK's leading mobile phone operator, is in the final stages of negotia- converging. ting a deal to offer its customers fixed telecommunica- full range of fixed telecoms tions services.

Mr Chris Gent, Vodafone's chief executive, said he tions and private networks thought the group was "one under its own brand name. month away" from cutting an agreement with Energis, single bill covering both other main fixed operator, the telecoms network owned their fixed and mobile already sell mobile services by the National Grid, to sell

offered fixed telecoms ser- focus would be on corporate vices in the UK. It is further evidence of how fixed and mobile communications are

services - including voice telephony, data communica-

their fixed and mobile already sell mobile services phones, and qualify for vol- but not on an integrated ume discounts on their com- basis with their fixed ser-

customers. Although Vodafone's move

is in some ways a threat to British Telecommunications. Vodafone would offer a which dominates the fixed market, it is also defensive. Vodafone is worried that BT and other fixed operators will impinge on its business. BT and Cable & Wireless Customers would receive a Communications (CWC), the

eroded by people offering fixed/mobile integrated services," Mr Gent said.

BT already offers customers the chance to use a single phone number for both their mobile and fixed phones. From next spring, it plans to sell a handset which could be used both as a cordless phone, linked into the fixed network at home or the office, and as a mobile. BT has also sought to

acquire the 40 per cent of owned by Cable & Wireless, corporate customers. The deal would be the first bined usage of both types of vices. That, though, is expectime a mobile operator has communications. The main ted to change. "We could it does not already own. Cur-Cellnet, the mobile operator,

able to integrate its and Cellnet's networks gaining economies of scale and marketthreaten Vodafone.

Similarly, CWC has aspiramobile and fixed services. One way it might achieve this would be through closer links with One2One, the its parent.

Ironically, Vodafone is

find our accounts being rently, it is prevented from keen to sell both BT's and eroded by people offering doing so by regulation. But CWC's fixed services as well if that changed, BT might be as those of Energis, and is currently in negotiations with them. "We are hoping the two other majors ... will ing advantages which could let us resell their service too." said Mr Gent.

Meanwhile Energis, which tions to offer integrated has plenty of spare capacity, hopes the Vodafone deal will bring it more volume. It is also in negotiations to cut a parallel deal to sell Vodamobile operator 50 per cent fone's mobile services to its

Lex, Page 16

# Hermes PensionStore in ambitious launch

By Jonathan Guthrie

Hermes PensionStore, a new fund manager with £1.5bn (\$2.5bn) in backing from the BT pension scheme, opens

for business today. sultants said it faced a tough ness, which is dominated by

and Legal & General Investment Management.

with £20bn in assets, has two funds for Hermes Peninjected £1.5bn into the two sionStore. The telephone from the BT pension fund is money, which makes us one ment Management.

Hermes PensionStore is launching two months later than first expected. Mr Marc Hommel, a director, blamed this on regulatory delays. The company, majority- The company was approved owned by South African by the Department of Trade insurer Liberty Life, aims to and Industry in June, but passively manage money for did not receive authorisation from the Personal Invest-ment Authority until last ing the All-Share at low risk. big pension funds. But con- from the Personal Invest-

The BT pension scheme,

index-tracking funds offered by Hermes PensionStore.

The first fund, Index-Tracker, received £1,275bn. This aims to track the FTSE All-Share Index with a deviation of no more than 0.15 per cent a year. The second, IndexPlus, got £225m. This BT's wholly owned investment management subsid-

stake in the new business's parent, PensionStore, which sells money-purchase pension plans to individuals and companies. Another 80 per cent is owned by Liberty Life. Capital International, a big US fund manager which supplies PensionStore with active management services. holds the balance.

BT wants Hermes to sell Barclays Global Investors the largest in the country lary, Hermes, will run the its services to a wider mar-

from the BT pension fund is money, which makes us one company has a 10 per cent the Post Office pension scheme, for which it manages £15bn. By expanding its £32bn asset base it hopes to boost revenues without special ATMs allowing shopgreatly increasing costs.

Mr Alastair Ross Goobey, targetting the index-tracking market because: "It is growtively low. We already have Gateshead Metro.

of the top three managers in the UK.

■ PensionStore said it was considering setting up pers to pay premiums into their personal pensions and chief executive, said it was receive information on fund growth. The machines would be located in shopping cening strongly, there are fewer tres owned by its parent Libcompetitors and the costs of erty life, which include breaking into it are rela- Lakeside Thurrock and

# Peterhouse and Lowfields Technology deal includes £3m placing

# **Shorco** in reverse takeover

By Chris Tighe

Shorco Group Holdings. which provides services to the construction industry, has agreed to a reverse takeover by Peterhouse Group and Lowfields Technology

Shorco's shares, which closed down ip at 73½p on Friday, are consequently being suspended today.

The deal, the value of which has not been disclosed, includes a £3m placing of shares currently beld while offering the venture ation approaching £15m. capitalists an exit strategy

fields and 3i will halve their pension of about £5m. stakes. The enlarged group. to be called Peterhouse, will Peterhouse is Bradford-based substantial stake, became



(I-r) Peterhouse directors David Bramwell, David Best, and Philip Brierley with David Jackson, chief executive, who is aiming for a £25m market capitalisation

e's growth prospects. £70m and a market capita

NatWest Ventures will exit and safety equipment, had a in 1995. from Peterhouse and Low- market capitalisation on sus-

by NatWest Ventures and 3i. bring together a number of Totty Construction Group. The reverse takeover is contracting businesses with Totty was rescued in 1989 in April, succeeding Mr intended to enhance Peter- an annual turnover of about by Mr David Jackson, who David Phillips, one of the nt buy-in and buy-out of the company Shorco, which makes steel in 1990. Mr Jackson is chairby a route other than a trade storage cabins and provides man both of Peterbouse and trench support and health Lowfields, which he founded

Mr Jackson, non-executive The principal subsidiary of companies in which 3t has a attractiveness to institu- six months of the year.

deputy chairman of Shorco founders.

Mr Jackson said the board's first objective was to raise the enlarged Peterhouse group's market capitalisation to £25m within 18 chairman of a number of months to increase its tional investors.

# Hint of reverse in bank sector

By George Graham

As UK banks prepare to heavyweights of the sec-report their first-half results, tor. the sector still appears to be riding high, its stock market performance leaving competing sectors gasping in the

When the interims season gets under way this week ings from National & Provinwith Abbey National and cial, underlying profits are Lloyds TSB, that position flat or falling.

should be sustained. Loan growth has been steady but not worryingly strong. Bad debts remain at historically low levels. And margins, in spite of bleatings about the ferocity of competition, are still fat in most

business segments. Beneath the surface, however, wormholes are starting

English banks - their Scot- Markets. tish rivals have different However, difficulties at reporting years - are expec- Barclays' BZW unit could be ted to have risen in aggre- just as severe, especially if gate by about 16 per cent to the bank is forthcoming £8.25bn (\$13.8bn) in the first about the effect of this But the picture is diff- derivatives book.

and Lloyds TSB, the two

If you also adjust for National Westminster Bank's turnround after an accounting loss in the first half of 1996, and for Abbey's first time inclusion of earn-

There is scope for some unpleasant surprises. The strong pound is not expected to hurt the corporate loanbook until the second half, but it will timinish the sterling profits of HSBC and Standard Chartered. which earn most of their

money overseas. In investment banking. Pre-tax profits for the nine the problems of NatWest

month's budget on its equity

## NEWS DIGEST

# Bergamasco sale raises L1,241bn

Crédit Lyonnais, the troubled French state-owned bank, has sold its controlling stake in Credito Bergamasco of Italy for L1,241bn (\$394m). The sale of the 56.8 per cent interest was to Banca Popolare di Verona, Italy's fourthlargest co-operative bank with assets at end-December 1996 of L28,127bn.

The French bank, which is under intense pressure to sell its European retail banking network outside France as part of its preparations for privatisation, said Bergamasco did not "correspond" to its new European strategy. It said it would remain present in Italy through its branch in Milan which had a clientele of leading Italian and for eign companies. It intended to pursue development of this

Credit Lyonnais acquired the Bergamasco stake for .1,144bn in 1989 and has since merged the mainly north Italian bank with Banco San Marco, based in Venice. Announcement of the deal, which is subject to the approval of the appropriate supervisory authorities. comes about a month after a draft report by the parliamentary committee set up to monitor the restructuring of the bank suggested that rescuing it could cost French taxpayers far more than previously estimated. The moves to unwind much of the bank's remaining retail banking network outside France represent the end of attempts.

started in the early 1990s, to create a pan-European retail

#### **P**OLAND

banking network.

### BOC in £30m deal with ZAK

BOC, the UK industrial gases group, has won a contract to construct and operate a £30m air separation unit and liquefaction plant in Poland. The plant, which will come on stream in mid-1999, will be the largest of its kind in the country. It is being built for Zaklady Azotowe Kedzierzyn. Poland's third largest chemicals company, and will supply daily 1,340 tonnes of oxygen and 1,800 tonnes of nitrogen. ZAK produces ammonia-based fertilisers, oxo-alcohols and adhesives. The plant will be built by BOC Process Plants, the group's construction arm, and will be managed by BOC Gazy, its local subsidiary. BOC Gazy, which was set up in 1993, is 88 per cent owned by BOC with the balance held by the Polish state. Virginia Marsh.

**a LONDON PROPERTY** 

### **C&I** in Northacre joint venture

Capital & Income Group, the rapidly expanding private property company, said yesterday it was entering the residential market through a joint venture with Northacre, the upmarket developer. The venture, Northacre Capital, aims to invest in central London residential properties.

Its activities are to include development and refurbishment of residential schemes. C&I, which until now has invested only in commercial property, said the venture would give it exposure to a strong growth market while providing Northacre with extra financial muscle.

David Owen, Paris

### CAR MAKERS

### Mitsubishi to build Japan plant

Mitsubishi Motors is to invest Y23bn (\$197m) in a new plant to produce continuously variable transmissions and direct fuel injection engines in Japan. Mitsubishi has not built a new plant in Japan since 1979. Construction at Yagi, Kyoto prefecture, will start this summer and the plant will go into full production in early 1999, employing mainly used in minicars, which are taking a growing share of the Japanese car market. Bethan Hutton, Tokyo

### **■ TÉLECOMMUNICATIONS**

## NTT wins approval for intl calls

NTT. Japan's big semi-privatised telecommunications company, has been given the formal go-ahead to start providing international telephone services through a subsidiary from this autumn. NTT Worldwide Telecommunications will initially use leased lines to offer international services to large Japanese companies, mainly for data transmission

The move is part of a wider deregulation of Japan's telecoms market. NTT is being allowed into the international market and specialist international telephone companies are being permitted to enter the domestic market, which NTT dominates. The company is due to be split into three parts in 1999, in order to promote competition.

The ministry of posts and telecommunications attached some conditions to NTT's licence for doing international business because of its dominant position. These include separating the new subsidiary's sales operations from the rest of NTT, and not allowing NTT board members to take senior positions at NTT Worldwide.

CREDIT LINES

# GB&T to sign \$50m Euro facility

General Banking & Trust, a Hungarian bank bought by Russia's Gazprombank last year, is to sign a \$50m, 364-day Euro-loan direct pay letter of credit facility with arranger Credit Suisse First Boston in Budapest on Wednesday. Bank Austria will act as co-arranger. The credit line will support a 364-day, \$50m US commercial paper programme, also arranged by CSFB, which will be used by GBT primarily for short-term trade finance. This is the first time GBT has tapped the Euro-syndicated loan market, and the US commercial paper programme will be the first of its kind for a Central European issuer, CSFB states.

Kester Eddy, Budapest

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#### INTERNATIONAL ACQUISITIONS UK attracts foreign buyers

Non-UK companies are stepping up acquisitions of British engineering businesses, according to figures collated by KPMG, the accountancy and consulting firm. The findings show the value of purchases of British electrical, electronic and manufacturing engineers in the first half of this year reached \$1.4bn (£830m), up about a quarter on the same period in 1996.

### CHINA

# Car insurance fraud rises

China's biggest auto insurer said fraudulent claims have grown dramatically, and as many as 20 per cent are phoney, an official newspaper reported Sunday. Fraudulent auto claims average about 5,000 yuan (\$600), but can rise as high as 200,000 yuan, the China Daily said, citing figures from PICC Property Co. "About 30 fraud cases could be found every year in any medium-sized city," Mr Jia Haimao, deputy manager of PICC's motor insurance department, was quoted as saying.

PICC has 70 per cent of the Chinese insurance market and settled 1.9m claims last year, paying out more than 10bn yuan, the newspaper said. Rising fraud cases have slowed the process of paying claims, which now takes an average of 30 days, Mr Jia said. Fraud cases involve drivers who burn, blow up or push their vehicles over a cliff, report sold vehicles as stolen and try to use a single policy for multiple vehicles, according to Mr Jis. "We do not spare compensation, but we will not compensate reck-lessly either." he said. AP, Be<del>tjin</del>a

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**CONTRACTS & TENDERS** 



# **NOTICE OF TENDERS**

Hungarian Power Companies Ltd. ("MVM Rt.") hereby gives notice of the issuance of tenders for the establishment of new power generating capacity in the Republic of Hungary.

Investors who meet the criteria of eligibility may submit bids pursuant to the tenders for:

■ the establishment of a new dispatchable public power station with a rated capacity of between 20 and 200 MW; or ■ the extension of the lifetime of an existing power station by more than 3 years and/or the

increase of its rated capacity by more than 10%. The new generating capacity should enter into commercial operation between 1 January 2001 and 31 December 2003

MVM Rt. intends to obtain commitments for the construction of a total of 800 +/- 200 MW of new generating capacity pursuant to the tenders.

Bids will be accepted from individual investors or consortia who, among other requirements:

a) hold a valid preliminary power station establishment, power station establishment, generation or supply license issued by the Hungarian Energy Office; and/or b) meet, or whose shareholders holding individually or collectively at least a 50% stake in

such persons meet, the following technical and financial conditions:

(i) Technical conditions: the bidder must own or operate, or have constructed or manufactured, a generating unit of at least the same size, of the same type and operating on similar fuel as the power station which is the object of the bid; (ii) Financial conditions: the equity of the bidder shown in its most recent audited finan-

cial statements must be at least equal to the projected investment costs of the power

station which is the object of the bid. Bidders under point b) must meet both conditions (i) and (ii). Where the bidder is a consortium, the technical and financial conditions may be fulfilled separately by individual members of the consortium. However, members of a consortium may not aggregate their technical or financial qualifications in order to fulfill the technical or financial conditions.

Only investors who have purchased the tender documents may submit bids in the tenders. The tenders will be in two stages. The deadline for submission of bids in the first stage is 30 September 1997. Bidders eligible to proceed to the second stage will be notified by MVM Rt. of the bid submission deadline for the second stage at a later date.

Hungarian is the official language of the tenders. Persons wishing to receive Hungarian language tender documents must pay a non-refundable fee of HUF 500,000 plus 25% VAT by crediting the account of MVM Rt., RAIFFEISEN UNICBANK Rt. H-1052 Budapest, Váci utca 19-21. account no. 12001008-00119261-00800008 or USD 4,200 plus 25% VAT at account no. 12001008-00119261-00700001.

Tender documents can be obtained by submitting proof of payment of such amount on or after July 30, 1997 to MVM R., H-1011 Budapest, Vám u. 5-7, 2nd floor, Room 218 on weekdays from 10:00 a.m. to 3:00 p.m. Persons wishing to obtain tender documents should advise MVM Rt. in advance at telephone: (361) 202 0652; facsimile: (361) 202 0573.

same manner as described above at a cost of HUF 200,000 plus 25% VAT or USD. 1,100 plus 25% VAT.

## **CONTRACTS & TENDERS**



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Investors who meet the criteria of eligibility may submit bids pursuant to the tenders for the establishment of a new dispatchable public power station with a rated capacity exceeding

The new generating capacity should enter into commercial operation between 1 January 2004 and 31 December 2006. MVM Rt. intends to obtain commitments for the construction of a total of 1,100

+/- 300 MW of new generating capacity pursuant to the tenders.

Bids will be accepted from individual investors or consortia who among other requirements:

a) hold a valid preliminary power station establishment, power station establishment, generation or supply license issued by the Hungarian Energy Office; and/or b) meet, or whose shareholders holding individually or collectively at least a 50% stake in

such persons meet, the following technical and financial conditions: (i) Technical conditions: the bidder must own or operate, or have constructed or manufactured, a generating unit of at least the same size, of the same type and operating on

similar fuel as the power station which is the object of the bid; (ii) Financial conditions: the equity of the bidder shown in its most recent audited financial statements must be at least equal to one third of the projected investment costs of the power station which is the object of the bid.

Bidders under point b) must meet both conditions (i) and (ii). Where the bidder is a consortium, the technical and financial conditions may be fulfilled separately by individual members of the consortium. However, members of a consortium may not aggregate their technical or financial qualifications in order to fulfill the technical or financial conditions.

30 September 1997. Bidders eligible to proceed to the second stage will be notified by MVM Rt. of the bid submission deadline for the second stage at a later date. Hungarian is the official language of the tenders. Persons wishing to receive Hungarian language tender documents must pay a non-refundable fee of HUF 800,000 plus 25% VAT by

crediting the account of MVM Rt., RAIFFEISEN UNICBANK Rt. H-1052 Budapest, Váci

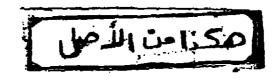
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Unofficial English language translations of the tender documents are also available in the same manner as described above at a cost of HUF 200,000 plus 25% VAT or USD 1,100 plus



### COMPANIES AND FINANCE

# Microsoft says group's shares are overpriced

Microsoft, the US software paign to talk down its stock price. became the second most highly valued in the US, after General Electric, with a market capitalisation of more than \$160bn, is telling investors and Wall Street analysts that its shares are

Microsoft is the world's largest software company - and a bell-wether for the US high-technology sector, which is driving Wall

Mr Steve Ballmer, Microsoft

Mexican

executive vice-president, said Wall Mr Bill Gates, chairman and of PC sales to large US companies tations. "I didn't learn anything set realistic long-term expects Street's valuation of the company chief executive, spoke of rising were replacement machines new," said Ms Mary Meeker of tions," the company said. executive vice-president, said Wall was "laughable". It was ridiculous company, has embarked on a cam- to value Microsoft above such industrial giants as Ford and Gen-The company, which last week eral Motors, given the short life cycle of its products and the volatility of high-tech markets.

At the group's annual meeting with financial analysts at the end of last week Microsoft's top executives tried to hammer home their message. The meeting, attended by about 150 analysts and institutional investors, heard repeated warnings of potential pitfalls, rising costs and the competitive challenges Microsoft could face

research and development costs, which he said were expected to increase to \$2.6bn, a 20 per cent jump, in the year to June 1998. Mr Ballmer warned that the

next generation of Windows software - now called Windows 98 would not be a "blockbuster" product like Windows 95. Also, efforts to increase sales to businesses would involve expanding the salesforce and additional

Mr Greg Maffei, chief financial officer, raised the spectre of saturation in the personal computer market, warning that 75 per cent

which generally produced lower software revenues.

The US corporate sector was a leading indicator of trends in the broader US and world PC markets, he said, adding that the US home PC market might also be close to saturation.

"Our stock valuation is predicated on us doing a wonderful job next year, and the year after and the year after that," said Mr Ballmer. "I hope you will take to heart the challenges we face over the next few years."

Most analysts said they had not been moved by Mr Ballmer's exor-

Morgan Stanley. She said she was sticking with her forecast for continued strong earnings growth in

Others suggested that Microsoft's bearish presentation was component of compensation for Microsoft employees, were priced according to a formula based on the lowest price of the shares in July. The value of options would be increased by a fall in the share

Microsoft insisted that its purpose was not to improve stock to raise employees' salaries, said option values. "We are trying to Mr Maffei.

However, Mr Maffei acknowl edged that Microsoft would need to buy back at least 30m-35m of its own shares in the next 12 months to offset the dilutive effects of employee stock options. At current share prices that would cost between \$4.1bn and \$4.8bn. In fiscal 1997, the company bought

reduce these costs, but if Microsoft's stock were to remain flat for a prolonged period the company would face "enormous pressure

steady volume growth of no

more than 1 to 2 per cent a year should resume."

Mr Calderón says: "Com-

pared with the US and west-

ern Europe, where cigarette consumption is falling, even

tobacco multinationals."

contraband from the US.

affected.

# **Banks** wait on Lufthansa

By Andrew Fisher

back 37m shares for about \$3.1bn. A decision on which banks A lower share price would will lead the consortium handling the sale of a further DM5bn (\$2.7bn) worth of state-owned shares in Lufthansa will be announced later this week, according to Germany's transport ministry.

However, the ministry declined to comment on a report that Deutsche Bank. Germany's biggest, would play only a secondary role in the sale, saying the choice of banks had not yet

The airline and Deutsche Bank said they did not know how the decision would go. make presentations to the ministry, which is being advised by Metzler, a Frankfurt private bank, on the sale of the 36 per cent stake. The report, in Frankfurt

modest growth rates in Mexico are attractive to Allgemeine Zeitung, a lead-The biggest threat facing Mexico's tobacco industry is ing German daily newspaper, said Dresdner Bank -Cigatam estimates smugthe country's second biggled cigarettes account for 30 gest, which has close links per cent of the market for with Lufthansa - seemed Mariboro, as well as 7 per likely to lead the consorcent of the total cigarette tium with a foreign investmarket. CLM's cheaper ment bank, possibly Merrill Lynch of the US. brands have been less

As well as denting the prestige of Deutsche Bank, Cigatam says it is working with the government and this would be a departure Philip Morris to reduce from the procedure followed smuggling, but weak law when government shares in enforcement along the 2.000-Deutsche Telekom were sold mile US-Mexican border and to investors for DM20bu last the corruption of customs

The two German banks acted as global co-ordinators with Goldman Sachs of the US. In the DM1bn sale of government shares in Lufthansa at the end of 1994. Dresdner co-ordinated the bookbuilding process in which investors' intentions are assessed in advance.

The list of banks from which the ministry will choose the arrangers and coarrangers of the sale also includes ABN Amro Rothschild, Morgan Stanley. and SBC Warburg.

# The big draw for cigarette companies

Philip Morris and BAT have invested more than \$2bn to upgrade their operations in Mexico

exporters overcome high peso

Greater volumes helped

के के प्रमाण विद्या साम्य देशा

2.251

several leading Mexican exporters overcome the strength of the peso and record second-quarter sales and cash flow in both peso Results declared late last

week also showed signs of a continued improvement in domestic demand. However. net profits fell because of the effect of the strong exchange rate and low inflation on the companies' monetary

Although inflation for the year so far has been more than 9 per cent, the peso has appreciated 1.5 per cent since December 31, a develonment which has concerned some industrialists.

Second-quarter sales at Alfa, the steel and petrochemicals conglomerate, were 7.85bn pesos (\$1bn), 6.4 per cent higher than a year ago. Its prices fell 11.4 per cent on average, since products sold on the domestic market are often linked to the dollar. Volumes rose 20 per cent\_

The company increased its export revenue-4.8 per cent in peso terms to 2.1bn pesos, while domestic sales rose 7 per cent to 5.8bn pesos. Operating income was up 11 per cent to 1.4bn pesos.

Net majority income for the quarter slid 13.1 per cent

recorded sales of 3.7bm pesos, 16.5 per cent up on a year ago. Exports jumped 44.8 per cent to \$164.6m but net majority income fell 18.1 per

Cemex, the Mexico-based cement company, reported sales of 7.5bm pesos for the quarter - in peso terms 12 per cent higher than the same period last year. Measured in dollars, the increase

was 22 per cent. More than half the sales rise came from an acquisition last year in Colombia, but Cemex also saw rises of 11 per cent in Mexico and 22 in Spain, its two biggest

· Cemex's operating income for the quarter of 1.8bn pesos was up 9 per cent on the same period a year before. Although net profits were pesos, cash flow of 2.4bn pesos was up 8 per cent .

By contrast, a 4.4 per cent rise in volumes by Altos Hornos de México, steel proto 2.9bn pesos. Operating regular trading at Spm. profits fell 8 per cent to 472m pesos, and net income tombled 76 per cent to 319m | unit of 150 issues for comput-

the US and BAT Industries, the UK tobacco group, have made investments worth more than \$2.1bn in Mexico's tobacco duopoly.

BAT announced on Tuesday that it was re-ourchasing Cigarrera La Moderna (CLM), the cigarette maker it sold in the mid-1980s, for \$1.7bn; Philip Morris spent \$400m at the beginning of July to lift its stake in Cigatam, CLM's only competitor, from 29 to 50 per cent.

BAT's return to Mexico with one of the largest foreign investments ever registered in the country reflects not only the sea change in Mexico's attitudes to foreign investment, but also the country's potential as a manufacturing base for export.

In the 1980s, BAT was progressively squeezed out of the Mexican tobacco business by price controls, foreign exchange rationing and laws that restricted foreign ownership. It fell out with Mr Alfonso Romo, its local partner, and sold its remaining 45 per cent holding in 1989 for a mere \$80m – in

retrospect, a costly mistake. The following year, Mexico eliminated state controls on tobacco farming and marketing. Under former president investment laws became an important cigarette increase over 1995. Its Monfriendlier, price controls exporter to other Third tana brand is a market

ithin three weeks were lifted, and constitu-of each other, tional reforms in 1992 Philip Morris of allowed the private sector to become involved in agribusiness for the first time since the 1910-1917 Mexican revolution. Both CLM and Cigatam seized the opportunity to improve the quality of their raw material.

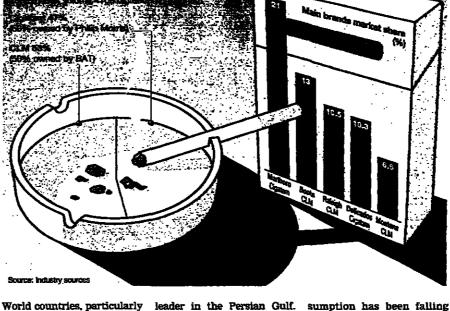
Mr Romo set up research stations in the southern state of Chiapas, and hired Yugoslav and Bulgarian technicians to work on tobacco yields and pest control. He convinced farmers to plant two tobacco crops a year instead of one, and introduced crop rotation to improve the soil.

As a result, the yield and quality of Mexico's tobacco crop improved dramatically. CLM even began producing cigars. Its San Andrés brand has been well accepted in the US. "Mexico has the potential

to produce the same quality of tobacco leaf as Cuba. says Mr Rolando Calderón, an analyst with Santander investments. Mr Calderón believes Philip Morris and BAT were also attracted to Mexico

because of its low production

costs - up to 50 per cent lower than the international average, according to industry surveys. "The acquisitions appear Carlos Salinas, foreign directed at making Mexico.



in Asia," Mr Calderón says. While Cigatam, with 47 per cent of the Mexican cigarette market, has concentrated on increasing its share of domestic sales, CLM, the market leader, has made exports a priority and now

abroad. in 1996, CLM's exports earned \$49m, an 81 per cent

sells 22 per cent of its output

Exports to the former Soviet Union are growing and CLM brands to China. It has also reached agreement to manufacture and distribute its brands in Vietnam, whose 72m population consumes 55bn cigarettes a year.

By contrast, Mexicans are not heavy smokers. Fewer than one in four adults smoke, according to the Health Ministry, and con-

since its 1985 peak of 54bn cigarettes to about 46.8bn owever, analysts are

expecting to see in L 1997 the first real growth in cigarette sales in "By 1998," Salomon Bros

says in a report, "the Mexican cigarette market should have returned to its [pre-devaluation) 1994 level and

at both companies, although analysts say these remain acceptable at about 16 per cent for CLM and 20 per cent

Leslie Crawford

officials make progress

unlikely in the short term.

This year, Cigatam reduced the price of Marl-

boro packets by 20 per cent

to match the street price of

smuggled cigarettes. CLM

also cut prices of its more

expensive brands. The price

cuts have reduced sales reve-

nues and operating margins

All of these securities having been sold, this announcement appears as a matter of record only.

for Cigatam.



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ING BARINGS

July 1997

# TSE prepares ground J . C . 4. 61. The conglomerate Desc coorded sales of 3.7bm pesos, anead of its big bang

Tokyo's stock-market authorities are moving to enhance the market's appeal to investors, ahead of the government's "big bang" programme of financial deregulation and expected increases in trading volumes and value of transactions.

Among the main changes planned by the Tokyo Stock Exchange is a separate section to be created next summer to process large-lot orders such as cross-trades which involve simultaneous placement of buy and sell orders for a single issue.

The new section will fea-ture expanded trading hours, from 8.30am to 6pm, compared with regular floor trading hours from 9am to 3pm, and a separate online system to transfer orders

from securities houses. As a first step, the TSE will in October extend producers, was not enough to cessing of large-lot orders by avoid a 2.2 per cent sales fall one hour from the close of

Other measures include raising the minimum trading facilitate cross-trading. The exchange will also

upgrade its electronic trading network to enable member brokers to relay orders from any of their branches. instead of the current rule of accepting orders only from one branch per broker.

Securities houses, both foreign and domestic, have welcomed the proposed changes at Japan's largest exchange. Most expect big bang reforms to increase overall business, more than off-setting the loss of income from the abolition of stock-trading commissions next year. The Osaka Securities

Exchange, the TSE's main domestic competitor, is also preparing to streamline trading procedures and upgrade its computer systems. Unlike its Tokyo counterpart, the OSE trades Nikkei-225 index futures and is seeking to win business away from Singa-pore, the other main regional market for Nikkei-225 futures.

In the cash-stock market, however, the OSE and TSE have traditionally competed. erised trading and stream- The big bang programme

rivalry, with the introduc-tion of individual stock options trading in Japan on In a rare show of co-opera-

tion, the TSE and OSE developed a common stock-option trading system along European lines. Both foreign and Japanese brokers had high hopes that the new option market would revitalise the cash-stock market and lure individual investors back after last year's dismal per-

But trading ended its first week last Friday on a dull note. Volumes were thin as institutional investors stayed out of the new marand individuals ket remained wary.

Analysis say many are watching the course of the new market and will move in when they see large investors channeling funds into individual options. But last week's disappointing performance prompted some to warn against "unrealistic" expections that big bang reforms would instantly generate new business and

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Earnings yield of S&P 500 relative to 30-yr bond yield

Global Investor/ Richard Waters

# Rampaging bull leaves mark on Fed chief

There is a familiar saying in is out: instead, the Fed chair- the ascendant - thanks in these are big "ifs". stand in front of a rampagend up with hoof marks all over your back.

The man displaying these bovine accessories last week was Mr Alan Greenspan. Having hinted last year that a financial bubble was in the making when the Dow Jones Industrial Average was at just learnt the lesson of 6,400, what would the Federal Bank chairman say with the market over 8,000? After all, nothing much has this year: the US economy keeps chugging along with-out any sign of accelerating inflation and the stock mar-

ric has shifted. Now, it real economy. Instead, deflaseems, irrational exuberance tionary pressures remain in

the stock market: if you man allowed himself to spec- part to the dollar's climb ulate last week about ing bull, you are liable to whether the US - and the world - was experiencing "a once or twice in a century phenomenon that will carry productivity trends...to a new, higher track".

Has there been some sort of Damascene conversion here? Or has Mr Greenspan would-be market timers everywhere - that lying down in front of the herd can be a painful experience. even if you are the chairman of the Federal Reserve?

Certainly, the economic and financial picture doesn't get much better. The inflation in financial asset prices has not spilled over into the

propelling long-term bond yields back down towards 6 per cent. Corporate earnings continue to rise; secondquarter figures suggest at a rate of nearly 10 per cent, a slowdown from the begin ning of the year but still nothing to be sniffed at. This has left US market

watchers reaching for their thesauruses for new superlatives to describe the investment outlook, and digging out fresh comparisons to the 1960s, though less attention has been given to the fact that the sixties were followed by the stock market graveyard of the seventies. If bond yields stay down and earnings keep rising,

this outburst of enthuslasm

may be justified. But

As the accompanying chart shows, the relationship between US bond and earnings yields has bounced

Having hinted last year that a financial bubble was in the making when the Dow Jones Industrial Average was at 6,400, what would the Federal Bank chairman say with the

market over 8,000?

around in the past decade: thoughts. The trouble is, the the current ratio, of about 0.7, suggests that stocks have been getting much more expensive relative to bonds. Still, the relationship hardly looks a strain. Also, if this really is the

low-inflation, steady-growth sixties all over again, there may be a case for putting a higher value on corporate

bond market has priced in all the good news. That leaves plenty of room for disappointment: and, since the yield ratio is looking more stretched, any fall-back in bond yields would translate pretty quickly into lower equity prices.

profits than the current 20

times prospective earnings,

argues Mr Douglas Cliggott

are alluring

at JP Morgan.

These

The dollar poses something of a problem here. If the main deflationary forces in the latest leg of this bull market. A fall would also put a question mark over the flow of Japanese money that has been one of the Treasury bond market's biggest sup-

the currency stopped clim-

Yet the strong greenback is beginning to hurt corporate America, slicing earnings from companies - those in the technology and consumer products sectors, for instance, that have led the 1990s attack on world markets. This comes at a time when some companies are beginning to show the strain. from the treadmill of endless cost-cutting and productivity improvement. Take the latest flurry of strikes at General Motors, for instance:

bing, it would remove one of higher pay, but about forcing workers to do more overtime, put off their vacations or take shorter bathroom breaks in the name of greater efficiency. There has also been a

detectable shift in the rhetoric of company bosses. They always pay lip service to the supposed fierceness of global competition, of course. But now, a nervous sweat is detectable on some brows as they face a squeeze on profitmargins. For recent examples take Citicorp and Eastman Kodak: both have pulled off impressive revivals but each is now trying to gear itself up for another round of cost-cutting to be able to stay the course.

ried away, though. If Greenspan was wrong to be cau tious last December, why can't he be wrong this time? A bullish Fed chairman should be no less frightening Despite this, corporate

0.5 1988 90

a vision for the stock market earnings have continued in Sprapiled By AFX News

general to match the ambi-

tious targets set for them.

Maybe the productivity mir-

acle hinted at by Greenspan

really has been in full swing.

It wouldn't pay to get car-

# COMPANY RESULTS DUE

# Sony set to benefit from yen weakness

Pre-tax profits at Sony in the first quarter to June are expected to reach Y57-80bn (\$69.3m) compared with rates can threaten Sony's Y43.8bn last time, boosted by the residual positive impact the high level of its exposure of the yen's weakness along to exports. In the case of the with strong sales of audio and visual products, analysts said. Their forecasts for to have any tangible impact Sony's first-quarter revenue on earnings until the third range from Y1,330bn to quarter to December," Mr Y1.420bn, up from Y1,170bn a Izumi said.

"As it will take more time ■ Banco Santander is before the reversal of the expected on Tuesday to also expected a good perforyen's prolonged weakness starts pressuring Sony's earnings, the company must have experienced another, from Pta45.9bn a year ear-

He put first-quarter pre-tax profits at Y59bn on revenue of Y1,420bn, assuming that the company was able to hedge at above Y120 against the dollar during the quarter, compared with an average hedging rate of Y110 a

year earlier.

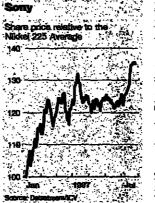
"Fluctuations in exchange earnings at any time, given recent reversal of the ven's weakness, this is not likely

report first half to June net profits after minorities of side and from financial Pta54bn-Pta57bn (\$376m) up operations. But brokers

quarter of earnings growth." lier. Earnings growth will be said Mr Yoshiharu Izumi, analyst at UBS Securities. lier. Earnings growth will be fuelled by a continued firm performance from the group's domestic operations and by the positive impact of the stronger dollar on the bank's foreign investments, analysts said. "Banco Santander is the

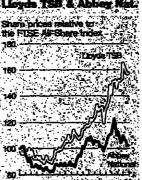
> bank which has benefited the most from the dollar's appreciation, with its operations in the US and Latin America," said Mr Ignacio Cornejo, analyst at Beta Bolsa. "We'll see some further

consolidation from Santander's more recent Latin American acquisitions such as Invermexico, Banco de Venezuela and Colombia's Bancokia, which will boost net interest income," Mr Cornejo said, adding that he mance on the commissions Schroders Securities forecast



that results from the bank's trading operations would be less spectacular in the sec-

■ BMW, the German car maker, is set to announce a first half net profit of DM400m-DM500m (\$282m), up from DM335m a year earlier, when it reveals its



results early this week, according to analysts. Sales in the period are expected to climb from DM25.2bn to about DM30bn.

"Like all the top three Ger man carmakers, BMW will have benefited in the first half from the lower mark and an attractive range of models," said Mr Heinz Wey-

market share despite a stagper cent and a Japanese market which shrank 1.6 per cent in the first half, he

Mr Bjoern Kirchner, BNP car analyst, said the strong pound meant that BMW's UK Rover unit would have contrasting effects on sales and earnings. "Rover will have a negative effect on earnings and a positive effect on sales," he said. He expected Rover to continue posting losses this year, "although results should be better than a year ago in all of BMW's divisions".

■ First-half earnings at Pharmacia & Upjohn, the troubled US-Swedish drugs group, are expected to turn-

lyst. These factors have a year earlier, according a enabled the company to gain survey of 15 analysts. The average expectation is for nating European market, a first-half earnings per share US market which only rose 1 of 75 cents, according to the

Analysts said they would be focusing on the progress of new products to see whether they were stemming a recent sales decline or if sales growth for those products was also slowing down. They will also be looking for currency effects and the effects of generic competition for older P&U

through 1997 and that second quarter results may not

ershaeuser, DG Bank ana- cents per share from 95 cents - Abbey National, which opens the UK banks firsthalf reporting season on Tuesday, has been steadily diversifying its revenue streams since it became the survey carried out by six first building society to con-market estimates in Stock-vert into a bank eight years ago. Worries now centre. however, on its core mortgage and savings business. Interim profits are expected to come in about £675m (\$1.13bn) before tax. but will be flattered by the inclusion of National & Provincial.

acquired last August.

■ So far this year, the banking sector has outperformed the market and Lloyds TSB Mr Fred Hassan, P&U's has outperformed the banknew chief executive, warned ing sector. The reasons earlier this month that nega-should become clear with tive sales and earnings the announcement on Friday trends are likely to continue of first-half profits which even the most sceptical analysts place in excess of exceed the first quarter fig- £1.5bn, (\$2.5bn) up 32 per

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Agent: Morgan Guaranty Trust Company **JPMorgan** 

# Warmess over Builton prospect

Investors needed to be quick end of an initial 210p-240p off the mark to secure the range, as "market pricing" premium in Billiton, the metals and mining group which made its debut on the

Priced at 220p in the international offering, the shares opened 8%p higher when pre-allocation trading began on Tuesday, but this lasted just "minutes if not seconds", according to one investment banker, before they fell back to settle at 221p, where they ended the week. Unconditional trading

in the shares begins today. Issue-watchers said the 11bank syndicate, led by global co-ordinators Robert Fleming and Union Bank of Switzerland, had a tough sell ate 29 per cent gain as forwith Billiton, with investors eign buyers sent the price wary of political risk and a soaring to L14,200 (477p)

rather than "aggressive pric-

ing". The price valued Billiton London Stock Exchange last at just under £4.6bn and BAA, the UK operator. and its earnings growth week after its demerger from raised £825m before costs. Investors "were willing in potential was constrained by Gencor of South Africa. Flemings and UBS placed 97 most cases to pay more than heavy capital expenditure. per cent of the shares, with L11,000," one banker said. long-term investors accounting for more than two-thirds of the takers.

if investors are wary of sector." mining issues, they just love porti di Roma, the company that operates the Italian capital's two airports

Those investors lucky L4.900bn. enough to be allocated shares - the international subscribed - saw an immedicate official described the L11,000 when trading began

opportunities to invest in airports, judging from the shares, or 45 per cent of the reception for shares of Aero-company, lead managed by

Lehman Brothers, raising 1.594bn. Total demand on the the Spanish government's institutional side was

There are several factors applying to Aeroporti that group. tranche was 28 times over- make it particularly attracthe company's "very substantial profit margins," steep issue price. A syndi- from the flotation price of according to one fund man-

Some analysts wondered tranche of the issue.

Aeroporti is only the how long the share price fourth airports company in would stay above the clouds. Europe with a stock market Ms Camilla Reeves at Guinlisting, joining Copenhagen ness Flight Hambro said the and Vienna airports and airport sector was not cheap 1000年

Aeroporti was "very well "There are not that many priced," she said, adding: opportunities to invest in "There is tremendous interairports so it is a popular est in them at the time of issue and then they tend to The Italian state sold 54m go to sleep for some time." Meanwhile, the flood of big-ticket European privatisation issues continued with

> announcement of the sale of up to 35 per cent of Endesa. the country's main power

The sale is expected to tive, analysts said. The tour-raise up to Pta 1,000bn ism boom is one; another is (£3.86bn), with 70 per cent of the shares aimed at domestic retail investors. Merrill Lynch is to be global co-ordinator for the international

### COMPANY NOTICES

ROYAL BANK OF CANADA NOTICE OF MEETING OF HOLDERS OF DEBENTURES

NOTICE IS GIVEN that there will be a meeting (the "Meeting") of holders of debenares outstanding under a trust deed dated as of October 1. 1984 between the Royal Bank of Canada (the "Bank") and holders and the Royal Bank of Canada (the "Bank") and Mounted Trust bedenare"). The outstanding debenares are the floating true debenares due July 3. 2005 (the "European Series Debenares"), and the 10.8% debenares due July 3. 2005 (the "European Series Debenares"), and the 10.8% debenares due July 3. 2005 (the "European Series Debenares"), and the 10.8% debenares due July 1. 2008, 11.9% debenares due July 1. 2009, 11% debenares due July 1. 2009, 11% debenares due July 1. 2009, 11% debenares due July 1. 2001, 11% debenares due July 1. 2001, 11% debenares due July 1. 2001, 11% debenares due July 1. 2003, 11% debenares due July 1.

term notes of the Bank.
The neum notes would have terms and conditions substantially the same as the Debenates exchanged, but would stak in priority to subordinated indebtedness of the Bank, including Debenates. The term notes would make equally with, and have the same rating as, long term deposit liabilities of the Bank. Given regulatory expiral requirements requiring the minoritation of Debenates as they approach maturity, the amendment would enable the Bank to maintain 2 more efficient and cost effective expiral structure.

amendment would enable the Bank in maintain 2 more efficient and cost effective capital structure.
This notice is given pursuant to the provisions of the Thust Indenture to the intent that the Entraordinary Resolution passed at the Meeting or any adjournment will, if passed in accordance with the provisions contained in the Trust Indenture, be binding on all holders of Debentures, whether present or absent at the Meetings or any adjournment. A quorum at the Meeting consists of holder of Debentures present in person or by proxy and representing not less than a majority in principal smooth of the outstanding Debentures. If a quorum is not present within 30 minutes after the time fixed for the Meeting, the Meeting shall stand adjourned without notice to the same day in the next state their such day is not a business day, to the next following business day; in the same day in the next meeting and place, unless the Trustee appoints some other time and place of which not less than 14 days' notice shall be given. A quorum at such adjourned meeting consists of the holders of Debenmens then present in person or by proxy.

If order to be effective, the Extraordinary Resolution must be passed by the afformative vote of the bolders of not less than 66 27% of the principal amount of Debenmens represented at the Meeting and vote of on a poil upon such resolution.

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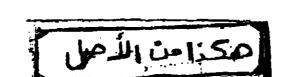
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1	Ireland (17)			273.10	353.39	355.50		2.74	372.69	330.20		211.54	356.57		183,62	199.19
ŀ	italy (54)104,70		83.23	77.26	100.00	139.85		1.70	104.30	92.41	273,22	354.89	366.09		273.48	273,48
1			121.54	100.75	130.37	100.75		0.78	136.89	121.29	76,45	99.26	138.72		73.26	75.71
ı	Jepan (486)135.45			352.40	458.01	487.18			479.83		100,36	130.28	100,38		107.57	147.20
1	Meleyala (107)	40.7	1528.09 1				38.9	1.41 1.27		424.95	351.63	458,47	489.87	660,85	460.21	F00
ı	Mexico (27)				407.61				1715.42				14885.52	1736.93	1121 58	1150.46
Ì	Netherlands (19)			315.00	87.65	403.05		1.93	426.24	377.64		405.85	401.18	428,86	282.92	205.68
1	New Zeeland (14)91.60		61,62	67.68 234.58	903.55	74.58	8.1	3.89	91.10	80.71	58,79	96.70	74.03	96,47	80.77	
Į	Norway (41)317.81		282.99			327.57	27.9	1.88	320.23	283.72	234.77	304.76	327,72	328,80	246.04	249.53
i	Philippines (22)142.87			105.46	136.48	203.64		1.00	142,17	125.96	104.22	135.30	203.69	214.07		200.35
ı	Singapore (42)388.53	-7.5	345,97	286.78	371.10	284.01	-2.5	1.46	385.89	341.90	282,91	367.26	262.92		360.08	
ĺ	South Africa (44)358.12	125		264.33	342.05	357.32	9.8	2.39	357.66	316.88	282.21	340.39	356.43		301.49	
1	Spain (33)248.56	13.1		183.48	237,40	291,54		2.28	247.20	219.01	181,23	235.26	298.51	276.05	171,91	
ł	Sweden (49)			372.84	482,46	591.75		1.74	505,08	447.50	370,29	480.69	589.89		338.31	178.15
Į	Switzerland (33)	30.6	277.52	230.05	297.68	292.59	47.3	1,15	316.12	279.19	231.02	299.90	292.58			339.23
Į	Thailund (42)58.25		51,84	42.97	55.61	72.42		4.26	57,31	50.77	42.01	54.54	71.14		231.69	,
ı	United Kingdom (213)316.73	11.8		233.78	302,52	282.03	14.9	3.56	319,08	262.68	233.91	303.65	282.68		47.55	
J	USA (842)	26.1	339,04	281.05	363,68	380.76	26,1	1.61	381 <i>.2</i> 8	337.81	279.53	382.87	381.28		231.61	
ļ	Annales (200) 249 46	26.1	310.01	256.98	332.54	293.21	26.2	1,61	348.65	220.00	-				256.75	256.75
1	Americas (826)	16.9		208.70	267.47	267.94	31.1	2.40	280.84	308.90	255.61	331.81	298.63	348.65	234.81	234.82
í	Europe (718)	18.0		316.01	408.93	439.98	38.0			248.82	205,68	267.28	267.36		206.18	
ł	Nordic (160)428.13	3.8				115.17		1.67	428.95	380.05	314,47	408.24	438.69	437.88	285.21	
ł	Pacific Besin (881)			113.94	147,45		5.1	1.24	154.68	137.04	113.40	147.21	114.81	163.63	127.1B	
ı	Euro-Pacific (1597)206.83			152.67	197,55	172.62	18.8	1.89	207.35	183.71	152.01	197,33	172.17		173.55	
J	North America (769)370.70			273.80	354.12	370.04		1.61	371.30	328.97	272.21	353.37	370.56	371.30	250.53	
l	Europe Ex. UK (603)253.61	19.6		187.20	242.23	252.96	41.1	1.75	253.70	224.78	186.00	241.45	251.78		187.44	
ļ	Pacific Ex. Japan (396)309.65			228.55	295.76	278.08		2.60	309.34	274.07	226,79	294.40	277.90		268.97	188.29
ĺ	World Ex. US (1625)210.83			155.62	201,37	179.51	18.1	1.68	211.54	187.24	154.94	201.13	179,12		176.94	
ı	World Ex. UK (2254)280.07	18.9		191.96	248.40	232.55		1.56	260.41	230.72	190,92	247.84	232.35			
ł	World Ex. Japan (1982)330.70	20.8	294.47	244.10	215.88	323.62	25.8	1,94	331,27	293,50	242.66	315.27	323.68		201.03	
ı	The World Index (2467) 264.97	18.2	235,94	105.60	253.08	237.30	22.2	1.75	265.48	235.21	484.00					
١											194,83	252.68	237.18	265.77	203.79	200 /
ı	Copyright, FTSE International Ltd., Golds	rain, Suchs	& Co. and S	dendero (	Poorts, 19	87. Al 1444	i regerned. "	FISE /	Actualities is	a joint m	demark of	The Rosses		<del></del>		203.79
1	white Dec 24 1008 - 100 Chiese De	:31 1997 =	115JB7 45	S Index	90,701 (Pa	and Stanford	1 mm 124 04 2	annit sir	with the W	A 40000 a				660 Intel Str		·



6.35

Senchmark yield curve (%)\*
25/7/87 — Month ago —

10 years 20

7,800 18 21 22 23 24 25 Jul 1997

to announce a reduction in

Tomorrow will bring the

second-quarter employment

cost index, a measure whose

continuing subdued growth

was cited by Mr Greenspan as a positive factor for the

economy. The expectation is

that this will continue, with

But attention will focus on

a rise of about 0.8 per cent.

the employment report for

July, due on Friday, The

more than 200,000.

market may take fright if

the total payroll increases by

the frequency of auctions.

**NEW YORK** By John Authers

US bond and equity markets

last week's impressive rallies

will have plenty of new

information this week to

help them assess whether

Inspired largely by

Mr Alan Greenspan's

testimony, delivered to

Congress last week, equity

rally, with the Dow Jones

barrier it had tested the

passing 8,100. It closed on

Priday at 8,113.44, having

opened the week at 7890.46.

favourably to the testimony

interpreted to mean that a

months could be safely ruled

benchmark 30-year Treasury

through the week, reaching

6.44 per cent, down from 6.52

rate rise in the next few

week before, and then

Bonds also reacted

which was generally

out. The yield on the

bond declined steadily

per cent a week earlier.

affected by today's

Bonds are likely to be

announcement from the

two quarters of the year.

Supply factors have been

recent bond market rally,

and some analysts are

influential in powering the

looking for the government

borrowing needs for the final

Treasury on its likely

markets indulged in a strong

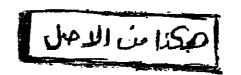
decisively breaking the 8,000

Humphrey-Hawkins

Industrial Average

positive interpretations of

were justified.



MARKETS: This Week



# LONDON By Peter John .~

Banks, which have been largely responsible for the strong performance of the UK market over the past few months will start to show

their true colours this week. The sector's interim eporting season opens with Abbey National on Tuesday followed by Lloyds TSB on Friday. While no horrors are expected the figures may put some of the ratings in perspective,

Historically, banks run into profit-taking on the figures and the incentive could be particularly strong this time, especially with the former building societies. Abbey, for example, has evoked concern about its core mortgage and savings business, where it has been

losing market share.

While Lloyds is expected to show profits up by more than 30 per cent from last year, questions may be asked about the potential for receiverships as exporters begin to feel the pinch of falling orders and rising prices.

Economically, the main focus will be June consumer credit figures, due on Tuesday. These are forecast to be slightly down on the previous month's figure of £1.1bn. Some economists will interpret the dip as showing that current spending is based more on the building

6.40 5.20 to years FISE All-Share Index 2270

Benchmark yield curve (%)\*

Month ago 📥

25/7/97 —

7.40 ----

7.20

7.00 . 8

society windfalls than on heavy borrowing. On the other hand, the May figure was about £400m

above the equivalent figure a

2250 18 21 22 23 24 25 Jul 1997

year ago and £300m above most forecasts. Broadly, there will be a slight lull between last Friday's second quarter GDP data, which tended to take away some of the pressure for further rate rises, and the Monetary Policy Committee meeting next week, when a decision on

rates will be taken.

PARIS

#### FRANKFURT By Graham Bowley

Benchmark yield curve (%)"
25/7/97 — Manth age —

10 years 20

18 21 22 23 24 25 -bd 1997

Daimler Benz, the

industrial group, will

present its half-year results

Carbon, the fast-growing

in London on Thursday, SGL

6.75

4.75

375

2.75

4.350

4,300

4,200

4.150

4,100 L

"All yekis oro rapitol ope Process Wardi Lynch

DAX Index

The Bundesbank appeared to send a warning to financial markets last week that it might soon tighten monetary policy in a bid to stop the D-Mark's slide and cool Germany's spectacular

stock market rally. in a statement after the neeting of its central council, the Bundesbank said it was paying especially close attention to the D-Mark and to developments in financial markets. Analysts said this meant the bank could soon adopt a variable repo rate and that interest rates might then be

on an upward course.

"A switch to a variable

rate repo as early as in three

weeks time is conceivable with the timing depending strongly on the further development of exchang rates," said analysts at IBJ in Frankfurt. They said a rise in money supply growth might also be the trigger for tighter monetary policy, although figures last week showed M3 money supply growth fell within the authorities' target corridor.

In spite of the Bundesbank's veiled threat, the German stock market had a good week last week. its rally being spurred by the announced merger of Vereinsbank and Baverische Hypotheken-und-Wechsel

#### **TOKYO** By Gwen Robinson

The equity market is set to continue moving sluggishly after seesawing throughout last week. In recept sessions. the Nikkei 225 index has been unable to break out of the 20.000-20.400 range, boxed in by alternate bouts of profit-taking and bargain-hunting on dips investors have begun to turn their focus on high-technology stocks and other leading blue chips, dumping financial issues on renewed concerns about

racketeers. Japanese government onds benefited towards the end of last week from the Bank of Japan's lukewarm economic prognosis and the implied assurance of continuing low interest rates. In its quarterly economic outlook the BeJ said that Japan's economy continued on a moderate

couple of months ago.

carbon products company. holds its half-year press increase in sales tax from 3 conference on Friday. to 5 per cent were still On the economic front, restraining faster growth. foreign trade data is expected to show a large was further evidence of the trade surplus, reflecting the central bank's shift from its positive effect of the weak previously bullish stance, D-Mark. Imports have grown which fuelled speculation of less rapidly, in part because an imminent rate increase and drove down JGRs a of the sluggishness of

5 Nikkei 225 Aver 20,403 their bealth and the 20.253 widening scandal over 20,300 dealings with corporate 20.250 20,200

20.150 -

nchmark yieki curve (%)"

Month ago 🚐

20,100 18 21 22 23 24 25 Jul 1997 Source: Extel Markets will watch this week for the publication of June industrial production figures and the recovery track, but warned that the effects of the April 1 The report's cautious tone

accompanying forecast for production in the following two months. The impact of the stronger than expected results for May, which rose a preliminary 3.8 per cent month-on-month datas revised to 45 per cents, use dampened by the government's forecast of a monthly decline of 2.6 per cent for June and a 0.9 per cent gain in July.

#### COMMODITIES By Gwen Robinson

# Japanese shortfall lifts pork

Pork belly futures prices, which soared in Chicago at rumours of Japanese buying, could rise further this week. Japan has been facing a

shortage of pork since March summer and wholesale when Taiwan was hit by a prices of domesticallyfoot-and-mouth disease epidemic in its hog herd and suspended exports. Taiwan was Japan's big-

gest pork supplier, with the US in second place. But an expected surge in demand because the country had good stocks at the time of the scare.

Another factor was that Japanese consumers differ

However, analysts think cent below a year ago. the Japanese might now be US market.

Japanese consumption of pork always increases in the produced pork in Japan have recently risen to a six-year

lyst with Alaron Trading in the US, said Japan's Obon holiday, which extends for US pork by the Japanese throughout mid-August, is failed to materialise - partly normally a period of high meat consumption.

Although any shipments would not arrive in time for the holiday, they would the cuts of pork favoured by replenish Japanese stocks. which already stand between 25 per cent and 30 per

"The usage between now the end of last week on switching attention to the and mid-August in Japan is pretty strong," said Mr Levftt. "So a lot of people think

they are buying some extra

to fill in for needs.

On Thursday pork belly futures for July delivery on the Chicago Mercantile Exchange closed the 3-cents Mr Chuck Levitt, an ana- daily limit a pound higher at 85.80 cents. The market had previously been tumbling, with July closing the 3-cent limit lower on Wednesday.

Japanese domestic produc ers have been unable to take advantage of the growth in demand for pork as unusually hot weather has affected production in some areas.

OTHER MARKETS Compiled by Clare Gascoigne

# Attention this week will still

be focused on the banking sector, which produced a sharp upward run mid-week on the back of comments from Deutsche Bank that it was looking to acquire a French bank.

The sector, dominated by CCF and BNP, led the of over-heating... the only profit of FI 405.7m. CAC-40 to break through the 3,000 barrier and set an all-time high on Wednesday of 3,026.99 before profittaking set in.

Overseas earners are likely to be favourites, foltheir money in France. LVMH will be closely watched, following the for the second quarter. Net increasingly bitter row with profit at papermaker KNP

**AMSTERDAM** The market continues to perform well, although UBS strikes a note of caution and starting to show some signs is for second-quarter net

way for rates, it appears, is The interim results season continues, following strong performances from Philips and ASM Lithography last week. Figures are due from lowing the 15 per cent rise in DSM, KNP BT, Unilever and corporation tax and doubling Akzo Nobel, DSM, the chemiof capital gains tax that will cals group which rose have greatest impact on sharply last week on news of companies that earn most of a German acquisition, is expected to announce net profits of Fl 250.1m (\$120.9m)

Bernard Arnault's demerger Fl 76.6m, and at Anglo-Dutch conglomerate Unilever Fl 1.19bn.

domestic activity.

#### Akzo Nobel is expected to benefit from the absence of maintenance stoppages, which had a negative effect on last year's second quarsays the economy "is ter. The consensus forecast

**MADRID** As Madrid returns from a long holiday weekend, investors may be hoping for rather less volatility than last week. The general index Pta45.9bn a year earlier. dipped below 600 on Monday. rebounded by 2.7 per cent at mid-week, only to slip back

to 596 points at the close on Thursday. At the top of this week's agenda is first-half figures from the banks, beginning

trolled Argentaria banking group. Expectations are for net profit after minorities to be about Pta30.5bn-Pta33.2bn Lucas. (\$197m-\$214m), down from This week also sees the Pta37.2bn. Analysts say the

well as high extraordinary charges related to its workforce restructuring plans. Tomorrow, Banco Santander is expected to report net profit after minorities of Pta54bn-Pta57bn for the first

profits will continue to be

negatively affected by falling

interest rates, depressing net

interest income growth, as

# half to June, up from

**HONG KONG** Brokers are bracing themselves for a week of volatility on the Hong Kong market, with turnover likely to remain robust but with con-

Guinness, over chairman Mr BT is forecast to reach today with the state continuing caution stemming from the wave of Asian currency turmoil, particularly in Thailand, writes Louise

> expiry of the spot month futures, which will further stimulate volatility, and as the trend for issuing third party warrants shows no signs of abating, this too will add to choppy trading. The benchmark Hang

> Seng Index last Friday closed lower at 15,658, after notching up a new high during the week. Property stocks are likely

to remain in focus, along with the once beleaguered H share sector - the Hone Kong-listed mainland enterprises whose share prices have spiked in recent weeks by expectations of a wave of restructurings and subsequent asset injections

# Islition prospe

1 :

# Onwards and upwards marches the mighty dollar

bank actions look like set non-farm payroll jobs data ply refuse to rise. Mr Green-

ting it back this week.

economic data or central dollar higher. On Friday the economy grows, prices simand the National Association Mr Alan Greenspan, chair- of Purchasing Management fairly static this year, pick- Bundesbank officials hinted man of the Federal Reserve, survey, both for July, should ing up only in 1998. The seclent his voice last Tuesday back up the consensus. The ond-quarter employment to the growing consensus figures are expected to show cost index, out on Tuesday,

What can stop the dollar? are using new technology. for the second quarter could should be good news for the D-Mark is helping German The US currency gained 4.6 The market responded to pfennigs last week and no his words by sending the Yet however fast the US

span thinks they will remain about the US economy, that the US economy has acceler- is forecast to prove him it is near perfect. Growth is ated again after a slightly right, with the market way of supporting the summer holiday. Foreign high and inflation is low, slower spring - Thursday's expecting just a 2.7 per cent D-Mark. Few strategists exchange strategists see possibly because companies gross domestic product data year-on-year rise. All this believe this threat. The weak good times for the dollar.

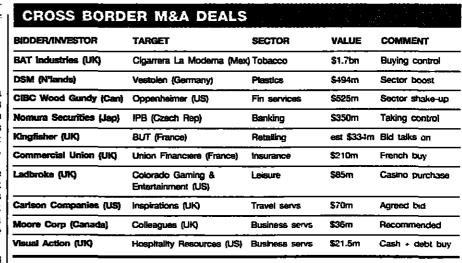
dollar, already at about exports, and Germany's DM1.84.

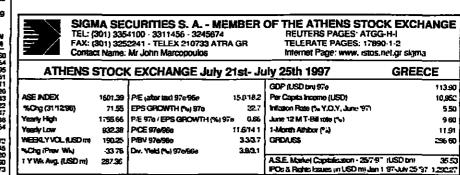
If there is a threat to the US currency, it could come on Friday that the bank might move from a fixed to a Bundesbank council is just variable repo rate and tighten monetary policy as a

economy needs all the help it can get. The country's trade and current account data for May, out this week, should reflect the benefits. The market thinks the

trying to slow the D-Mark's fall ahead of its four-week

£ STG US S D-MARK





## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest evaluable rates of exchange (rounded) against four key currencies on Friday, July 25, 1997 . In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied. £ 578

USS D-MARK

					_ <del>_</del>						<del></del>				
Vohardstan	(Afgheiri)	7909.22	4750.00	2585.46	4087.83	Gebraataar (GBb 21)	1	0.6006	0.3269	0.5143	Pakistan (Pak. Rupes)(2)	67.4025	40.4765	22,0339	34.666
Mbenia .	` Caró	280.560	174,500	94,8615	149,439	Greece Drachmai	477.851	268,960	156.209	245,765	Panama (Balcoa)	1,8651	1	0.5443	0.856
gerta	(Dinari	100.589	60,4100	32,8816	51.7342	Greenland (Denish Krone)	11,6527	6.9962	3,8093	5.9931	Parcus New Guinea &Gnat	2,3321	1.4006	0.7624	1,199
		10,3138	6.1941	3.3716	5,3045	Granada (E Carto S)	4,4968	2,7000	1,4896	2.3122	Penguay (Guarani)	3588.29	2155.00	1172.98	1845.5
dona	(French Fr)				132.594	Guadeloupe (Franch Fr)	10.3138	6,1941	8.3716	5.3045	Paru (New Sol)	4.4159	2.8520	1.4435	2.271
	(Sp Peseta)	257.808	154.830	84.2773	132,534	CONCERNO MEDIUM	1.8851	0.1391	0.5443	0.8564		44100	28,8000	15.5676	24,492
gola (Pe	sadi kwanzaj	327884.6	196916.0	107182.7	168635.A	Guern (US S)		1			Philippines (Peec)	47.8220			
igue .	Œ Carab \$1	4.4958	2.7000	1,4696	2.3122	Guetemak (Cuetzal)	9. <u>9222</u>	5.0589	3.2435	5.1031	Placaim is £ Starting	, ,	0.6006	0.3269	0.514
entine.	` (Peso)	1.6643	0.9995	0.5440	0.8680	Guinea (Fr)	1831.61	7100.00	598.737	942,023	, pc s	2,5513	1.5322	0.8340	1,312
nerva.	(Dram)	848.784a	509,750	277.450	436.542	Guinea-Bissau (Peac)	58280.6	35001.3	19051.4	29974.6	Poland (Zioty)	5,7255	3.4385	1.5716	2.944
	Florini	2,9805	1,7900	0.9743	1.5329	Guyane (Guyanese \$)	238.844	142,300	77.A548	121,864	Portuge) (Escucio)	308.951	186.545	100,996	158.8
.be_				0.7381							Puerto Rico AUS S	1.6651	1	0.5443	0.85
stralis	(Aus 5)	2.2578	1.9559	0.7381	1.1612			16,5867	9.0174	*****	Limiting to the st	1.0031	•	0.5445	0.55
striu.	(Schilling)	21.5235	12,9262	7.0960	11,0998	Heati (Gourde)	27.5852			14.1875					
<del>rbeja</del> n	(Manar)	6607.110	3968,00	2159.81	3398.13	Hondurus (Lempus)	21.9377	13.1750	7.1712	11.2829	Cator (Riyat)	6.0610		1.9613	3.11
	Port Escudo)	306.951	185.545	100.998	158,898	Hong Kong (HKS)	12.8870	7.7395	4.2128	6.6290	Patunion is de la (F/Fr)	10.3138	6.1841	3.3716	5.30
						Hungary (Foring	326.734	195.225	108.810	168.044	Romania (Leu)	12113.6		3958.94	6230.
TERMES	@aheme \$	1.6651	1	0.5443	0.8564	• • •					Ruseia (Rouble)	9656.75m	5799.50	3156.79	4966.
	Direct Company	0.6276	0.3770	0.2052	0.3229	testand (festandic Krona)	119,554	71_B000	39,0828	61,4864	Physical (Fri	487,686	298,900	162.693	255.9
Tain .			154,830	84.2773	132,594	Incle (Incles Rupes)	59.4274	35,8900	19.4268	30.5844					
econic, les	(Sp Peseta)	257,908		24,0048	37.7985	Indonesia (Rupiah)	4345.91	2610.00	1420.68	2235.16	St Christopher (E Corlo S)	4,4956	2,7000	1,4896	2.31
ngtaciesh	(Taska)	73.4310	44.1000				4996.30u	2010.00	1632.92	2569.15	St Helena 60	4,4900	0.6006	0.3269	0.51
bades	(Serb S)	3.3490	2.0113	1.094B	1,7225							4 400-			
ans.	(Roublei	72160.20	43336.9	. 23588.6	37112.1	iraq (iraqi Dinar)	0.51770	0.3109	0.1892	0.2663	St Lucks (E Carlo \$)	4.4958	2.7000	1.4596	2.31
Sarata Carrata	(Beig Fr)	63.1723	37,9390	20.5510	32,4804	Iraq (Iraqi Dinar)	1988.12m	120,0.00	653,168	1027.66	St Pleme & Miquelon (F/Fr)	10.3138	6.1941	3,3716	5.30
Z9	(A)	3,3302	2.0000	1.0886	1.7128	Histo Rep (Pust)	1.1355	0.6819	0.3712	0.5840	St Vincent (E Carib \$)	4,4958	2.7000	1.4898	2.81
	(CFA Fr)	1031,38	619.410	337.158	530.453	ternel (Shekel)	5.9118	3.5504	1,8326	3.0405	San Manno (talian Lina)	2978.12	1788.55	973.546	1531.
¥n			01010	0.5443	0.8584	hade (Line)	2978.12	1788.55	973,546	1531.69	Sao Tome (Dobre)	3971.48	2386.13	1256.24	2042
	Sermucian S)	1,5651	35,6900		30,5644	يسرر					Sauci Arable (Riyal)	6.2451	3.7508	2.0415	3.21
itan	(Ngultrum)	59,4274		19,4268			57.1129	34,3000	18.8697	29.3740	Seneger (CFA Fr)	1031.38	618.410	337.158	530
vie.	(Bolivieno)	8.7585	6.2600	2.8831	4.5046	Jameica (Jameican \$1		116,770	10.0001	293/40	Cumber (CAM)	8.3505	5.0150		
BUGUE	(Puis)	6.0226	3.8186	1.9686	3.0972	Japan (Yen)	194 434		63.5604		Seychetes (Aupse)			2,7297	4.25
	(Reali	1.8016	1.0820	0.5888	0.8266	Jordan (Jordanian Dinar)	1.1814	0.7095	0.9882	0.6076	Sierra Leone (Leone)	1298.78	780,000	424.559	667.5
rei	(Brunei Si	2,4552	1,4745	0.8026	1.2627						Singapore (S)	2,4552	1.4745	0.8026	1.26
	(Levi	3049.63	1837.50	. 986,896	1568,47	Kuzekhstan (Tenge)	126.073	75.7150	41.2122	64.8411	Stovatcia (Noruna)	57,5575	34.6330	18.8515	29.68
jeris		1031.38	B19.410	337.158	530 453	Kenya (Kenya Shilling)	96.3262	57.8500	31,4890	49.5418	Slovenie (Total)	282,862	189.877	92,4677	145 4
ging Fast	(CFA Fr)					Kirtheti (Australian Sa	2.2678	1.3559	0.7381	1.1612	Solomon is 69	B.1444	3,5801	2.0085	3.16
THE.	(Kyani)	10.5717	5,3490	3.4558	5,4372		2.2015 3.8699	2,2000	1.1975	1,8841	Someli Rep (Shilling)	4362.56	2820.00	1426.08	2241
and*	(Burundi Fr)	584.408	350.975	191.038	300.570		1485.27	892,000	486.895	763,895	South Africa (Rond)	7 6012	4.5850	2,4848	3.90
	-				_					0.2603			154,630		132.5
sbode	(Riel)	452B.79 ·	2900.00	1578.49	2483.51	Kuwait Diner)	0.5061	0.3040	0.1654	12503		257,808	154,630	84,2773	13:5
Nercoors	(CFA Fr)	1031.38	619.410	337,158	530 453						Spanish Ports in N Africa				
erou.	Cenadian S	2,3048	1.3842	0.7534	1.1854	Lacs (New Kip)	1600.16	961 000	623,079	622,985	(Sp Peseta)	257,808	164.830	84.2773	132.5
		257,808	154,830	84,2773	132.594	Latvin (Latvi	0.9687	0.5808	0.9160	0.4972					
	(Sp Pessia)		97.2650	52,8420	83.2962	Laberron (Laberrate E)	2565.09	1540.50	838.527	1319.26	Sri Lanks (Rupeo)	97.9912	58,8500	22,0333	50.39
	(CV Escudo)	161.956					7 8012	4.5650	2.4848	3.9094	Sustan Rep (Diner)	256.425	154,000	83.8232	131.8
man is_	(CI 2)	1,3791	0.8282	0.4508	<b>p.7099</b>			4200	0.6443	0.8564	Surinam (Guilder)	667.705	401,000	218,267	343.4
L Afr. Rep	(CFA Fr)	1031.38	619 <i>A</i> 10	337.158	530,453	Liberta (Libertan S)	1.6651 0.6386	0.3835	0.2087	0.3264		7.6012	4,5850	2,4848	3,90
ď	ICFA Fri	1031.38	819,410	337.158	530.A53	Libya (Libyan Dinar)									
i (Cf	hilean Pasol	693.972	416.775	226,880	856.920	Liechtenstein (Swiss Fr)	2.5215	1.5143	<b>5</b> 8543	1.2966	Sweden (Krona)	13.1785	7.9134	4,3074	8.77
	(Yuan)	13.8046	<b>B.290</b> 5	4.5127	7.0999	إعطأ وأموران	6.8608	4,0003	2.1774	3.4258	Switzwierd (Fr)	2.5275	1.5143	0.8243	1.29
	et Charle	1841.10	1105.70	601,856	946.904	Luxembourg (Lux Fr)	63,1723	37.9390	20.6510	32,4904	Synte (E)	69.8509	41.9500	22.8337	35.B2
entrie.	(Col Peso)	772.361	453,853	252,478	397.237						Talwan (Si	46.5582	27.9600	15.2192	23.94
NOTOS	(-1)			337.158	530.453	Miscao (Pateca)	13.3140	7.9850	4.3522	6.8476	Tanzaniu (Stulling)	1038.52	623,700	339,484	534 1
go	ICFA F1	1031.38	819,410		2371423	Macedonie (Dener)	94.2877	56.6259	30.8219	48,4935	Theliand (Bate)	53,3866	32,0500	17.4455	27,44
go (DemRep	p) (Zeira)(3%	228851.1	137500.0	74842.2	117752.8	Mactacancer GMG Fri	7982.47	4800.00	2812.67	4110.64	Togo Rep (CFA Fr)	1031.38	619.410	337.158	530 4
te Alca	(Coton)	390,399	234,480	127.818	200.768		306.951	185.545	100.998	158.898	Tongo de (Parance)	2.2578	1.3550	0.7381	1.18
a'Noire	(CFA Fr)	1031.38	519.410	337,158	530.453	Madeira (Port Escudo)						10.2529			
	(Kunsi)	10,8998	8.5460	3.5631	5.6059	Moleuri (Kwacha)	26.6558	18.0150	8.7171	13.7150	Trinidad/Tobago (S)		6.1575	3.3516	5.27
<b>200</b>		34.9671	21,0000	11,4304	17.9841	Malawala (Finosia)	4.4117	2.5485	1.4422	2.2690	Tunksk (Diner)	1.9067	1.1451	0.6233	0.98
a (Cub	2021 Pesci(1)		0.5379	0.2926	0.4507	Majdhe is (Ruflyte)	19.5982	11,7700	6.4065	10.0797	Turkey (Lira)	264434,6	158810.0	86443.7	136003
TUS.	(Cyprus D	0.8957				Med Rep (CFA Fr)	1031.38	618,410	237,158	530,453	Turks & Catcos (US S)	1.6651	1	0.5443	0.85
th Rep.	(Konani)	57 <b>9730</b>	34.2760	18.6572	29.3534	Make (Makes Link)	0.6612	0.3971	0.2161	0.3401	Tuyetu (Australien S)	2.2578	1.3669	0.7381	1.16
merk (Du	urien Krone)	11.8627	6.9982	3.8093	5.9931		10.3138	B. 1941	33716	5.3045			-~~		
uti Rep	(Dilib Fri	295.921	177.720	98.7342	152.197					130.397	Uganda (New Shilling)	1788.33	1082.00	578.064	909.4
an Lab	(E Carto S)	4.4958	2.7000	1.4896	2.3122	Mauritania (Ougulya)	253.537	152,265	82.8811	18,3480	Ugunda (New Shilling)			D.9614	
		23,4696	14,0950	7,5720	12,0707	Mouritius (Maur Rupee)	35.6748	21,4250	11.5627		Ukraina (Hryvna)	2.9411	1 7963		1,51
inicon Rep			4039.00	2196.45	3458.94	Mexico (Mexican Pesc)	12,9387	7.7705	4,2296	6.6545	UAE (Dirham)	6.1157	3.6729	1,9992	3.14
rice	(Sucre)	6725.330		2167.97	3410.98	Nickform (Leu)	7.5845	4.5550	2,4793	3,9008	United Kingdom (2)	1	0.6006	0.3269	0.51
	(Sucre)	6632.094	3883.00				10.3138	6,1841	3.3716	6.3045	United States #US St	1.8651	- 1	0.5443	0.85
, (	(2 nebtqyg⊒	5 8518	3.3943	1.8475	2,9068		1350.23	810.900	441.378	694,442	Uniquely (Peso Uniquelys)	15,8350	9,5700	5.2090	8.19
·	(Colon)	14.5780	8.7550	4.7654	7.4977	Mongolia (Tugrik)	4.4958	2,7000	1,4898	2.3122	Varuatu (Vatu)	193,202	118,030	63.1576	99.39
s)vador	(CFA Fr)	1031.38	818.410	337.158	630,453	Montannel (E Carib S)									
44 Guines		24,4890	14.5952	7.9909	12.5847	Morocco (Dirbert)	16.4554	9.8925	5_3791	8.4832		2978.12	1788.55	973.546	1531.
nia.	(Kroon)	29,4000	6.6815	3,5824	5.6363	Mozambique (Metical)	18883.0	11343.5	6174.34	9714.40	Venezueta (Bolivar)	823.362v	494.500	269 167	423.4
pla (Eth	nicolan Birri	10.9589	979913	3444	-						Vietnum (Dong)	19452.5	11682.5	£358.89	10004
	-					Mamible (5 A Rendi	7.6012	4.5650	2,4848	3,9094	Virgin is-British (US S)	1.6651	1	0.5443	0.85
4 1-	(Falk S)	1	0.6006	0.3269	0.5143			1.3559		1,1612	Virgin le-US (USS)	1.6651	;	0.5443	0.85
endiki _		11.8527	8.9982	3.8093	5.9931	Neuro is (Australian S)	2.257B		0.7381		415- 4-02 (D2 3)	احسدا		0.000	0.60
eks (Doo	rich Kronoj			0.7866	1.2375	Nopel (Napelose Rupes)	94,8274	68.9500	30.9983	48.7711					
	(FlyS)	2.4052	1.4451			Netherlands (Guirder)	3,4456	2.0898	1.1264	1,7721	Western Samon (Tolk) Yemen (Rep of) (Piel)	4.3015	2.5833	1,4061	221
s ind	(Marie-B)	9.0788	5.4523	2.9678	4 6693		2.9139	1,7500	0.9525	1.4987	Yemen (Rep of) (Piet)	216.483r	130,000	70,7590	111.3
		10.3138	6.1941	3.3716	5,3045					1.3122	Yugostava (New Dinar)	9.6051	5.7084	3.1071	4.68
CB	(Fr)		819,410	337,158	630,453	New Zealand (#2 \$)	2.5513	1,8322	0.8340						
Arica	(CFA H)	1031.38		3.3716	5.3045	Niceracus (Gold Cordobs)	15.8353	9.5101	6.1764	6,1443	Zambia (Kwache)	2199.50	1321.00	718,049	11312
Lister C	(Lecol Fr)	10.3138	6.1941			Niger Rep (CFA Fr)	1031.38	619,410	337.156	530.453	Zimbabwe 🖹	19.1655	11.5100	6_2651	8.85
	(CEP Fr)	187,239	112,449	61.2067	B6,2998		35,44240	21,6960	11.9127	16.7426					
acific is	CFA Fri	1031,38	619 410	337.158	530.453		138.067m	ar e300	45.1406	71,0200	ECU (ECU)	1.5463	0.9296	0.5065	0.795
on .		16.5469	9.9375	5.4001	8,5103	- (Neira)				6.5031	SDR SDR				
bia	ومعلون)				1.5733	Norway (Nor. Krone)	12,6443	7.5037	4.1334		SUR (SDR)	1.22353	0.70842	0.399902	0.5314
	(D-Mark)	3.0591	1.8372			Omen (Rial Omeni)	0.6411	0.3850	0.2096	0.3297					
NATIV		9606.61	2166.00	1179.00	1854.83	Current Automatic			-						

# **CONTRACTS & TENDERS**

## NOTICE OF SALE OF COMPONENTS OF THE PEC PLANT

ENEA - Ente per le Nuove Tecnologie, l'Energia e l'Ambiente - with head office in Rome 00196 - Lungotevere Thaon di Revel, 76 - announces the private negotiations for the sale of the undermentioned electrical, electromechanical and mechanical systems and components, unused but in part already mounted, manufactured for the PEC plant, and which are at present available at ENEA Centro Ricerche Brasimone in Camugnano

Components and electrical instrument systems: electric motors. instrument chains, thermometric probes, electric cables, absolute continuity system, switchboards, operation signalling systems, system of data acquisition, volume meters, illuminant bodies, electrical accessories.

Components and mechanical systems: pumps. valves, compressors, heat exchangers, tanks, refrigerator groups, ventilation groups, insulation material, tubing, section iron, semi-finished material, bolts and nuts. carpentry, overhead-travelling cranes, hoists, plant accessories, industrial

Components, systems and other materials will be sold as they are, in a single lot, situated at Centro Ricerche Brasimone.

Requests, on headed paper, to participate in the acquisition are to be sent, within the 29th of August 1997, to the following address: ENEA -Centro Ricerche "E. Clementel" - Via Martiri di Monte Sole, 4-40129 Bologna (fax +39/516098623).

For information please refer to Mr. Claudio Sergo - ENEA C.R. Brasimone (tel. +39/534/801262 fax +39/534/801250).

ENEA - Officer Responsible (or Unità Coordinamento Procedure di Gara (Dott.Massimo Urbani)

# ING MARKETS By Justin Marozzi

# Stormy waters batter Manila

Being Asia's latest tiger is no insurance against the tidal wave that has ravaged south-east Asian stock markets in recent weeks.

investors in the Manila stock exchange have seen the market values fall 18.9 per cent since the start of the year, one of the worst performances among the emerging markets.

Nor is the turbulence over. Many observers believe that after the de facto devaluation of the peso on July 11, and with political uncertainties ahead of the presidential election next May, stormy waters will continue to engulf the market.

All this is a world away from February's all-time high, when the composite index reached 8,447 points. At that time, strong export figures, sound macrosconomic fundamentals and buoyant corporate earnings enabled the country to bask in its newly-earned tiger status.

But the shocks, when they came, were fast and furious. In March, the exchange was rocked by the resignations of four top officials. They departed amid allegations that investigations into insider dealing and price manipulation had been suspended by the exchange,

Latin Americ

Argentine ( Brazil (22) Chile (21)

Latin Ame

Egypt (18) Greece (19) Poland (28)

Turkey (27) Europe (163)

Chine (33)

Korea (27) Malayela (20) Pakistan (12)

Philippines (22)

Europe Czech Rep.(18)

Portugal (18) Russia (9) South Africa (28)

shook investors.

without the approval of the Securities and Exchange Commission, the market watchdog. Mr Vitaliano Nañagas, the ebullient president of the exchange, followed a

1997

few days later. Now, the SEC is looking into allegations that Mr Wilson Sy, chairman of the exchange, has been involved in insider dealing.

Thailand's financial sector where banks and finance companies had overexposed focused attention on emerging similarities in the Manila property sector.

With property shares rep-

+6.53 +0.71

-0.06 +0.49 -4.62 +3.38

-0.04 -2.30 +2.44 +0.74 -1.74 +5.50 -0.69 -8.16 -0.36

+0.74 -5.68 -1.00 +3.04 +11.07 -5.29 +2.66

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+1.50 -2.60 +2.72 +0.73 +8.71 -127.71

-5.67 -4.79 -1.94 -29.18 -1.24

+62.88 -0.47 -6.69 +1.19

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ING BARING SECURITIES EMERGING MARKETS INDICES

+25.39 +1.56

-0.15 +0.56 62.35 +3.08

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239,53 114,09 1,232,47

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resenting 60 per cent of the ception as economists market by earnings, persistent rumours of serious own financial collapse. financial difficulties at Empire East and Megaworld, That changed this month two local property groups, with the managed float and

By May, the index had plunged 25 per cent from its all-time high and Manila has since proved unable to shake off the comparison with its more advanced neighbour. In spite of an attempt at a rally in June, the index on Friday was once again languishing 25 per cent down from the vear's best level.

"We opened the year much stronger, hit an all-time high soon after, then earnings expectations turned out to be overblown and first-quarter numbers began to disappoint," says Mr Chris Hunt, head of research at Indosuez W.I. Carr, the stockbroker. "Consensus earnings per share growth forecast for 1997 has since been scaled Not long after the Nafiagas back from 32 per cent down debacle, the crisis besetting to 24 per cent and now about

20 per cent." On that basis, the market is trading on a prospective themselves to the over- p/e of 15.2, about the middle heated property sector - of the range for neighbouring markets.

For much of the year, the spillover effect from Thailand was a question of per-

+31,38

+28.64 153.29 +59.78 +85.84 +32.42 +225.26 +32.07 +64.32

-28.51 +39.63 +61.45 -58.01 +48.92

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-54.32 +38.48 -79.50 +65.25 -55.31 -3.47

+33.47

+29.62

-22.94 +85.83 -25.34 +35.19

Year to date movement Actual Percent

debated whether the Philippines had the makings of its

Just over a week later, after spending about \$1.6bn defending the peso, the central bank in Manila succumbed to speculators and the currency fell 10 per cent. The market leapt at the news. After losing 8 per cent in three days, it surged back 7.6 per cent in the biggest one-day gain ever.

subsequent collapse of the

However, a weaker peso, while boosting export competitiveness, is expected to hurt companies as inflationary pressures build and the economy feels the pain of punitively high interest rates - which were raised to 32 per cent during the speculative attacks and which have only just started to

Investors, says Rosanna Escudero, analyst at Market Capital & Securities, have turned listless.

"This is a reality check for the Philippines," she says. "There's so much uncertainty now and sentiment is low so more people are jumping in and out, trading volumes are inconsistent and it is becoming increasingly difficult to predict direction.

"The positive side is that economic fundamentals are generally sound and things will soon settle down. The shares people are now looking at are those companies in export-related industries like electronics, and strong dollar earners."

Shares in PLDT, the former telecommunications monopoly also listed in New York, have rocketed 10.5 per cent in the past month. More than 80 per cent of the group's earnings are in dollars or are dollar-related.

While Manila analysts search for a more precise picture of the fall-out on the corporate sector, it has become a stock-pickers' market. With unexciting firsthalf earnings forecasts, there is little prospect of good news on the immediate horizon to bring back the bulls.

# South Africa's reforms boost a buoyant market

INTERNATIONAL BONDS By Greta Steyn

The slimmer pickings in high-yielding European bond markets such as Italy mean investors are beginning to cast around for yield in more exotic markets.

One example is the South African bond market – especially now it is introducing

Mr Tim Unger, an analyst at ING Barings, said: "There is a growing trend of investing in local currency bond markets as they develop and as investors become more associated with them." In the first half of this

year, South Africa was the best performing bond market - significantly outperforming J.P. Morgan's indices for emerging local markets (ELMI) and emerging bonds, as well as the individual developed and high-yielding bond markets. South Africa's returns over

In local currency terms, the first half of the year were 16.6 per cent, compared with the ELMI's returns of 8.7 per cent. Turnover in the local bond

market is \$2bn-\$3bn a day. Foreign trade surged from about 10 per cent of turnover last year to about 20 per cent this year. Net foreign investment in the local market is running at about \$3bn so far this year. The heightened foreign

interest in the South African market has coincided with moves by the finance department and Reserve Bank to introduce significant

In November, a big step will be taken when the settlement period is shortened rolling settlement.

**NEW INTERNATIONAL BOND ISSUES** 

make this change, which has been in the pipeline for a long time," said Mr Andre Kock, the Reserve Bank general manager of capital markets.

The decision to shorten the settlement period was by no means an easy one. Local speculators kicked up a fuss, saying their two-week window of opportunity to specu late would close, and volumes would drop sharply. The market's liquidity was one of its selling points, the

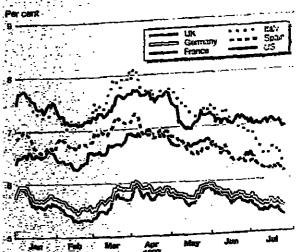
But Ms Maria Ramos the new director-general of finance and the prime mover behind the reforms, was not convinced. She argued that the risks inherent in such a the exchange would soon has a local banking licence long settlement period were unacceptable, and were a deterrent to foreign invest-

debated the pros and cons of moving to a shorter settle-ment period, Ms Ramos began hinting that she would force change if the market dragged its heels. That proved effective, and systems are being geared up for one of the most important changes in the South African financial markets.

One of the spin-offs of the present long settlement period is the fact that the futures market is dormant, as there is no natural need for futures products. But expectations are that when the settlement period is shortened, the futures market will come to life. Derivatives will take up the specu-

lative slack. Mr Patrick Birley, general manager of the South African futures exchange, said dealer. ABN Amro already steam.

10-yr benchmark bond yields



MITTEREST RATES AT A GLANCE

Lapen	Germany Fran	nce Italy	UK
Discount 5.00 0.50 Descript 11/2 11/2 Descript 5.23 0.51 One year 5.52 0.53 File year 8.07 1.47 Ten year 6.16 2.44	2.50 3.1 3.00 3.1 3.12 3.2 3.97 3.4 4.50 4.1 5.55 5.4	13 6.94 25 6.77 47 6.38 53 5.94 40 6.37	6.75- n/a 6.93 7.01 7.02 6.93

extend the product range and is keen on becoming a across the yield curve. "Volumes are slowly beginning to pick up in the existing While bond traders products and will begin growing more rapidly from next month," he predicted.

Also on the South African reform agenda is the appointment of primary dealers in government bonds. Mr Kock said a decision had been taken in principle to appoint private marketmakers from the next fiscal year. Foreign banks return on capital will be would be required to become registered to qualify.

Foreign banks to have expressed an interest include J.P. Morgan, ABN Amro, Deutsche Bank, SBC Warburg and Merrill Lynch.

Mr Tony Best, J.P. Morgan head of emerging markets in eastern Europe, Africa and the Middle East, said the bank had applied for a banking licence and was inter- pean monetary union conested in becoming a primary

market maker.

But most of the other strong candidates have not yet made up their minds about applying for a licence. They are all represented in South Africa in securities trading and corporate finance, but are not sure whether the next step should be taken to become fully fledged banks.

The foreign banks are looking at whether their good enough to justify the decision. Local and foreign banks do not regard primary dealing as particularly prof-itable, but believe the business spin-offs should make up for it.

Whatever they decide, foreign participation in the South African bond market is likely to continue to increase, especially as Euro-

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# CHASE

When Ericsson called for a 24-hour FX trading desk

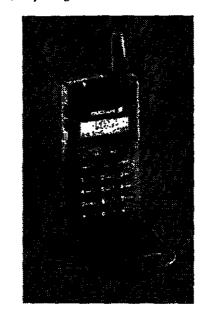
# Lhase answered it.

Sweden's Ericsson tapped Chase's expertise in global foreign exchange to effectively manage currency exposures from its substantial cross-border commercial flows. With business activities in more than 130 countries, this leading global supplier of telecom equipment calls on the worldwide foreign exchange capabilities of Chase — day and right.

"Professional management of our foreign exchange flows and currency risks is an integral part of the successful development of our company. We look to Chase for their execution strengths, creative ideas including options and a truly Stopet consenct catepypitis,



CHASE. The right relationship is everything:





# US DOLLARS 250 Aug 2007 7.25 99.036R 7.380 +30(74-Dectir) HSBCL/P Morgan Secs 250 Jul 2007 7.50 89.9579 7.853 +45(74-Dectir) HSB 250 Aug 2004 (i) 99.905 7.253 +45(74-Dectir) HSB 250 Jul 2007 7.125 99.2768 7.229 +10(74-Dectir) SSC Warburg 130 Aug 2007 8.75 99.3058 8.858 +155(74-14-77) HSBCAMeroli Lynch 200 Aug 2007 7.25 99.7658 7.251 +22(74-Dectir) Boldwara Seche Ind 10 Aug 2007 7.25 99.7658 7.251 +42(74-Dectir) Boldwara Seche Ind 10 Aug 2007 7.55 99.7658 7.374 +14(87-Dectir) P. Worgan Securities 120 Aug 2012 \$7 99.8758 - Hernil Lynch Ind 500 Aug 2002 6.25 \$9.668. 250 Aug 2000 6.125 \$9.6628 150 Jul 2004 (e) 10,009 600 undaled (e1) 100.008 GECC ING Burst Indigo Rollingy Fin Coupt Full Burst Indignit ICI Investments/pilodina 75 Aug 2002 (cr) 100,034R 750 Nov 2025 8,75# 100,074 400 Aug 2002 8,50 99,86R Merrii Lynch & Cor Merrii Lynch & Cor ITALIAN LIRE FTH Buscain 1, Ch Albt. 19.25km Dec 2007 (1.9) 100.00 Finank Export Ceclini, 10km Aug 2012 (n.) 101.50 World Burk. 10km Aug 2012 (n.) 101.50 Hernburghsche Landesberki, 10km Sep 2001 (5.44 100.90

# Mediobanca International Limited

(incorporated with limited liability in the Cayman Islands) A member of the Mediobanca banking group

Mediobanca International 8% Guaranteed Notes due 1998 with warrants exercisable into Telecom Italia (formerly STET) ordinary shares

**NOTICE TO WARRANTHOLDERS** 

On 18th July, 1997 Telecom Italia S.p.A. («Ti») has marged into STET-Società Finanziaria Telefonica-per azioni («STET»); the surviving company has been re-styled Telecom Italia S.p.A. As a result of the memor, TI shareholders have been allotted one croinery or saving STET share for every 1.8 formerly ordinary TI shares or 1.72 formerly saving TI shares owned.

Therefore, as from 18th July, 1997, holders of warrants on ordinary Telecom Italia shares shall be entitled to receive 0.55556 ordinary Telecom Italia S.o.A. fformeny STET) share and one ordi-

share at a total price of Lit, 1,500 for every

The Fiscal Agent Kredietbank Lutembourg

FUJI BANK INTERNATIONAL FINANCE N.V. (the "Issuer") US\$159,000,000.

teed Floating Rate Notes Perpetual Subordinated Gua Guaranteed on a subordinated basis by The Fuji Bank, Limited

NOTICE OF EARLY REDEMPTION

Pursuant to Condition 5(b) of the Terms and Conditions of the Notes, the lasseer has elected to redeem all the Notes at their principal amount on the Interest Payment Date falling on 10th September, 1997.

Fuji Bank (Luxembourg) S.A. Principal Paying Agent

# NOTICE to all Boudholders of CREDIT NATIONAL (now known a "NATEXIS S.A.") for all in bond issues made ounside Prance, the terms and conditions of which do not incorporate provisions for meeting of bolders (emprunts dont les portours as sont pas regraspés en tenses junisant de la personnalité civile) as permined by article 339 of the Company Law

BANQUE FRANCAISE DU COMMERCE EXTERIEUR
( 100W 100WB 28 "NATEXIS BANQUE")
for all fig bond issues made outside France and those made under its
USD 1.500.000.000 Euro Medium Term Note Programme

) TRANSFER OF ASSETS

Notice is hereby given to the Bondholders that, pursuant to the Tranté d'apport dans 7th April, 1997 (but subject to the approval of the shareholders of Credit National and Banque Prançaise du Commerce Extérieur ("BFCE ") in general extraordinary meetings which took place on Zird June, 1997), Credit National has transferred, with effect from 1st Junuary, 1997, all its commercial banking activities (including all its obligations in respect of the above described banking issuer) to BFCE.

2) CHANGE OF NAME

(a) As a result of the transfer, Crédit National became, under the new name of NATEXIS S.A., the bolding company of the Crédit National/RPCE group of companies now known as Natexis Group, with NATEXIS BANQUE (formerly BRCE) as its main banking subsidiary.

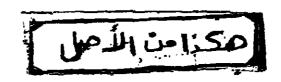
(b) Another result of the transfer is that BRCE changed its name into "NATEXIS BANQUE" with effect from 23rd June. 1997. The Head Office of Natural Banque is located at 45, the Saint Dominique, 75007 Paris.

(c) Full details on the new Nametic Group corporate structure are contained in an explanatory document, copies of which are available at the offices of Nations Banque set out above as well as at the offices of each Fiscal Agent under the above described bond lance.

3) FOR THE PURPOSE OF OUTSTANDING BOND ISSUES WHICH ARE LISTED ON THE LUXEMBOURG STOCK EXCHANGE

(a) For Bonds in definitive form: No exchange or stamping of the Bonds is required and will be made. No action of the Bondsolders is required. The continue to be listed on the Luxenbourg Stock Exchange under their old denomination of "CREDIT NATIONAL," and "HANQUE FRANCAISE DU COMMERCE EXTERIEUR".

(b) For Bonds in slotal form: No action of the Bondholders is required. The Bonds will be listed on the Luxembourg Stock Exchange under the new denomination of "NATEXIS BANQUE".

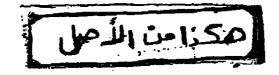


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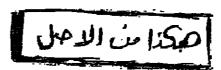
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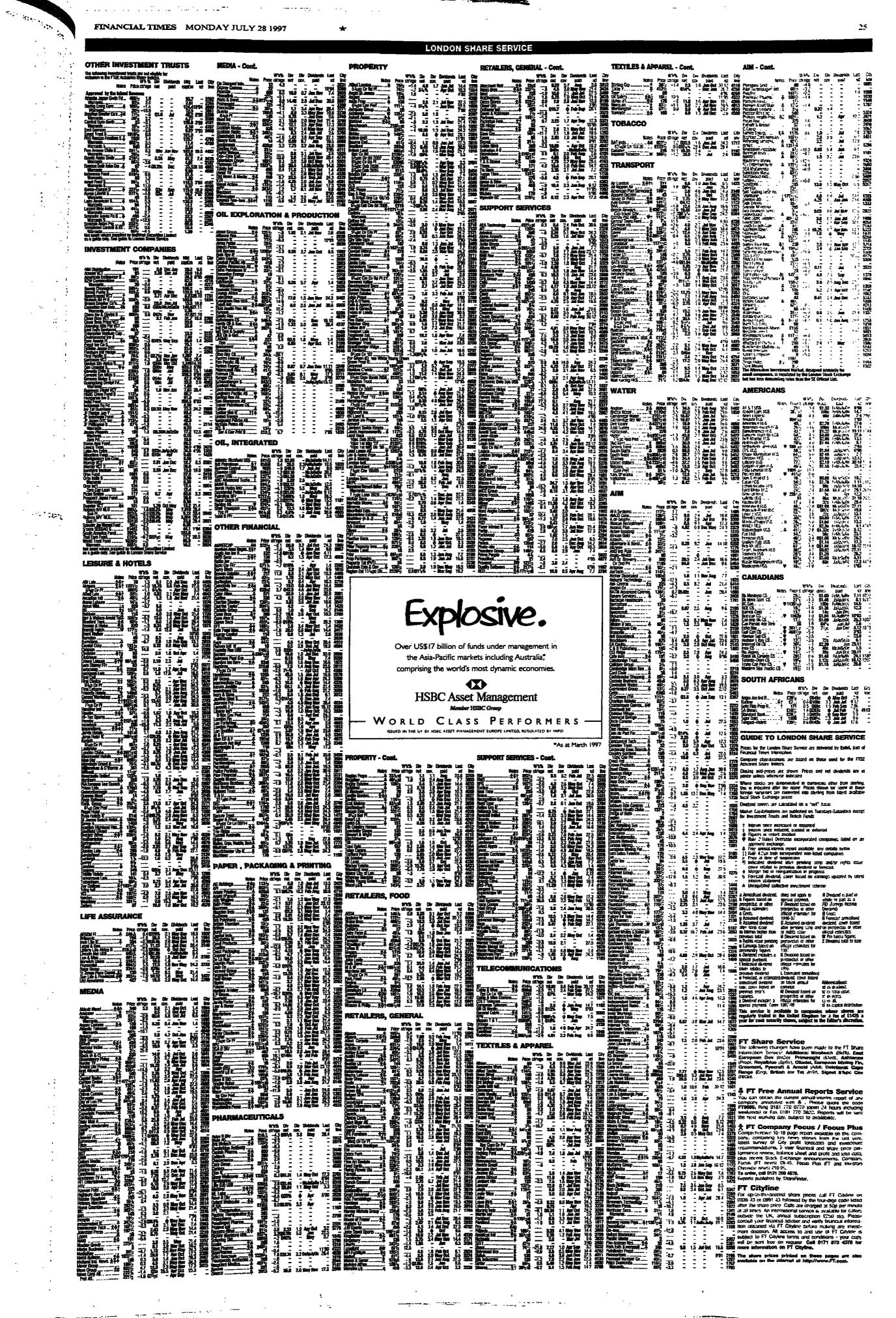
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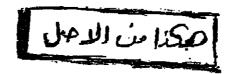
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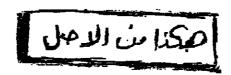
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NYSE PRICES

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NOTICE 1. 17 1 MI NASDAQ NATIONAL MARKET NYSE PRICES 4 om dose July 25 4 per close July 25 Stade 35 1221:5334 521<sub>2</sub> 531<sub>2</sub> -1<sub>8</sub> 16 278 20 15학 15학 수 DINY GD 0247897 142 394, 394, 394, 494, 4,7 14 434 19 18 19 -3 072 58 56 1812 1712 1712 Denn 5000 51 143 43 44 44 Radys. 220 21, 21, 21, 21, Raymond 0.25 16 r100 32'8 32'8 22'9 Docume 0.56 16 10 2512 3512 3512 Larm Pasch 2281E1512604; 5612 57 -276 RCSB For x 060 17 4551 4812 4812 4814 -12 Road-Rate 2618058 26 2514 2572 -14 Recoton 20 123 1314 1273 1314 -13 Lancaster 0.72 18 42 u534, 524, 524, 52 larer 🕹 095 22 135 204 20 234 +4 408 53 47 13 +12 جشوانا - E -14 1789 017 2 154 17 +4 19 591 44 45 417 +4 17 192 6% 6% 6% Laguesta EastEsmil 221 184 17일 17일 -Latine S 30 8555 6412 62 6212 - 5g Resrutibles Lawrence Pr 0.52 14 60 26 2512 2512 + 14 Resource Routers 825 21 5580 30½ 29 29¾ 14 961 5½ 6¼ 6¾ 1¾ 21 622 49¼ 46½ 49¼ +¾ EE Ter Lectment 58 781 41s 41s 41s 41s 41s 11s Life Tacas 0.20 21 69 28 271s 271s 271s -12 RoodwEster 0.20 15 1040 234 27 22 Political 0.12 4 8 8 6 RoNgst 012 4 € 8 Electrical D 127 13 48 784 784 784 | Liebine | 26 191 18½ 19½ 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ | 19½ 36 9472 36 35 3 35 35 1<sub>9</sub> 1<sub>9</sub> 119 3 3 3 3 3 3 3 3 1 1 1 Section 1 Emcan Ass 155 257 15년 14월 15년 4월 296 2% 2% 2½ ineSNS6
113 3½ 3¾ 3¾ 3¾
2 91 1¼ ¾ 1½ +½ LTX Cp Lone Star 20 20 32 14 32 14 32 14 Ayan Fray 11 1632 9 9 9 9 9 9 1608 73 71g 714 -1g 0.28 #22537 #6<sup>1</sup>2 45<sup>1</sup>4 46<sup>1</sup>4 <sup>1</sup>4 085 31 174 52<sup>1</sup>4 52<sup>1</sup>4 52<sup>1</sup>5 Ericana Ebcl 50 42 44 43 22 174 28 274 28 +4 Satisco : 128 14 3229 46% 45% 45% 45% 🖟 70 1897 12 11 11 11 11 12 12 209 5% 5% 5% 12 SALCOM (140 -- 1314-11314 1314 Sancemen (120 53 106 1518 15 15 - **M** -MD Co 0.05 2088814 347<sub>8</sub> 331<sub>2</sub> 341<sub>8</sub> +1<sub>8</sub> 45 Geo 19 828 224 225 224 +2<sub>8</sub> 570 24 2312 2312 ScrambgrA (0.42 18 776 24% 24% 24% Expedit | 0.08 54 1937 | 036 34-2 34-4 -4 0.20 8 20 14 13% 14 -1 18 3284184 87 104 +4 7 4257 6<sup>1</sup>2 6<sup>2</sup>4 6<sup>3</sup>4 6<sup>3</sup>5 + 16 28 201 27 26<sup>2</sup>5 27 + 16 31 13<sup>2</sup>6 13<sup>1</sup>6 13<sup>2</sup>6 + 16 | Marrier Dp | 31 13\bar{2} 13\bar{2} 13\bar{2} 13\bar{2} 14\bar{2} 13\bar{2} 14\bar{2} 14\bar{2 - F -71 50 6712 748 718 -18 13 48 16 154 154 4 ೦೦೭ ೩೬ ಅವನ್ನು ಪ್ರ್ಯಾಪ್ಡ್ ಪ್ರ್ಯಾ 0.88 26 1092 1623 614 614 5 856 14<sup>1</sup>2 14<sup>1</sup>4 14<sup>1</sup>3 -<sup>1</sup>6 1173 18<sup>7</sup>3 17<sup>2</sup>3 17<sup>3</sup>4 ·<sup>7</sup>3 0.80 18 1182 43<sup>1</sup>3 40 40<sup>1</sup>4 ·<sup>7</sup>6 Fersi Asa 0.68 15 4784 27 26% 26% +16 MessarG 37 4854 10 95g 97g +12 MessarG 080 17 1181 430 293g 30 +12 1.20 18 3075 151 72 50 74 51 74 - 74 16 20 325 45 72 48 48 - 72 34 2516 49 74 48 74 fsitm | Manuscate | 100 | 1 | 1881 | 200 | 279 | 30 | 4 | 4 | 1881 | 1892 | 1893 | 6 | 6 | 7 | 7 | 1881 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | 1882 | Estraertt Flowfat 195 158 9½ 9½ 9½ +¾ Fluidatii 19 141 7 5½ 7 +¾ FloodAx 013 18 3261 7¾ 7¼ 7¼ +¾ 217 8005 25% 34% 3412 -12 040 17 1496 1659 1012 1014 5 14 14 14 19 2203 47 14 45 12 45 15 FoodLB x 013 16 2665 716 716 738 -18 4780 ut 8 1 8 1 8 1 8 1 8 1 8 1 1 8 FOREST 41176 144 144 44 Spanget A 807 7<sup>1</sup>6 6<sup>1</sup>6 6<sup>2</sup>5 Spyption 1278 8<sup>1</sup>5 7<sup>2</sup>6 8<sup>1</sup>5 St Paulike 0.40 18 1296 124<sup>1</sup>6 23<sup>1</sup>6 23<sup>2</sup>6 52111222142141371413812 +12 1572 16 1516 1516 -18 11 41 5 47 47 060 20 2168 4367 30 30 30 3 Foster A 1427 54 1428 1324 1428 39 8443 26 2511 26 75 7670 3814 3711 3711 Fet Hesiai 124 13 579 (237 35%) 36 +2 029 31 1700 495 4812 4918 -4 Willer H Fuller HB x 0.74 13 972 4714 4712 4712 +12 Fuller HB x 0.74 13 972 4714 4712 412 +12 576 56<sup>1</sup>2 55<sup>1</sup>2 56<sup>1</sup>4 + <sup>1</sup>4 124 12 8 61 2 61 2 61 2 Minstech 0.10 25 298 10<sup>3</sup>2 10<sup>3</sup>8 10<sup>3</sup>8 Sminylish 465 274 774 274 Smin 050 11 221 42214 2114 2214 6892 14<sup>1</sup>4 13<sup>1</sup>8 14<sup>1</sup>6 + 6 Modern Co 0.24 18 108 µ3478 14 1458 +58 - G -20 & & & & 52 1822 27 8 27 12 27 2 -44 Moderne Mf 0.76 14 294 37 30% 30% -18 Moderne Mf 0.76 14 294 37 30% 30% -18 118 54 54 54 G N App S&K Serv 0.07 25 787 34 % 33 % 34 -3 Moles# 1 0.06 30 1097 41 8 40 2 40 8 020 19 605 u19l2 18la 19la ... 7 349 21 24 27 Games Moscoro 241 5 45g 5 +1q Moscoro 281 4 584 2812 25 2612 +14 12 7 7 1515 : 64 64 Gehi Ço 11 227 18<sup>1</sup>4 18<sup>1</sup>8 18<sup>1</sup>6 MTS Sys 0.40 17 57 30 2912 2912 -14 2842060 47 8 46 8 47 19 + 18 0.44 15 48 27 2614 2614 18 13 421 1161<sub>2</sub> 151<sub>4</sub> 161<sub>6</sub> +1<sub>4</sub> Geni Bind Seeth Tra 22 741 29 k 28 k 29 Sphaze inc 21350 14 k 13 k 14 k . 538 23<sup>1</sup>8 22<sup>1</sup>8 22<sup>5</sup>8 + 18 Gesubyte 21350 1412 1312 1414 -1,2 403 44 42 458 Symantec Synadov 27 9373 27 2014 2112 412 0.36 23 49 175 17 1714 419 Germani 27 2073 422 1/2 21/2 21/4 Systemic 618 43<sup>1</sup>4 42<sup>3</sup>4 42<sup>3</sup>4 42<sup>3</sup>4 - <sup>1</sup>8 Systemicon (1.10 4588 9<sup>1</sup>1, 8<sup>1</sup>4 9 - <sup>1</sup>1 1138 5號 5% 5% 斗傷 Mash Fach 0.72 10 85 20 2 197 197 -3 **GETZYTTE** 7395 274, 25% 274, +3, Net Compt 0.36 31 34 28 27 1 27 1 -18 Systemato 28 3478 33% 33% 33% 33% 3 2701 54 43 44 4 Geotels Con 14 1939 19<sup>3</sup>8 19<sup>3</sup>4 19<sup>1</sup>4 9 200 18<sup>5</sup>8 18<sup>1</sup>2 18<sup>1</sup>2 Glotongal. 0.12 377 2012 2078 2013 Navigator 0.41 33 17 71 71 71 7<sub>8</sub> 231 6 4 4 4 4 4 4638928 28<sup>1</sup>8 28 28<sup>1</sup>4 Side(s 354 1216 1216 1216 -16 1055 12 13 13 4 1 Rowe Pr 0.52 31 2887 u58 4 55 7 581 2 -2 TBC Cp 11 845 75 73 73 73 12 -14 Record Guys 3388 5½ 65 5½ 14 GrantesSys 0.66 16 335 46¼ 5½ 5½ 14 30570 37¾ 35½ 35½ -1½ 30 4205 157g 1514 15% +1g TCA Cable 0.64 25 298 3914 39 381<sub>8</sub> 0.36 13 20 20 20 20 +3 Newport Cp 0.04 20 533 1234 1244 1274 +1 TCI GpA 19675 16<sup>1</sup>8 15<sup>2</sup>8 15<sup>7</sup>9 Green AP 0.16 18 115 103 8 97 103 + 14 તા રાધે રાધે રાધે નહે NextelCmA 24 2302 37 to 361 a 361 c 20 12 14 12 12 230 51<sub>2</sub> 514 51<sub>2 12</sub> 0.80 22 458 613 61 61 614 +12 Tecuroses 180 10 74 534 524 5314 еп сър Telelec Telco Sys 0.50 28 6098 58 54% 54株 -1品 GaMY Seg 0.20 25 350 22<sup>1</sup>4 21 12 22<sup>1</sup>8 + 18 991 103s 912 103s +1 16 72 17<sup>7</sup>8 17<sup>3</sup>2 17<sup>7</sup>8 + 18 20 576 254, 25 25<sup>1</sup>6 -12 MinTsi& 0.72 22 1175 53% 53% 53% +14 Telizibs 40 7933 62<sup>1</sup>2 60<sup>1</sup>2 61<sup>1</sup>4 Telizib Cp 0.01 4139 u23<sup>1</sup>6 21<sup>1</sup>4 23 7 2487 3814 3714 3715 +13 NN AL 1834584 7<sup>1</sup>8 6<sup>12</sup> 7<sup>1</sup>8 +<sup>7</sup>8 Tetra Tec. 26 2657 28<sup>1</sup>2 27 28 TevaPhADR 0.28 37 2242 62<sup>1</sup>2 61<sup>5</sup>8 61<sup>3</sup>4 11535u108<sup>1</sup>2102<sup>1</sup>2103<sup>1</sup>4 -3<sup>3</sup>8 16 750 12<sup>1</sup>8 11<sup>7</sup>8 12 +16 15 100 7<sup>3</sup>2 7<sup>3</sup>8 7<sup>3</sup>2 <del>-</del>8 Hrdingf.2hr NPC but 16 750 12<sup>1</sup>g 11<sup>2</sup>g 12 +16 3Com Harleyyd 0.84 13 36 37 3 37 4 37 6 +14 MSC Corp 1136 638 578 638 T./intip 0.22 18 585 2512 25 253g ...lg Todd-AO x 0.06 14 129 912 87g 9 +lg Todyo Mor 0.28 24 98 641g 631s 641g +lg 2630 93<sub>2</sub> 8 8½ +½ 118 25 2½ 2½ 33 547 364 342 35 -1 23 1337 55% 55% 55% 년 Healthean Historia 13 328年12年 11名 11章 🖟 Bury Breen 36 5046 1718 1611 1674 -14 Sutterfully 0.48 7 x0 3434 3434 3434 +18 • FI FF88 ANTRURI HEPOTTS SERVICES You can obtain the current annual reports and it available quarterly reports of any companies on the US exchanges with a \$\frac{1}{2}\$ symbol. 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Trimble 1509 18½ 23½ 23½ 23½ 23½ 23½ C TOC 77 24 15<sup>1</sup>/<sub>2</sub> 14<sup>1</sup>/<sub>6</sub> 15<sup>1</sup>/<sub>2</sub> Came Cp 888 7<sup>1</sup>/<sub>6</sub> 7<sup>2</sup>/<sub>8</sub> 7<sup>2</sup>/<sub>4</sub> +<sup>1</sup>/<sub>6</sub> Han trais 0.56 23 269 (594, 58 5842 -4, 1.58 11 117 473<sub>8</sub> 46<sup>1</sup>2 46<sup>1</sup>2 -7<sub>8</sub> Hast JB 0.20 37 170 15<sup>3</sup>8 15<sup>3</sup>8 15<sup>3</sup>8 - <sup>3</sup>4 OKENETO & 1.36 1712976 u851<sub>8</sub> 581<sub>2</sub> 63<sub>16</sub> +4<sub>16</sub> 243 18/2 15<sup>1</sup>2 15<sup>1</sup>2 0.73 16 3352 µ29<sup>1</sup>s 28 29 +1 ON: NextB 0.92 18 11 44<sup>1</sup>2 44 44 Tseng Lab 237 31<sub>8</sub> 31<sub>6</sub> 31<sub>4</sub> TysFoA 0.10 25 3260 201<sub>4</sub> 191<sub>8</sub> 191<sub>8</sub> 237 34 32 34 44 25 3260 204 194 194 - 2 Candela Codes 15 28 6 54 54 +1 19 717 45 46 45 +1 7 170 6 512 6 1<sub>8</sub> Husen Co Onbancorp 1.36 13 366 49<sup>1</sup>4 48<sup>1</sup>4 48<sup>7</sup>6 +<sup>5</sup>6 12 5269 30 287, 294, Herich Tech 275 35 37 312 1 Canon Inc = 0.48 32 12150121501215012 -114 7892 3<sup>3</sup>4 62<sup>1</sup>4 3<sup>1</sup>2 1<sup>5</sup>8 4343306 564 544 544 CarsonCoa x 0.84 40 46 403gd4034 405g +3g 783 276 276 276 +18 29 2728 18<sup>1</sup>4 17<sup>1</sup>4 18<sup>1</sup>4 0.12 21 556 22 4 22 2 22 5 +1a Onto Scance 22 5101 (37% 36 37% +1% AMEX PRICES CEM Co 4 pm close July 25 - [ -Chark 18 194 u21 20<sup>1</sup>4 20<sup>1</sup>4 -<sup>1</sup>8 17/ Siz.
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6 49:1771 5 472 412 +12
4 43 773 773 773 78 P/ Sis Div. E 100s High Law Class Chay 0.32 19 5429 430<sup>2</sup>4 29 30<sup>1</sup>45 +<sup>5</sup>8 400 1½ 1½ 1½ 1½ 1½ 37 75 8¼ 8 8¼ 14 329 1½ 1½ 1¼ 1½ 387 145 144 1412 14 Stock Hestino Fleetith Cb Histor Himstvii Stock MY TonA perandico, Adv Magn 1112 7 111<sub>4</sub> 111<sub>6</sub> 111<sub>5</sub> ±1<sub>6</sub>
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UST Comp x 0.40 14 480 21<sup>1</sup>/<sub>4</sub> 20<sup>1</sup>/<sub>5</sub> 20<sup>1</sup>/<sub>5</sub> -<sup>3</sup>/<sub>4</sub>
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MONDAY

Political landmine



The UN conference on disarmament resumes in Geneva for its third session of the vear (to September 10). The 61 members.

which include the five declared nuclear powers, are still struggling to agree what they should be talking about. Western countries want the conference to negotiate a worldwide ban on anti-personnel landmines but they have been blocked by non-aligned nations which are insisting on parallel discussions on nuclear disarmament. This in turn is unacceptable to the nuclear powers. In June the conference appointed a co-ordinator on landmines who will try to settle the impasse. The US, Russia and China have refused to endorse a separate treaty outlawing landmines due to be signed by more than 100 countries in Ottawa in

Cyprus meeting

Glafcos Clerides and Rauf Denktash, leaders of the Greek and Turkish communities in Cyprus, meet again two weeks after a positive encounter in the US. The two men, under pressure from the US and the European Union to find a solution to the 23-year division of the island, are to meet at the residence of the UN's representative on the island ostensibly to discuss humanitarian issues. The atmosphere on Cyprus has recently become more tense. This follows remarks by Turkish leaders opposing the Greek Cypriot government's EU accession talks and warnings from Athens that it could veto the EU's eastward expansion if Cyprus membership talks do not succeed.

#### Asean dialogue

The nine members of the Association of South-East Asian Nations (Asean) hold their post-ministerial conference in Kuala Lumpur. Members put pageantry aside and sit down with "dialogue partners" – including the US and EU - to discuss regional security issues behind closed doors. As a result it is seen as one of the most meaningful contacts between south-east Asian powers and the rest of the world in the diplomatic calendar. The other dialogue partners are Canada, Japan, China, South Korea, Australia, New Zealand, India and Pakistan. Issues are likely to include the admission last week of Burma and Laos into the Asean grouping, as well as Asean's hope to turn south-east Asia into a nuclear weapons-free zone. Madeleine Albright, the US secretary of state, is representing the US.

### **Underworld lectures**

Executives from Japan's too c will be lectured on how to deal with



sokaiya, yakuza and other denizens of Japan's underworld, at a seminar organised by the Keidanren or Federation of Economic Organisations. A senior police official and a lawyer will discuss the recent scandals over payments to corporate racketeers by some large and well-known companies and give advice on how to avoid such difficulties. As an illustration of the dangers, the Tokyo district court rules today on the case of a racketeer accused of receiving pay-offs from Ajinomoto, a leading Japanese food

#### Taiwan trade bid

Wang Chih-kang, Taiwan's economics minister, is visiting central America this week to hold talks with the trade ministers of five countries -Nicaragua, Costa Rica, Honduras, El Salvador and Guatemala. The trip is part of an effort to bolster Taiwan's diplomatic ties with the seven countries in the region with which it maintains official diplomatic relations. These include Panama and Belize as well as the five countries already mentioned. The visit paves the way for a trip to the region by President Lee Teng-hui, who will attend a September 7 conference on the Panama Canal. Mr Lee is also expected to sign a low-interest loan pact totalling \$70m · \$10m for each country.

### Funding challenge

Hearings resume in Zimbabwe this week in the case brought by former premier Bishop Abel Muzorewa's United party against President Robert Mugabe's government over the direct funding of political parties by taxpayers. Under existing le

depending on their relative representation in parliament. In last week's budget. Mr Mugabe's ruling Zanu-PF party, which holds 147 of the 150 seats, was given a grant of Z\$65m (US\$5.7m) for the 18 months to the end of 1998. No other political party qualifies. The largely symbolic United party - it has no seats in parliament is thought unlikely to make much headway in its challenge.

#### 29 TUESDAY

**Defence triangle** 

Polish, Danish and German defence ministers are in Warsaw for the annual meeting of a triangle designed to underscore Nato's Baltic dimension. This dimension is destined to grow once Poland becomes a member of the alliance in 1999. Ironically, it was Denmark which Poland was slated to invade and occupy under the war plans of the now defunct Warsaw pact.

# Uefa cup first qualifying round, second

Racing Racing starts at Glorious Goodwood in

#### the UK (to August 2). WEDNESDAY **30**

### Bonn tax talks

ECONOMIC DIARY

Long-running attempts by the Bonn government to reform Germany's complex tax system reach another

to thrash out a deal between the Bundestag, the lower house of parliament, and the Bundesrat, the second chamber in which the opposition Social Democratic party has a majority. The tax-reform package is seen as a crucial part of Germany's structural reform programme and the Bonn government wants to give the economy a substantial boost through significant tax cuts. Although the SPD wants to cut non-wage labour costs, it has opposed much of the package.

#### Call for dispute panels

The dispute settlement body of the World Trade Organisation, which meets in Geneva, is expected to set up two dispute panels. One panel request, from the US, concerns Indonesia's national car programme. This is already the subject of a panel inquiry following complaints from the European Union and Japan that the favourable tax and tariff treatment Indonesia gives the locally produced Timor breaches WTO rules. Brazil is seeking the formation of a panel in its dispute with the EU over import quotas on poultry meat.

FT Survey Ireland

#### THURSDAY 31

### Tokyo talks on climate

Japan and Australia start a two-day ministerial meeting in Tokyo, A total of 14 ministers from the two countries will attend the meeting at which global warming will be one of the issues discussed. Australia and Japan both

rules on greenhouse emissions. So far, however, their positions on acceptable limits differ: Australia wants targets to be based on individual countries' circumstances, while Japan appears to favour a uniform but less stringent target. Environment ministers from the two countries may seek to move closer to a common stance before the international conference on climate change in Kyoto in December.

#### **Poll test for Tories**

Voters in Uxbridge, west London, Will be going to the polls in a by-election which follows the death of Sir Michael Shersby, a Tory MP who retained the seat for his party with a majority of just 724 in the UK's May general election. Labour is playing down its chances of taking the seat from the Conservatives, saying the turn-out will be very low so soon after the general election. The seat, however, is an important first test for the Tories after the election of William Hague as party

#### FRIDAY

Museum's US wing



The American Air Museum in Britain opens at the Imperial War Museum. Duxford. Cambridge. The £11m (\$18m) museum. covering 70,000

sq ft, was designed by Sir Norman Foster and will house 21 aircraft, ranging from a first world war biplane to a giant B-52 jet bomber. Some of the money for the project was raised in the US. Founding members of the museum from the US who flew from British bases during the second world war are expected to attend the opening

#### Azerbaijan talks

President Heydar Aliyev of Azerbaijan, a former member of the Soviet Politburo, who is at the centre of an international contest for control of the Caspian Sea's vast energy reserves. arrives in the US for meetings with political and corporate leaders. US president Bill Clinton is expected to indicate his support for the construction of pipelines linking Azerbaijan with Georgia and Turkey, and his keenness to minimise Iranian influence in the region. The US administration will try to persuade Congress to remove restrictions on aid to Azerbaijan which were imposed under pressure from ethnic Armenians

### China's army celebrates

China celebrates the 70th anniversary of the founding of the People's Liberation Army with a military review at the army's birthplace. Chinese president Jlang Zemin, who is also the head of the army, and other senior party leaders are expected to attend. The review is to be held in parties are entitled to a political grant | committee meets in the latest attempt | oppose EU proposals for much tighter | Nanchang city in China's south-eastern | Fax: (+44) (0)171 873 3194.

Jiangxi Province where the first shot was fired by the Chinese Communist party against the Nationalist Kuomintang on August 1 1927, it is intended to display China's military force for the first time after the Hong Kong handover on July 1.

#### China membership

Two weeks of bilateral negotiations in Geneva end with a formal meeting of the WTO's working party on China's membership to discuss progress in the talks. China, which is aming for WTO entry next year, has been holding intensive discussions with trading partners on lowering tariff and non-tariff barriers to trade in goods. These are expected to result in a new market-access offer in the autumn. ahead of the planned summit between US president Bill Clinton and Chinese president Jiang Zemin. Other areas likely to be discussed include trade in farm goods and improved access for foreign suppliers of services such as

#### Championship start

World Track and Field Championships get under way in Athens (to Aug 10) with an extravagant opening ceremony at the marble stadium where the first modern Olympics were staged in 18%. Vangelis, the Greek composer who won an Oscar for his score for the film Chariots of Fire, will mastermind the show. The film celebrated runners at the 1924 Olympics. Construction of an elaborate backdrop for the television cameras, including take friezes and statuary, has outraged many Athenians. But the championship organisers say a spectacular launch is important to boost Greece's chances of hosting the 2004 Olympic Games.

#### Horse trials

British Open Horse Trials at Gatcombe Park, England (to August 14).

#### 2-3 WEEKEND

Cowes sets sail



Cowes Week begins on Saturday and promises to be one of the best regattas for years. The biannual Admiral's Cup is running

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simultaneously with the domestic racing, bringing the world's top skippers and crews to the Solent. Yachting always flourishes when the economy is strong. All the signs indicate there could be a record number of boats competing. Corporate sailing has become huge business. With every available charter yacht booked months ago. Yet the biggest single fleet will be, as always, the X-class designed in 1911, with pearly 90 boats racing. Skandia Life is sponsoring Cowes Week for the third year running.

Compiled by Bob Vincent.

# Other economic news

Monday: Germany's trade surplus in May, to be released at some point this week, is widely expected to have remained above DM10bn, as foreign demand held up well.

Tuesday: UK consumer credit is likely to have remained high during June. increasing pressure for higher interest rates. The markets are looking for £900m after £1.1bg in May. Wednesday: Japan's indus-

trial production is expected to have declined by a monthly 1.2 per cent in June, but this would still be 10.1 per cent higher than in June last year. Thursday: US second quar-

ter GDP will give an indication of the extent of possible overheating in the US economy. The markets are looking for modest growth of 2 per cent after 5.9 per cent in the first quarter. Friday: The US unemploy ment report for July is

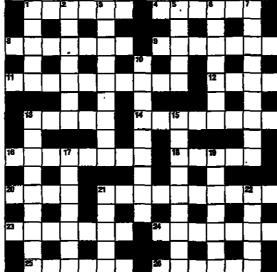
expected to show continued employment growth within the trend and some pressure on average earnings. The US unemployment rate is expected to remain at or close to the 5 per cent recorded in June.

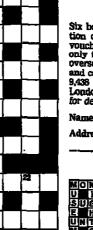
# Statistics to be released this week

• .	lay lolocsed	Country	Economic Statistic	Medium Porecest	Previous	Day Rollmand	Country	Economic Median Previous Statistic Forecast Actins
	<b>A</b> on	France.	Insee industrial survey	10	-11		US	M1 - week ended Jul 21 \$500m \$95n
J	lui 28	Canada	Jun department store sales**	9.9%	10.3%		US	M2 - week ended Jul 21 \$3bn -\$10.7bn
		Japan	Jul whilesate proe indx (2nd 10 days)		-0.1%		US	M3 - week ended Jul 21 \$4,5bn -\$3bn
. 1	ue	Germany	May trade balance	DM10.5bn	DM10.4bn	Fri	Japen	Jun unemployment rate 3.5% 3.5%
J	Jul 29	Germany	May current account	-DM1bn	DM2.8bn	Aug 1	Japan	Jun job offers/seekers ratio 0.73 0.73
		France	Jun household consumption†	-0.2%	-1.1%		Japan	Jul auto sales** -5%
		UK	Jun consumer credit	HK\$0.9bn	HK\$1.1bn		Germany	Jul purchasing managers index† 56.83
	· ·	US	BOT-Mitsubishi Jul 26		-0.8%		Japan	Jul forex reserves* 0.2%
		US	Jul consumer confidence	130	129.6		UK	Jul Chritid Institle of Prchang Mingra 53.4%
		US	Redbook Jul 26		unchanged		US	Jul nonfarm payrolis 198,000 217,000
٧	Ned	Japan	Jun industrial production†	-2.6%	4.5%		US	Jul manufacturing payrolis 8,000 14,000
J	lul 30	Japan	Jun shipments†		4%		us	Jul hourly earnings 0.3% 0.3%
		Japan	Jun retait sales**	-3.7%	-3.3%		US	Jul average workweek 34.7
		US	Jun new home sales	810,000	825,000		US	Jul unemployment rate 5% 5%
T	Thur	Japen	Jun construction orders**		6.2%		US	Jun personal income 0.5% 0.3%
J	lui 31	Japan	Jun housing starts**	-4%	-9.6%		US	Jun personal consumer expanditure 0.4% 0.3%
		Japan	Jun construction starts"		-10.3%		US	Jul Nat Assoc of Purchasing Managers 56% 55.7%
		France	Jun unemployment rate		12.5%	During t	he week	
		France	Jun jobseekers ILO*		0.5%		US	Jul Michigan Sentiment Final* 108.1 108.4
		US	Otr 2 gross domestic product advance	2%	5.9%		US	Jun factory orders 1.4% -0.7%
_		US	Otr 2 gree dimestic product price Index	2%	2.7%	*	US	Jun factory inventories
		US	Initial claims Jul 26	320,000	299,000		US	Jul domestic auto sales 6.7m 6.6m
:		US	State benefits Jul 19		2.3m 🖓		US	Jul domestic light truck sales 5.9m 5.7m
_		US	Jul Chicago PMI†	60%	61.5%		Italy	Jun total bank lending
		US	Jul agriculture prices	• •	-0.9%	מת מס ולותסמים"	onth, "year on	i year, †sessonally adjusted Statistics, couriesy MMS Internetions

### ACROSS 1 Subjects run away from very hot areas (6) 4 Antacid? (6)

- 8 Alarming sea mew, per-haps, fitting ring (7) 8 Loudspeaker some listen to regularly (7) 11 Wantonly start a riot in
- restaurants abroad (10) 12 River trial (4) 13 Entertainment a revelation, very neglected? (5) 14 Backs runners which are
- last 'ome? (8)
- last ome? (5)
  16 Injury sustained in car
  Keith crashed (5,3)
  18 Tennyson's black bat
  revolting thing! (5)
  20 No score with racket? God?
- 21 Myrtle to marry, using this
  19 Enchantress left out of knot (5.5) 23 Mother caber-tossing? How
- weird! (7)
  24 Big Apple celebrity taken in by hear (7)
  25 Overjoyed to be linked, having run off (6)
  26 Following centre-court, more certain he will take all the interest (6)
- DOWN I Keep one pulling (5)~ 2 Placed into pulses, they are
- tender in Spain (7) Bedside convenience goldlined for a naval officer (9) Round hats restyled? We swear by them! (5) 6 Cathedral in terms of
- reconstruction (7) 7 The high tars in it may signal danger (5-4) 10 Asbestos-like if pulling up
- carpeting (9)
  13 Lose water by dry heat, perhaps, after half-tide (9) Carrying some risk ilke a corner in play (9) 17 Part of Christmas Oratorio for tin soldiers at the dou-ble (7)
- 21 Enchantress left out of coterie (5) 22 Parish priest right as healer? (5)





WINNERS 9,426: Mrs B.W. Lawrance, Barnet, Herts; Miss C.A. Furze, Crediton, Devon; J. Oakton. Whit-church, Hants; J. Vaughan, Ashton-under-Lyne, Lanca-

### **MONDAY PRIZE CROSSWORD** No.9,438 Set by DINMUTZ

Six bottles of Davys Celebration Champagne for the first correct solution opened and three runner-up prizes of £40 Davys food and wine vouchers redeemable in person or by post. These prizes are available only to winners living in England, Scotland and Wales. Winners with only to winners with receive a set of silver-plated place name bases and cords. Solutions by Thursday August 7, marked Monday Crossword 9,438 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 9HL. Solution on Monday August 11. Please allow 28 days for delivery of prizes. delivery of prizes.

Solution 9,426





Notice Promise Co., Ltd. (the "Company") ¥10.000.000.000 Convertible Bonds due 2000

Tampopo Limited U.S. \$93,500,000 2 per cent. Secured Notes due 2000 with Covered Warrants

NOTICE IS HEREBY GIVEN that the Company has resolved at the NOTICE IS HEREBY GIVEN that the Company has resolved at the Meeting of the Board of Directors held on 9th June, 1997 to split the Shares (the Stock Split") owned by the Shareholders appearing on the Register of Shareholders of the Company as at 15:00 hours on 30th September, 1997 (Japan time) at the rate of one point one (1.1) Shares to one (1) Share held by them, and as a result of such Shareholders of the Royal and the Purphase. Stock Splir, the Conversion Price for the Bonds and the Purchase Price for the Warrants have been adjusted as follows: Current Conversion and Purchase Price: ¥5.023.00

New Conversion and Purchase Price: ¥4,566.40 The New Conversion and Purchase Price shall become effective on Let October, 1997, Japan time.

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Promise Co., Ltd. Tampopo Limited

**European Coal and Steel** 

Floating rate notes 2001

Natice is hereby given that for the interest period 28 July 1997

to 28 lanuary 1998 the notes will corry an interest rate of 1.47578% per annum. Interest

payable on 28 January 1998

¥11,200,000,000



28th July, 1997

U\$\$125,000,000 Floating Rate Notes 1997

The notes will bear interest at 6.425% per onnum for the period 28 July 1997 to 28 October 1997, Interest payable 28 October 1997 mill amount to US\$1,641.94 per 115\$100.000 note

Agent: Morgan Guaranty Trust Company **JPMorgan** 

will amount to ¥754,288 per ¥100,000,000 note Agent: Morgan Guaranty Trust Company **JPMorgan** 

**JOTTER PAD** 

PINE WINES AND EATING

